

City of New York

# **Minority and Women-Owned Business Enterprise Program**

## **Preliminary Report**

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**Fiscal Year 2010 Preliminary Compliance Information**

**(July 1 – December 31, 2009)**

**Pursuant to New York City Administrative Code § 6-129 (l)(1)**

**Marla G. Simpson  
City Chief Procurement Officer  
Mayor's Office of Contract Services  
253 Broadway, 9<sup>th</sup> Floor  
New York, New York 10007**

**Robert W. Walsh  
Commissioner  
Department of Small Business Services  
110 Williams Street, 7<sup>th</sup> Floor  
New York, New York 10038**

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## **Introduction**

This report summarizes program accomplishments from the first two quarters of Fiscal Year 2010 (July 1 – December 31, 2009). As per the New York City Administrative Code § 6-129(l)(1), the report is jointly submitted by the Director of the Mayor’s Office of Contract Services (MOCS), as City Chief Procurement Officer, and by the Commissioner of the Department of Small Business Services (SBS). This report consists of a summary of program activity, prime contract and subcontract utilization data for City certified Minority and Women-Owned Business Enterprises (M/WBE), as well as additional data specified in Local Law 129 of 2005 (LL129).

Ensuring New York City’s minority and women-owned businesses have greater access to opportunity continues to be a priority for Mayor Michael R. Bloomberg and SBS. City agencies are making progress toward meeting the LL129 goals with the collaborative efforts of MOCS, the City Council and community organizations.

## **The M/WBE Program**

In 2005, Mayor Michael R. Bloomberg signed LL129 to reaffirm the City’s commitment to provide greater incentives for eligible companies to certify and for City agencies to increase utilization of M/WBE vendors. Since the passage and implementation of the law, SBS has worked aggressively to develop the City’s M/WBE program through wide-ranging initiatives that provide multiple services to certified companies, purchasing agencies, and prime contractors. SBS collaborated with MOCS to establish performance criteria for City agencies and created a baseline for performance. The number of certified companies continues to increase, along with the number of contracts awarded to these companies. In the first three years of the program, i.e., from July 1, 2006 through June 30, 2009, M/WBE firms were awarded nearly 19,000 prime and subcontracts valued at over \$1.2 billion dollars.

During the early stages of program implementation, SBS developed a blueprint to deliver a successful M/WBE program. The program is designed around five core objectives:

- Reaching out to eligible companies;
- Simplifying and facilitating certification;
- Fostering business growth;
- Equipping buyers to find certified companies; and
- Holding agencies accountable.

### *Reaching out to eligible companies*

In the first six months of FY 2010, SBS certified 366 new M/WBEs and recertified 56 M/WBEs, bringing the number of City-certified companies to 2,564, an increase of 17% from the end of FY 2009. Various community partners, including those funded by City Council, have helped extend the reach of SBS’ certification and outreach efforts. These organizations support the growth of M/WBEs throughout the five boroughs with marketing workshops, networking events, and assistance in certification application preparation and business development. SBS also collaborated with local development corporations, trade associations, industry membership organizations and local chambers of commerce on more than 50 events in the first six months of Fiscal Year 2010 to spread the word about the benefits of certification and identify companies interested in and eligible for certification.

Additionally, SBS encourages City agencies to reach out to eligible companies as part of their overall action plan to increase M/WBE utilization and address their specific agency purchasing goals. In the first half of the year, City agencies hosted three events that targeted prospective M/WBEs:

- **5th Annual M/WBE Tradeshow and Networking Event** hosted by the Department of Design and Construction (DDC);
- **One-on-One Business Contracting Conference** hosted by the Department of Sanitation (DSNY), in conjunction with the U.S. Department of Commerce's Minority Business Development Agency (MBDA); and
- **Calling All Consultants:** a certification outreach and networking event with SBS and the Departments of Youth and Community Development (DYCD), Health and Mental Hygiene (DOHMH), Children's Services (ACS), and Parks & Recreation (DPR).

### *Simplifying and facilitating certification*

SBS has worked hard to simplify certification without compromising standards. SBS streamlined the application, increased the certification period and expedited the application process for companies that are already certified with other regional certification entities. Beginning in January, businesses can now apply for M/WBE certification online and track the status of their application using the NYC Business Express website (available at <http://nyc.gov/BusinessExpress>). NYC Business Express provides all the license, permit, tax and incentive information needed to run a business in New York City.

For companies that need assistance with their applications, SBS leverages the resources of the seven NYC Business Solution Centers and the SBS network of M/WBE Leadership Association organizations to provide technical support to companies entering the certification process. This approach extends the City's outreach efforts, ensures a higher quality application, and makes the submission and the certification review process easier and simpler.

### *Fostering business growth*

SBS provides technical assistance and training to certified companies, both those new to government procurement and those looking to expand their business with the City. This includes guidance on bid and proposal preparation, workshops and classes taught by industry experts, and business development programs. These are all valuable services that teach M/WBEs the path to success in City contracting.

Since most City contracting opportunities occur at the "small purchase" level, i.e., under \$100,000, and such opportunities are not publicly advertised, it is critical that vendors display their accurate information in the City's purchasing systems so they can receive solicitations. Certified M/WBEs have the added benefit of a public profile on the Online Directory of Certified Businesses, which must also be maintained and kept current. In the first six months of Fiscal Year 2010, SBS helped 227 companies update their contact information and 241 companies update their commodity codes. SBS also helped M/WBEs find the right opportunities by sending out over 900 solicitations to appropriate vendors and providing 300 sessions to help firms identify the best agencies to target for their products and services.

In the first six months of Fiscal Year 2010, over 200 companies attended SBS' regularly scheduled workshops, *Selling to Government*, and *I'm Certified, Now What?* The first is a monthly workshop open to the public. The second is offered quarterly and exclusively to newly certified firms. Agency buyers participate in this workshop, which is followed by sector-specific breakout sessions. The SBS *Fundamentals of Construction Management* continuing education series attracted 55 participants. This seven-course continuing education program, offered in partnership with CUNY's New York City College of Technology,

gives firms the tools they need to better manage City construction projects. In addition, 23 certified M/WBEs took advantage of *Breaking New Ground*, SBS' free one-on-one technical assistance service that provides guidance on responding to City contract solicitations, better managing projects, and bid/proposal analysis.

As the pool of certified companies grows, SBS is working to scale various services to reach a broader audience, by better leveraging community partnerships. For example, SBS worked with the City Council to establish broader objectives for the M/WBE Leadership Association in Fiscal Year 2010. In response to requests from certified firms, the SBS community partners now provide certified firms with more capacity-building services, including help applying for loans and surety bonds, preparing bids and proposals, and marketing to both the public and private sector.

While the primary goal of the M/WBE program is to connect certified firms with procurement opportunities, SBS recognizes that not all M/WBEs will win City contracts. Some certified companies specialize in goods and services that the City does not typically purchase, for example. SBS is working hard to make sure that certified M/WBEs know about all the services available to them through NYC Business Solutions that will help them grow their capacity to compete not only in the City's procurement system, but in the larger marketplace. SBS offers a suite of services at no cost that addresses the needs of businesses at any size and at any stage. The services include business courses, legal review of contracts and leases, accessing financing and incentives, and recruiting and training employees. In 2009, one in five certified firms received services from NYC Business Solutions; SBS is committed to increasing this ratio. SBS is training its staff to cross-sell other SBS services at every point of contact with certified firms.

#### *Connecting Certified M/WBE's to Opportunities*

Throughout the year, SBS hosts invitation-only networking events in collaboration with other City agencies, exclusively for City-certified companies. On July 21, 2009, SBS hosted the Third Annual Citywide Procurement Fair, a full-day conference bringing together M/WBEs and procurement personnel from City and state agencies. Partnering with MOCS, SBS invited representatives from certified firms and agency exhibitors for a day of workshops and networking. Mayor Michael Bloomberg and Council Speaker Christine Quinn addressed the audience and both highlighted the City's efforts to support the M/WBE community. This year's fair brought together over 40 City and state agencies and authorities, prime contractors, public utilities, and over 400 M/WBE attendees. In the first six months following the event, M/WBEs won 565 contracts valued at \$3,240,239. Such events provide a forum to make connections and build relationships. SBS will host the next Citywide Procurement Fair on May 25, 2010.

#### *Equipping buyers to find certified companies*

SBS and MOCS held five agency training sessions for 125 procurement staff from 26 different City agencies in the first half of Fiscal Year 2010 at the City's Procurement Training Institute (PTI). The topics included LL129 implementation, strategies to identify the right M/WBEs for contract opportunities, developing M/WBE Subcontracting Utilization Plans, and best practices on subcontractor program administration. The sessions also focus on sharing information and tactics across agencies to expand the network of buyers that work together to improve program results. SBS also conducted five additional agency-specific sessions for 135 procurement staff, on topics such as using M/WBEs for P-Card<sup>1</sup> purchases and overview of LL129 goals and requirements.

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<sup>1</sup> The City employs a purchasing card ("P-card") program that allows agency buyers to use cards that are similar to credit cards to make micro purchases (under \$5,000) of goods and services. P-cards allow purchases to be made quickly with simplified payment procedures for vendors, while reducing administrative cost, ensuring financial control, oversight and transparency.

SBS and MOCS also implemented new initiatives in the M/WBE subcontractor program administration area to help agencies better oversee their prime contractors. These included an enhanced training curriculum on subcontractor utilization, state and federal requirements and guidelines on subcontract oversight, as well as improved tracking requirements and informational materials for agencies and prime contractors. To ensure prime contractors are aware of their obligations, SBS offers direct assistance in completing Schedule B subcontractor utilization plans and identifying qualified M/WBE subcontractors. In the first half of Fiscal Year 2010, SBS referred 674 certified companies to 18 prime contractors.

In addition, SBS promotes the use of the Online Directory of Certified Businesses to both agency buyers and prime contractors. Early in Fiscal Year 2010, SBS enhanced the Online Directory to make it easier for City buyers and prime contractors to find the right certified companies for their specific opportunities. Account Managers from SBS' Buyer Services Unit also refer companies to meet agency procurement needs. In the first six months of the Fiscal Year, account managers have provided 858 referrals to 16 agencies.

### *Hold Agencies Accountable*

In December 2009, SBS published the Citywide Progress Report (<http://nyc.gov/sbs>), a key milestone in the effort to promote accountability and transparency in the administration of the program. The report provides a comprehensive assessment of agency performance and efforts demonstrated throughout Fiscal Year 2009. SBS plays a critical role in helping agencies implement initiatives that will enable them to continue to make substantial progress toward LL 129 goals. Initiatives such as the progress reports foster an open and clear sharing of information on procurement practices, the enhanced accessibility of contracts to minority and women-owned firms, and increased M/WBE participation at all contracting levels in city procurement.

SBS also conducts an annual audit of prime contracts with "target subcontracting percentages." In Fiscal Year 2009, 217 prime contracts with subcontracting goals were awarded. A compliance audit is underway covering five percent of eligible prime contracts and five percent of eligible subcontracts awarded pursuant to these prime contracts.

### *Conclusion*

SBS has continuously worked hard to improve the City's program. Since LL 129's implementation, SBS has:

- Built a program that provides customer service to certified firms, City agencies and prime contractors;
- Obtained more comprehensive information on certified firms to better market their goods and services to agency buyers;
- Made technology improvements to better match the growing pool of M/WBE firms with appropriate procurement opportunities;
- Developed targeted strategies for increasing M/WBE utilization across various dollar value ranges and procurement methods; and
- Increased accountability and transparency by publishing agency progress reports, which provide greater detail on each agency's performance, efforts to increase M/WBE utilization, and unique challenges for meeting utilization goals.

Additionally, SBS sends out a quarterly e-newsletter that includes tips on selling to government, information on upcoming training, and profiles of successful M/WBE firms and agencies. The newsletter is sent to over 3,000 subscribers including certified firms, agencies, and community partners.

While much remains to be done, the City has made significant progress. SBS and MOCS are committed to continue working aggressively to increase our ability to help M/WBE companies win contracts with the City.

## Prime Contracts

In the table below, we present preliminary data showing City agencies' award of prime contracts during the first two quarters of Fiscal Year 2010. M/WBEs were awarded \$86,973,612 in prime contracts in this reporting period. Relative to the same reporting period in Fiscal Year 2009, M/WBE participation increased in several key categories.

In those areas of procurement where agencies have greater discretion to target procurements to M/WBEs – i.e., micropurchases and small purchases – M/WBEs have increased their performance during this reporting period, relative to the same reporting period of Fiscal Year 2009. For micropurchases, the M/WBE utilization rate (by dollar value) increased to 15.4%, compared to 12.7% in the first six months of Fiscal Year 2009. For small purchases, the corresponding percentages were 16.4% vis-à-vis the former rate of 10.4%. This reflects especially strong performance by Hispanic-owned firms. The increase correlates with a policy change promulgated in the City's Procurement Policy Board (PPB) rules, which enhanced M/WBEs' ability to compete effectively for small purchases by reducing agencies' discretion to rely heavily upon vendors with whom they have had prior business, and increased the number of small purchases that were solicited solely from competitors (M/WBE and non-M/WBE) drawn randomly from City bidder lists.

For contracts valued at more than \$100,000 M/WBE performance remained relatively level, at roughly 7% for contracts valued below one million dollars, and slightly down (from 1.7% to 1.2%) for those of one million dollars or more. Because there were so few contracts overall in those ranges (20 M/WBE awards below one million dollars and 14 at or above one million dollars), it is not possible to draw statistically significant conclusions from this data as yet.

This reporting period represents the first since the end of the three-year "ramping up" period included in LL 129. While City agencies fell short of achieving the ambitious prime contract award goals set by LL129, progress was made in some categories. Under LL 129, there are prime contract goals only for awards valued below one million dollars, and only for certain gender/ethnicity categories in certain industries. The applicable prime contract goals are as follows:

| <b>§ 6-129(d)(1):<br/>LL129 Prime Contracting Goals</b> |                |                |                   |                 |
|---|----------------|----------------|-------------------|-----------------|
| Industry  | Asian American | Black American | Hispanic American | Caucasian Women |
| <b>Construction Services</b>                            | No goal        | 12.63%         | 9.06%             | No goal         |
| <b>Goods</b>  | 5.19%          | 7.47%          | 4.99%             | 17.87%          |
| <b>Professional Services</b>                            | No goal        | 9.00%          | 5.00%             | 16.50%          |
| <b>Standardized Services</b>                            | No goal        | 9.23%          | 5.14%             | 10.45%          |

For example, Asian American firms achieved nearly 30% of the goal amount established for goods awards below one million dollars; Black Americans achieved over 25% of the goal set for standardized services; and Hispanics achieved 50% of the goal established for construction in the aforementioned dollar range.

| <b>§ 6-129(l)(1)(i):<br/>Number &amp; Dollar Value of Prime Contracts &gt; \$5K</b> |       |                 |
|---|-------|-----------------|
| Industry  | Count | Value           |
| Construction Services   | 348   | \$3,714,126,681 |
| Goods   | 1578  | \$747,265,853   |
| Professional Services   | 271   | \$242,847,901   |
| Standardized Services   | 936   | \$618,232,249   |

| <b>§ 6-129(l)(1)(ii):<br/>Number &amp; Dollar Value of Prime Contracts of M/WBEs &gt; \$5K</b> |                |              |                |             |                   |              |                 |             |
|--|----------------|--------------|----------------|-------------|-------------------|--------------|-----------------|-------------|
| Industry   | Asian American |              | Black American |             | Hispanic American |              | Caucasian Women |             |
|  | #              | Value        | #              | Value       | #                 | Value        | #               | Value       |
| Construction Services  | 28             | \$22,992,398 | 5              | \$750,701   | 14                | \$34,363,225 | 5               | \$948,561   |
| Goods  | 53             | \$1,262,651  | 50             | \$940,387   | 52                | \$1,127,433  | 169             | \$3,411,131 |
| Professional Services  | 13             | \$9,035,572  | 4              | \$213,100   | 2                 | \$109,858    | 6               | \$1,410,742 |
| Standardized Services  | 35             | \$1,851,865  | 30             | \$3,008,925 | 19                | \$584,450    | 15              | \$575,798   |

| <b>§ 6-129(l)(1)(iii)(iv)(v)(vi):<br/>Dollar Value of Prime Contracts (&amp; Number/Value of Awards to M/WBEs)</b> |                     |                |              |                |             |                   |              |                 |             |           |              |
|--|---------------------|----------------|--------------|----------------|-------------|-------------------|--------------|-----------------|-------------|-----------|--------------|
| Industry/ Dollar Range   | Total Dollar Volume | Asian American |              | Black American |             | Hispanic American |              | Caucasian Women |             | All M/WBE |              |
|  |                     | Count          | Value        | Count          | Value       | Count             | Value        | Count           | Value       | Count     | Value        |
| Architecture/ Engineering  | \$197,217,048       | 8              | \$8,726,837  | 0              | \$0         | 1                 | \$26,663     | 2               | \$98,500    | 11        | \$8,852,000  |
| <=\$5K   | \$85,551            | 3              | \$12,600     | 0              | \$0         | 0                 | \$0          | 1               | \$1,000     | 4         | \$13,600     |
| >\$5K - \$100K   | \$608,159           | 1              | \$81,500     | 0              | \$0         | 1                 | \$26,663     | 1               | \$97,500    | 3         | \$205,663    |
| >\$100K - \$1M   | \$4,310,939         | 2              | \$1,546,950  | 0              | \$0         | 0                 | \$0          | 0               | \$0         | 2         | \$1,546,950  |
| >=\$1M   | \$192,297,950       | 2              | \$7,085,787  | 0              | \$0         | 0                 | \$0          | 0               | \$0         | 2         | \$7,085,787  |
| Construction Services  | \$3,714,126,681     | 30             | \$22,998,898 | 5              | \$750,701   | 14                | \$34,363,225 | 5               | \$948,561   | 54        | \$59,061,385 |
| <=\$5K   | \$11,500            | 2              | \$6,500      | 0              | \$0         | 0                 | \$0          | 0               | \$0         | 2         | \$6,500      |
| >\$5K - \$100K   | \$3,929,467         | 20             | \$442,398    | 3              | \$130,500   | 4                 | \$198,800    | 2               | \$82,222    | 29        | \$853,920    |
| >\$100K - \$1M   | \$49,268,144        | 3              | \$2,183,000  | 2              | \$620,201   | 5                 | \$2,234,312  | 3               | \$866,339   | 13        | \$5,903,853  |
| >=\$1M   | \$3,660,929,070     | 5              | \$20,367,000 | 0              | \$0         | 5                 | \$31,930,113 | 0               | \$0         | 10        | \$52,297,113 |
| Goods  | \$747,265,853       | 298            | \$1,797,446  | 346            | \$1,496,287 | 383               | \$1,803,103  | 938             | \$5,138,996 | 1965      | \$10,235,831 |
| <=\$5K   | \$16,174,713        | 245            | \$534,794    | 296            | \$555,900   | 331               | \$675,670    | 769             | \$1,727,865 | 1641      | \$3,494,229  |
| >\$5K - \$100K   | \$33,358,937        | 53             | \$1,262,651  | 50             | \$940,387   | 52                | \$1,127,433  | 168             | \$3,226,491 | 323       | \$6,556,963  |
| >\$100K - \$1M   | \$52,626,731        | 0              | \$0          | 0              | \$0         | 0                 | \$0          | 1               | \$184,640   | 1         | \$184,640    |
| >=\$1M   | \$661,280,186       | 0              | \$0          | 0              | \$0         | 0                 | \$0          | 0               | \$0         | 0         | \$0          |
| Professional Services  | \$45,630,853        | 13             | \$329,550    | 9              | \$229,498   | 4                 | \$96,395     | 9               | \$1,321,540 | 35        | \$1,976,983  |
| <=\$5K   | \$2,056,495         | 5              | \$8,215      | 5              | \$16,398    | 3                 | \$13,200     | 4               | \$8,298     | 17        | \$46,111     |
| >\$5K - \$100K   | \$6,854,944         | 8              | \$321,335    | 4              | \$213,100   | 1                 | \$83,195     | 4               | \$262,890   | 17        | \$880,520    |
| >\$100K - \$1M   | \$3,003,768         | 0              | \$0          | 0              | \$0         | 0                 | \$0          | 0               | \$0         | 0         | \$0          |
| >=\$1M   | \$35,772,141        | 0              | \$0          | 0              | \$0         | 0                 | \$0          | 1               | \$1,050,352 | 1         | \$1,050,352  |
| Standardized Services  | \$618,232,249       | 662            | \$2,299,792  | 157            | \$3,158,543 | 70                | \$666,882    | 82              | \$722,195   | 971       | \$6,847,412  |
| <=\$5K   | \$10,088,284        | 627            | \$447,927    | 127            | \$149,619   | 51                | \$82,431     | 67              | \$146,397   | 872       | \$826,375    |
| >\$5K - \$100K   | \$25,813,647        | 32             | \$992,648    | 28             | \$941,125   | 19                | \$584,450    | 15              | \$575,798   | 94        | \$3,094,021  |
| >\$100K - \$1M   | \$18,945,944        | 3              | \$859,217    | 1              | \$149,480   | 0                 | \$0          | 0               | \$0         | 4         | \$1,008,697  |
| >=\$1M   | \$573,472,658       | 0              | \$0          | 1              | \$1,918,320 | 0                 | \$0          | 0               | \$0         | 1         | \$1,918,320  |
| All Industries   | \$5,322,472,684     | 1,011          | \$36,152,522 | 517            | \$5,635,029 | 472               | \$36,956,268 | 1,036           | \$8,229,793 | 3,036     | \$86,973,612 |
| <=\$5K   | \$28,416,543        | 882            | \$1,010,036  | 428            | \$721,916   | 385               | \$771,301    | 841             | \$1,883,560 | 2,536     | \$4,386,814  |
| >\$5K - \$100K   | \$70,565,153        | 114            | \$3,100,532  | 85             | \$2,225,112 | 77                | \$2,020,542  | 190             | \$4,244,901 | 466       | \$11,591,087 |
| >\$100K - \$1M   | \$128,155,526       | 8              | \$4,589,167  | 3              | \$769,681   | 5                 | \$2,234,312  | 4               | \$1,050,979 | 20        | \$8,644,140  |
| >=\$1M   | \$5,123,752,004     | 7              | \$27,452,787 | 1              | \$1,918,320 | 5                 | \$31,930,113 | 1               | \$1,050,352 | 14        | \$62,351,572 |

The tables above credit only those awards that went to certified M/WBEs, not other qualified “minority-owned” or “woman-owned” companies that have not yet sought certification.

In addition, most prime contracts reflected in the data (except the professional services contracts) are required by New York State law to be procured via competitive sealed bid. Under General Municipal Law (GML) § 103, agencies must, for the overwhelming majority of the contracts covered by LL 129, accept the lowest responsible bid and may not give a bidder preference because of its M/WBE status. City agencies' efforts to achieve their prime contract M/WBE participation goals are thus limited to such means as increased outreach and training, aimed at encouraging M/WBEs to bid successfully on various procurements. Even for work not covered by GML § 103, such as professional services contracts, GML § 104-b precludes agencies from incorporating into their contracts social policy goals unrelated to the goals of the State procurement laws. Thus, the Citywide goals for prime contract awards must be viewed as aspirational, and agencies' performance evaluated in terms of their efforts to make progress toward achieving the goals in light of the limited tools available to them for that purpose. LL 129 reflects this standard, namely, by referring to whether each agency has made "substantial" or "adequate" progress toward meeting its goals. See § 6-129(1)(2) and (m).

The LL 129 program also does not cover all of the City's procurements. In keeping with Federal constitutional case law, the program is "narrowly tailored" to address the gender- and race/ethnic-based disparities identified in an economic study commissioned by the City Council and released in 2005. Based on that study, LL 129 is limited in several significant ways. The most significant limitation is the *exclusion* from the goals program of any prime contract valued at one million dollars or more.

LL 129 excludes some contracts from its coverage based upon the industry of the vendor and type of services. Nonprofits have no individual owners, so they cannot be classified as M/WBEs. Thus, nearly all human services contracts are excluded from LL 129, as they are held by nonprofit vendors. For other industries, LL 129 sets goals for prime contracts – ranging from 22% in construction to 36% in goods – but for three industries, LL 129 sets goals only for *some* gender and racial/ethnic subgroups, not for all.<sup>2</sup>

Further, LL 129 excludes from its goals provisions all contracts entered into by certain procurement methods – i.e., emergency procurements, intergovernmental procurements, interagency and government-to-government procurements, and sole source procurements. See, § 6-129(q) (iii)-(vi). In addition, LL 129 excludes all procurements wherein state or federal funding restrictions either preclude the imposition of local goals or override local goals by imposing analogous state or federal goals. See § 6-129(q)(i)-(ii).

Agency-by-agency details corresponding to each of the above tables are included in the appendix to this report. For the reporting period, with respect to LL 129 prime contracts above the small purchase limits (i.e., awards valued at more than \$100,000 up to one million dollars), only two agencies awarded more than 20 contracts in any category for which goals were set. DCAS awarded 134 such contracts for goods and DPR awarded 57 such contracts for construction.

Even in the small purchase area, most agencies did not award more than 20 contracts in many of the LL 129 categories. All told, 16 agencies awarded more than 20 goods contracts, a category for which there are four separate gender/ethnicity goals under LL 129; of the 64 possible goals for those goods procurements (16 agencies times 4 categories each), in 15 instances agencies attained 90% of the goal amounts (or better), and in another 14 instances, agencies attained at least half of the goal amount set. Similarly, there were 12 agencies that awarded more than 20 standardized services contracts, a category for which three gender/ethnicity goals are established under LL 129; of the 36 potential goals, agencies attained 90% (or better) in five instances, and met at least half of the goal amount in four other instances. Similarly, few

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<sup>2</sup> In construction, LL 129 establishes prime contract goals only for Black American and Hispanic American firms. For professional services and standard services, prime contract goals are set for those groups, and also for Caucasian Women firms. Only for goods does LL 129 set prime contract goals for those three groups and also Asian American firms.

agencies awarded more than 20 contracts in the professional services and construction areas: only two in professional services, and one in construction.<sup>3</sup>

## Subcontracts

LL 129 sets subcontracting goals for prime contracts in the construction and professional services areas (only). These goals apply to prime contracts, including those valued at more than one million dollars, but the LL 129 goals do not cover subcontracts which themselves equal or exceed one million dollars.<sup>4</sup>

During the reporting period, agencies awarded 183 new prime contracts with target subcontracting requirements, as compared with 86 in the first half of Fiscal Year 2009. As shown in the two tables below, those 183 contracts (valued at \$2.6 Billion) have thus far yielded 186 subcontracts valued at below one million dollars, 67 of which, approximately 37% of the value, were awarded to M/WBE firms. Looking at construction, in particular, as the area represented by 181 of the 186 contracts, and leaving aside those subcontracts that went to certified WBEs, a category for which LL 129 does not set subcontracting goals, the applicable percentage was 30%, which is roughly comparable to the LL 129 total goals of approximately 31%.<sup>5</sup> The value of subcontracts awarded to M/WBEs on prime contracts with LL 129 subcontracting goals in the first half of Fiscal Year 2010 is \$5.7M, a nearly 70% increase from the \$3.4M awarded in the comparable period of Fiscal Year 2009.

It is worth noting that for many of the covered contracts, especially in the construction arena, considerable subcontracting activity occurs in later phases of projects. Longer term trends can be derived from a review of the 312 active prime contracts registered during FY 2007, 2008, and 2009 that included target subcontracting requirements and M/WBE goals for construction and/or professional services. To date, including the first six months of Fiscal Year 2010, City agencies have approved more than 1,200 subcontracts valued at below one million dollars for construction or professional services (i.e., covered by LL 129 goals); M/WBEs account for 441 of these subcontracts. Among those subcontracts, the share of the total dollar value awarded to certified M/WBE subcontractors is approximately 27%.

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<sup>3</sup> For agencies that did not award at least 20 contracts in a given area, it is not possible to provide any statistically sound analysis with respect to the percentages awarded by industry, gender or ethnicity category, as the universe is too small to subdivide in accordance with the LL 129 statutory structure. A prime contract awarded to an MWBE can only be counted toward a goal for one group. The fact that an agency procured only a single contract in a given category and that contract happened to be worth \$500,000 does not mean that the agency even theoretically could have achieved four different gender/ethnic subgroup goals for that contract. Only by looking at the number of procurements, not simply the dollar value, can a fair understanding be reached as to whether or not an agency is making substantial progress toward the goals. Given that for each industry sector the law establishes separate goals for at least two, and sometimes up to four, minority and gender groups, and that the goals range in size from 4.99% to 17.87%, it is difficult to determine mathematically whether or not an agency can be said to have failed to attain the LL 129 goals if it procured a very small number of contracts in the relevant category.

<sup>4</sup> LL 129 treats all professional services, including A/E, as one category (professional services), and applies one set of goal numbers. MOCS tracks A/E separately, as utilization rates differ somewhat between A/E and other professional services. Subcontractor participation goals are set for three groups in the professional services area, but not for Asian American firms. Similarly, in construction, goals are set for three groups, but not for women-owned firms. Each of these exclusions stems from the City's 2005 disparity study, which failed to identify any statistically significant procurement disparities in those areas. Similarly, standardized services such as security, trucking or fencing at construction sites do not count toward the LL 129 goals, as the economic study did not find statistically significant disparity for M/WBEs in subcontracts for standardized services.

<sup>5</sup> Even with 181 subcontracts, it is difficult to attain the participation goals for each subgroup, as prime contractors must identify and select subcontractors that are appropriate and available to work on the particular jobs that are underway. The 30% total subcontracting rate for the reporting period reflects participation at a rate higher than the applicable goal for Black American firms, and lower than the applicable goals for Asian American and Hispanic American firms.

| <b>§ 6-129(I)(1)(vii)(A-B):<br/>Number &amp; Dollar Value of Prime Contracts (&amp; Number/Value of Awards to M/WBEs)<br/>Where Target Subcontracting Percentage is Established</b> |     |                 |                |              |                |       |                   |              |                 |           |
|---|-----|-----------------|----------------|--------------|----------------|-------|-------------------|--------------|-----------------|-----------|
|   | All |                 | Asian American |              | Black American |       | Hispanic American |              | Caucasian Women |           |
| Industry  | #   | Value           | #              | Value        | #              | Value | #                 | Value        | #               | Value     |
| Construction Services   | 162 | \$2,551,078,691 | 5              | \$16,884,000 | 0              | \$0   | 5                 | \$30,946,113 | 3               | \$866,339 |
| Professional Services   | 21  | \$90,309,971    | 2              | \$7,085,787  | 0              | \$0   | 0                 | \$0          | 0               | \$0       |
| Total Primes w/LL129 Subcontracts   | 183 | \$2,641,388,662 | 7              | \$23,969,787 | 0              | \$0   | 5                 | \$30,946,113 | 3               | \$866,339 |

| <b>§ 6-129(I)(1)(vii)(C):<br/>Number &amp; Dollar Value of LL 129 Subcontracts (&amp; Number/Value of Awards to M/WBEs)<br/>Pursuant to Prime Contracts Where Target Subcontracting Percentage is Established</b> |     |              |                |           |                |             |                   |           |                 |           |
|---|-----|--------------|----------------|-----------|----------------|-------------|-------------------|-----------|-----------------|-----------|
|   | All |              | Asian American |           | Black American |             | Hispanic American |           | Caucasian Women |           |
| Industry  | #   | Value        | #              | Value     | #              | Value       | #                 | Value     | #               | Value     |
| Construction Services   | 181 | \$15,430,622 | 9              | \$885,795 | 35             | \$2,912,276 | 5                 | \$930,000 | 14              | \$811,731 |
| Professional Services   | 5   | \$199,701    | 0              | \$0       | 1              | \$60,309    | 2                 | \$47,397  | 1               | \$60,474  |
| Total LL 129 Subcontracts   | 186 | \$15,630,323 | 9              | \$885,795 | 36             | \$2,972,585 | 7                 | \$977,397 | 15              | \$872,205 |

| <b>Number &amp; Dollar Value of Prime Contracts Registered Where<br/>Target Subcontracting Percentage is Established<br/>Fiscal Years 2007 to 2009</b> |        |                 |
|--|--------|-----------------|
| Industry   | Number | Value           |
| Construction and Professional Services   | 312    | \$1,888,941,568 |

| <b>Number &amp; Dollar Value of LL 129 Subcontracts (&amp; Number/Value of Awards to M/WBEs) Pursuant to Prime Contracts<br/>Where Target Subcontracting Percentage is Established Fiscal Years 2007 to 2010 (Q1-2 only)</b> |      |               |                |              |                |              |                   |              |                 |              |
|--|------|---------------|----------------|--------------|----------------|--------------|-------------------|--------------|-----------------|--------------|
|  | All  |               | Asian American |              | Black American |              | Hispanic American |              | Caucasian Women |              |
| Industry   | #    | Value         | #              | Value        | #              | Value        | #                 | Value        | #               | Value        |
| Construction Services  | 1105 | \$194,240,426 | 91             | \$10,468,122 | 174            | \$19,432,086 | 82                | \$13,540,221 | 37              | \$12,037,413 |
| Professional Services  | 109  | \$55,288,188  | 11             | \$3,770,907  | 11             | \$1,361,306  | 15                | \$3,114,115  | 20              | \$3,524,250  |
| Total Subcontracts   | 1214 | \$249,528,613 | 102            | \$14,239,029 | 185            | \$20,793,392 | 97                | \$16,654,335 | 57              | \$15,561,663 |

## Waivers

Vendors sought a total of 55 requests for waivers of the target subcontracting requirements during the reporting period from July 1 through December 31, 2009. Of those requests, 6 were denied, while 21 were approved as full waivers and 28 were approved as partial waivers. Since waivers may be granted only to vendors that demonstrate both the capacity to perform the prime contract without the subcontracting and a prior contracting history of doing similar work without subcontracting, some of the waivers that were granted involved repeated requests from the same firms, as they sought multiple bidding opportunities. Thus, the 49 full and partial waivers granted covered a total of only 37 individual firms.

Waivers are determined during the pre-bid stage of the procurement. Thus, most of the vendors that received waivers did not ultimately win the contracts they were competing for. Of the 49 waivers granted during the reporting period, only one (full waiver) pertained to procurements for which contracts were ultimately registered during the reporting period<sup>6</sup>. The dollar value of that contract was \$765,000.

| § 6-129(l)(1)(vii)(D): M/WBE Waivers Decided - 7/1/2009 to 12/31/2009 |               |   |                       |            |                |                      |                       |
|---|---------------|---|-----------------------|------------|----------------|----------------------|-----------------------|
| Agency  | Decision Date | Vendor Name                                     | Bid/Response Due Date | Agency TSP | Waiver Request | Waiver Determination | If Partial, % Granted |
| DDC   | 7/7/2009      | OKG Engineers                                   | 7/8/2009              | 10.00%     | 0.00%          | Full                 |                       |
| DCAS  | 7/8/2009      | Simpson & Brown                                 | 7/9/2009              | 35.00%     | 5.00%          | Partial              | 5.00%                 |
| DOITT   | 7/9/2009      | Blackboard Connect Inc.                         | 7/15/2009             | 1.00%      | 0.00%          | Full                 |                       |
| DOITT   | 7/9/2009      | SWN Communication Inc.                          | 7/15/2009             | 1.00%      | 0.00%          | Full                 |                       |
| NYPD  | 7/9/2009      | R&J Renovations Corp.                           | 7/14/2009             | 15.00%     | 0.00%          | Full                 |                       |
| NYPD  | 7/9/2009      | Arista Plumbing, Heating and Piping Corp.       | 7/14/2009             | 15.00%     | 7.00%          | Partial              | 7.00%                 |
| DOITT   | 7/10/2009     | Verizon Business Network Services               | 7/15/2009             | 1.00%      | 0.00%          | Denied               |                       |
| DDC   | 7/14/2009     | Mega Engineering, Inc.                          | 7/16/2009             | 20.00%     | 0.00%          | Full                 |                       |
| DCAS  | 7/23/2009     | J.H. Electric of New York, Inc.                 | 7/29/2009             | 3.00%      | 0.00%          | Full                 |                       |
| DOITT   | 7/24/2009     | Twenty First Century Crisis Communications, LLC | 7/15/2009             | 1.00%      | 0.00%          | Full                 |                       |
| DDC   | 7/29/2009     | Interstate Masonry Corp.                        | 8/4/2009              | 8.00%      | 5.00%          | Partial              | 5.00%                 |
| DCAS  | 8/4/2009      | Sajian Electric, Inc.                           | 7/27/2009             | 30.00%     | 0.00%          | Full                 |                       |
| DPR   | 8/14/2009     | Da Costa Landscaping Contractors                | 8/20/2009             | 5.00%      | 0.00%          | Full                 |                       |
| DPR   | 8/14/2009     | Dragonetti Brothers                             | 8/20/2009             | 5.00%      | 0.00%          | Full                 |                       |
| DCAS  | 8/19/2009     | Netcom Information Technology                   | 8/21/2009             | 15.00%     | 0.00%          | Full                 |                       |
| DSNY  | 8/28/2009     | Perfetto Enterprise Company, Inc.               | 9/3/2009              | 5.00%      | 0.00%          | Denied               |                       |
| DSNY  | 8/28/2009     | City & County Paving Corp.                      | 8/3/2009              | 5.00%      | 0.00%          | Denied               |                       |
| DHMH  | 9/1/2009      | Health Nest                                     | 9/10/2009             | 5.00%      | 0.00%          | Full                 |                       |
| DDC   | 9/9/2009      | En-Tech Corp                                    | 9/9/2009              | 6.00%      | 0.00%          | Full                 |                       |
| DDC   | 9/16/2009     | En-Tech Corp                                    | 9/22/2009             | 5.00%      | 0.00%          | Full                 |                       |
| DPR   | 9/16/2009     | Octagon Painting Inc.                           | 9/30/2009             | 32.00%     | 0.00%          | Full                 |                       |

<sup>6</sup> Four recipients of a full waiver and five recipients of partial waivers from prior reporting periods succeeded in winning awards that were ultimately registered during this reporting period. The dollar value of those nine contracts was \$48,545,630.

|      |            |   |            |        |        |         |        |
|------|------------|---|------------|--------|--------|---------|--------|
| DDC  | 9/23/2009  | DiFazio Industries, Inc.                  | 10/1/2009  | 25.00% | 12.00% | Partial | 15.00% |
| DPR  | 9/23/2009  | Doyle-Baldante, Inc.                      | 9/29/2009  | 35.00% | 15.00% | Partial | 17.00% |
| DDC  | 9/25/2009  | JLJ IV Enterprise Inc.                    | 10/1/2009  | 25.00% | 7.00%  | Partial | 7.00%  |
| DDC  | 9/25/2009  | CAC Industries Inc.                       | 10/1/2009  | 25.00% | 5.50%  | Partial | 6.00%  |
| DDC  | 9/28/2009  | Pace Plumbing Inc.                        | 9/30/2009  | 15.00% | 5.00%  | Partial | 5.00%  |
| DDC  | 9/28/2009  | Preferred Mechanical                      | 9/30/2009  | 15.00% | 5.00%  | Partial | 5.00%  |
| DDC  | 9/28/2009  | C & L Contracting Corp.                   | 9/30/2009  | 60.00% | 26.00% | Partial | 26.00% |
| DDC  | 10/1/2009  | J.H. Electric of New York, Inc.           | 10/16/2009 | 9.00%  | 0.00%  | Full    |        |
| DDC  | 10/9/2009  | Halcyon Construction Corp.                | 10/14/2009 | 25.00% | 6.00%  | Partial | 6.00%  |
| DDC  | 10/13/2009 | Tully Construction Co Inc.                | 10/14/2009 | 25.00% | 7.50%  | Partial | 7.50%  |
| DSNY | 10/13/2009 | Eagle 1 Mechanical Inc.                   | 10/15/2009 | 20.00% | 3.00%  | Partial | 3.00%  |
| DDC  | 10/14/2009 | Kanta Electric Corp.                      | 10/16/2009 | 9.00%  | 0.00%  | Full    |        |
| DDC  | 10/19/2009 | CAC Industries Inc.                       | 10/22/2009 | 12.00% | 3.00%  | Partial | 4.00%  |
| DPR  | 10/19/2009 | Doyle-Baldante, Inc.                      | 10/23/2009 | 8.00%  | 2.00%  | Partial | 4.00%  |
| DPR  | 10/19/2009 | Gramercy Group, Inc.                      | 10/22/2009 | 20.00% | 5.00%  | Partial | 8.00%  |
| DPR  | 10/19/2009 | Dragonetti Brothers                       | 10/23/2009 | 5.00%  | 0.00%  | Full    |        |
| DSNY | 10/19/2009 | China Perfect Construction Corp.          | 10/27/2009 | 20.00% | 0.00%  | Partial | 10.00% |
| DSNY | 10/19/2009 | Neptune Mechanical, Inc.                  | 10/27/2009 | 20.00% | 0.00%  | Denied  |        |
| DSNY | 10/19/2009 | Maric Plumbing & Heating, Inc.            | 10/27/2009 | 20.00% | 0.00%  | Partial | 7.00%  |
| DPR  | 10/22/2009 | Interphase Elec Corp.                     | 10/26/2009 | 11.00% | 0.00%  | Full    |        |
| DSNY | 10/23/2009 | ACE Contrating, Inc.                      | 10/27/2009 | 20.00% | 10.00% | Partial | 10.00% |
| DCAS | 10/28/2009 | Interphase Elec Corp.                     | 10/30/2009 | 10.00% | 0.00%  | Full    |        |
| DCAS | 10/28/2009 | A.T.J. Electrical Co., Inc.               | 10/30/2009 | 10.00% | 1.00%  | Partial | 1.00%  |
| DDC  | 11/20/2009 | A.T.J. Electrical Co., Inc.               | 11/24/2009 | 9.00%  | 1.00%  | Partial | 1.00%  |
| DDC  | 11/20/2009 | Interphase Elec Corp.                     | 11/24/2009 | 9.00%  | 3.00%  | Partial | 3.00%  |
| DPR  | 12/10/2009 | LAWS Construction Corp.                   | 12/17/2009 | 32.00% | 5.00%  | Denied  |        |
| DDC  | 12/10/2009 | CAC Industries Inc.                       | 12/16/2009 | 12.00% | 10.00% | Partial | 10.00% |
| DPR  | 12/14/2009 | Doyle-Baldante, Inc.                      | 12/18/2009 | 34.00% | 8.00%  | Partial | 8.00%  |
| DDC  | 12/14/2009 | J. D'Annunzio & Sons, Inc.                | 12/16/2009 | 30.00% | 5.00%  | Denied  |        |
| DDC  | 12/14/2009 | John Civetta & Son Inc.                   | 12/16/2009 | 30.00% | 13.00% | Partial | 13.00% |
| DDC  | 12/17/2009 | Peter Scalamander & Sons, Inc.            | 12/21/2009 | 30.00% | 15.00% | Partial | 15.00% |
| DDC  | 12/18/2009 | Arista Plumbing, Heating and Piping Corp. | 12/22/2009 | 10.00% | 0.00%  | Full    |        |
| DDC  | 12/10/09   | Tully Construction Co Inc.                | 12/16/2009 | 12.00% | 5.00%  | Partial | 5.00%  |
| DDC  | 12/18/09   | Mar-Sal Plumbing & Heating, Inc.          | 12/22/2009 | 10.00% | 5.00%  | Partial | 5.00%  |

## **Complaints Received/Non-Compliance Findings**

LL 129 requires the tracking of compliance complaints by M/WBE vendors, but only one such complaint was made during the reporting period, which did not yield any evidence or indication of actual non-compliance by any City agencies.<sup>7</sup>

## **Efforts to Reduce or Eliminate Barriers to Competition**

In the first half of Fiscal Year 2010, the Mayor announced two major developments that will further reduce barriers for M/WBEs to access contract opportunities. In October 2009, the City reformed its bonding policy, easing requirements and increasing opportunities for small and minority-owned businesses. The U.S. Small Business Administration (SBA) has approved the measures, which will allow the City's small and minority owned businesses to participate in the federal Surety Bond Guarantee Program that helps companies secure bonds required to do business with the City. The change will open up contract opportunities for minority and women-owned businesses of up to \$500 million a year. New York City requires companies doing business with the City to obtain performance bonds for all construction projects greater than \$500,000, but smaller contractors often have difficulty securing them. Historically, the program has been unavailable to bidders on New York City capital projects because of the terms of the City's performance bond form. The new bond form will be used for all prime contracts that do not exceed \$5 million, and the City is encouraging prime contractors on larger projects to permit their subcontractors to use the SBA bond form for qualifying subcontracts. SBA's Surety Bond Guarantee Program gives bonding agents an incentive to provide bonding for eligible contractors, and thereby provides greater access to contracting opportunities.

SBS helps firms meet performance bond requirements by educating them on the process for acquiring bonds through a Risk Management course and through one-on-one counseling, which also includes individual bond packaging assistance. In the first six months of the fiscal year, SBS worked with and referred five companies to a network of sureties and surety agents with whom SBS has established relationships.

In the second major development, announced in November, the City reached a deal on a series of historic project labor agreements (PLAs) with the NYC Building and Construction Trades Council (BCTC) and its affiliated locals. These agreements will cover \$5.3 billion in public projects – generating some 32,000 construction jobs over the next four years and will save the City nearly \$300 million. In addition to the projected economic savings to be achieved by the PLAs, the City and the BCTC have also negotiated provisions that are intended to yield significant advancement opportunities for minority and women-owned business enterprises (M/WBEs). With extensive input from the M/WBE contracting community, the City and the BCTC have agreed to a fundamental and historic change in the traditional union hiring hall practice for projects covered by the City's PLAs. M/WBE contractors will be empowered to bring more of their own workforce onto projects covered by the PLAs. These unique workforce provisions govern M/WBE contracts and subcontracts ranging up to one million dollars. The City's PLAs allow M/WBE contractors to retain their key employees on the job, enabling them to be more competitive when bidding on City projects.

In addition to these major developments, SBS helped reduce market barriers by assisting nine companies expedite their payment requests from prime contractors and City agencies. To reduce the need for such interventions, SBS educates M/WBEs on how to properly submit payment requisition paperwork and assists firms with their initial submission.

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<sup>7</sup> One M/WBE vendor complained that the proposed re-bidding of two DCAS solicitations was not justified. The agency stated that the bid lacked critical information; MOCS determined that there was no violation of the procurement rules.

## Large-Scale Procurement Approvals

Local Law 129 requires City agencies to seek MOCS approval, prior to solicitation to conduct procurements anticipated to be valued at over \$10 million. In the reporting period, there were 66 registered contracts for which MOCS conducted large-scale procurement reviews.<sup>8</sup> Of these, 6 were both solicited and awarded during the reporting period and another 60 were registered during the reporting period based on approvals that occurred earlier. A full list is shown below. The value of the 66 registered contracts shown in the table below is approximately \$4.5 billion dollars. Of those, 59 percent were solicited via competitive sealed bid, 40 percent via competitive sealed proposal, and one percent via accelerated procurement.

More than half of the dollar value of the approvals was granted on the grounds that large scale construction projects achieve considerable economies of scale, and more competition as these had participation goals for M/WBEs. Ten contracts, worth approximately 13% of the total dollar value, were requirements contracts for DCAS (e.g. trucks and police vehicles), DDC (e.g. commissioning services) and DSNY (e.g. processing solid waste). For each of those, the determination to approve the procurement was based upon the fact that separate and smaller contracts would not enhance M/WBE opportunities and would not be practical based on cost considerations. Other categories for approvals included human services contracts, for which the agencies anticipated making awards to not-for-profit providers; these procurements are not covered by Local Law 129.

| <b>Large Scale Procurements Registered in Fiscal Year 2010</b> |                       |                        |                   |
|--|-----------------------|------------------------|-------------------|
| <b>Basis of Determination</b>                                  | <b># of Contracts</b> | <b>Dollar Value</b>    | <b>% of Total</b> |
| Human Services (not-for-profit awardees)                       | 5                     | \$123,752,589          | 3%                |
| Indivisible purchase/project/service                           | 5                     | \$98,474,512           | 2%                |
| Large-scale Construction Project                               | 13                    | \$2,654,580,023        | 58%               |
| Multiple Award Requirement Contract                            | 3                     | \$33,530,310           | 1%                |
| Multiple Site Contract   | 9                     | \$126,026,371          | 3%                |
| Requirement Contract   | 10                    | \$574,692,162          | 13%               |
| Unique Goods/Services  | 8                     | \$401,861,286          | 9%                |
| Upstate location   | 3                     | \$90,727,895           | 2%                |
| Wicks Law Mandate  | 10                    | \$485,992,039          | 11%               |
| <b>Total</b>   | <b>66</b>             | <b>\$4,589,637,187</b> | <b>100%</b>       |

<sup>8</sup> Approvals that occurred during the reporting period but have not yet resulted in the release of any solicitation are reported only after the contract is awarded, in order to protect the integrity of the bidding/proposal process.

| Fiscal Year 2010 Large Scale Procurement Approvals (>\$10M) |               |      |   |   |                      |
|---|---------------|------|---|---|----------------------|
| Agency  | Approval Date | Type | Contract Description  | Basis for Approval  | Estimated Value      |
| DHS   | 9/16/2008     | RFP  | Shelter Services for Homeless Families  | Human Services (not-for-profit awardees)  | \$54,348,736         |
| DHS   | 1/22/2008     | RFP  | Transitional Residence For Homeless Families                                  | Human Services (not-for-profit awardees)  | \$28,535,436         |
| HPD   | 5/9/2009      | RFP  | Emergency Family Shelter Services   | Human Services (not-for-profit awardees)  | \$18,375,636         |
| HPD   | 7/8/2009      | RFP  | Emergency Shelter Services for Homeless Families                              | Human Services (not-for-profit awardees)  | \$11,275,219         |
| HPD   | 5/21/2007     | RFP  | Temporary Housing   | Human Services (not-for-profit awardees)  | \$11,217,562         |
| <b>Human Services</b>                                       |               |      |   |   | <b>\$123,752,589</b> |
| DDC   | 12/24/2008    | CSB  | Construction of Sanitary and Storm Sewers in Seguine Avenue                   | Indivisible purchase/project/service  | \$21,076,842         |
| DEP   | 4/2/2008      | RFP  | Construction Management for Shaft Portion Tunnel 3                            | Indivisible purchase/project/service  | \$19,998,539         |
| DEP   | 10/2/2008     | CSB  | Croton Water Treatment Plant Residual Force Main to Hunts Point               | Indivisible purchase/project/service  | \$18,626,745         |
| DEP   | 4/15/2009     | CSB  | Upgrade of Boiler System  | Indivisible purchase/project/service  | \$27,010,500         |
| DOT   | 1/16/2008     | CSB  | Reconstruction of the 8th Street Access Ramp to the Belt Parkway, Brooklyn    | Indivisible purchase/project/service  | \$11,761,886         |
| <b>Indivisible Purchase, Project or Service</b>             |               |      |   |   | <b>\$98,474,512</b>  |
| DDC   | 5/5/2008      | RFP  | Construction Management/Build for Construction of a New Police Precinct       | Large-scale construction project (economies of scale result from large contract and participation goals established for subcontracts) | \$51,303,066         |
| DDC   | 5/8/2008      | RFP  | Construction Management/Build for New Police Academy                          | Large-scale construction project (economies of scale result from large contract and participation goals established for subcontracts) | \$656,000,000        |
| DDC   | 3/6/2008      | RFP  | Construction Management/Build for the Construction of Public Safety Center II | Large-scale construction project (economies of scale result from large contract and participation goals established for subcontracts) | \$645,038,440        |
| DEP   | 6/6/2007      | CSB  | Brookfield Avenue Landfill Remediation  | Large-scale construction project (economies of scale result from large contract and participation goals established for subcontracts) | \$241,357,000        |
| DEP   | 10/10/2008    | CSB  | Structures and Equipment Gowanus Facilities Upgrade                           | Large-scale construction project (economies of scale result from large contract and participation goals established for subcontracts) | \$116,948,969        |
| DEP   | 7/28/2009     | CSB  | Primary Sludge System Reconstruction  | Large-scale construction project (economies of scale result from large contract and participation goals established for subcontracts) | \$13,749,000         |
| DOT   | 4/29/2008     | RFP  | Design/Build of Ramps at St. George Ferry Terminals Staten Island             | Large-scale construction project (economies of scale result from large contract and participation goals established for subcontracts) | \$174,444,444        |

|  |            |     |  |   |                        |
|--|------------|-----|--|---|------------------------|
| DOT  | 11/21/2008 | CSB | Reconstruction of Belt Parkway Paerdegat Basin                           | Large-scale construction project (economies of scale result from large contract and participation goals established for subcontracts)               | \$364,403,036          |
| DOT  | 10/14/2009 | CSB | Reconstruction of the Cables and Suspenders for the Manhattan Bridge     | Large-scale construction project (economies of scale result from large contract and participation goals established for subcontracts)               | \$149,375,351          |
| DPR  | 4/9/2009   | CSB | Construction of Golf Course at Ferry Point Park                          | Large-scale construction project (economies of scale result from large contract and participation goals established for subcontracts)               | \$53,851,874           |
| DPR  | 3/8/2010   | CSB | Coney Island Boardwalk   | Large-scale construction project (economies of scale result from large contract and participation goals established for subcontracts)               | \$13,728,000           |
| DPR  | 3/8/2010   | CSB | Reconstruction of the Boardwalk Between 9th Avenue and 126th Street      | Large-scale construction project (economies of scale result from large contract and participation goals established for subcontracts)               | \$13,185,843           |
| DSNY                                       | 10/10/2008 | CSB | Conversion program North Shore Marine Transfer Station                   | Large-scale construction project (economies of scale result from large contract and participation goals established for subcontracts)               | \$161,195,000          |
| <b>Large-scale Construction Project</b>    |            |     |  |   | <b>\$2,654,580,023</b> |
| DDC  | 3/31/2009  | RFP | Eight A and E Design Requirements Contracts for Large Projects           | Multiple award requirement contract (already divided)   | \$10,000,000           |
| DDC  | 3/31/2009  | RFP | Eight A and E Design Requirements Contracts for Large Projects           | Multiple award requirement contract (already divided)   | \$10,000,000           |
| DOITT                                      | 3/1/2010   | CSB | Pagers: Numeric & Alpha-Numeric  | Multiple award requirement contract (already divided)   | \$13,530,310           |
| <b>Multiple Award Requirement Contract</b> |            |     |  |   | <b>\$33,530,310</b>    |
| DDC  | 2/6/2009   | CSB | Construction of Sanitary and Storm Sewers, Water Mains and Appurtenances | Multiple site contract, but separate/smaller contracts would not enhance opportunities and/or is not practical/advantageous in light of costs, etc. | \$16,383,383           |
| DEP  | 8/20/2008  | RFP | Professional Design and Technical Support Services                       | Multiple site contract, but separate/smaller contracts would not enhance opportunities and/or is not practical/advantageous in light of costs, etc. | \$11,170,851           |
| DEP  | 7/3/2008   | RFP | Environmental Health Safety Management Services                          | Multiple site contract, but separate/smaller contracts would not enhance opportunities and/or is not practical/advantageous in light of costs, etc. | \$18,192,671           |
| DEP  | 7/2/2008   | CSB | Provide Utility Power for Various Regulators                             | Multiple site contract, but separate/smaller contracts would not enhance opportunities and/or is not practical/advantageous in light of costs, etc. | \$10,300,000           |
| DOT  | 12/23/2008 | CSB | Replacement of Type 10 Street Light Poles                                | Multiple site contract, but separate/smaller contracts would not enhance opportunities and/or is not practical/advantageous in light of costs, etc. | \$10,392,680           |
| DOT  | 9/3/2008   | CSB | Traffic Operation for Increasing Capacity and Safety                     | Multiple site contract, but separate/smaller contracts would not enhance opportunities and/or is not practical/advantageous in light of costs, etc. | \$10,937,599           |

|                               |            |             |   |   |                      |
|-------------------------------|------------|-------------|---|---|----------------------|
| DOT                           | 3/11/2009  | CSB         | Traffic Signal Maintenance, Manhattan           | Multiple site contract, but separate/smaller contracts would not enhance opportunities and/or is not practical/advantageous in light of costs, etc.                     | \$20,247,813         |
| DOT                           | 3/17/2009  | CSB         | Traffic Signal Maintenance, Queens              | Multiple site contract, but separate/smaller contracts would not enhance opportunities and/or is not practical/advantageous in light of costs, etc.                     | \$15,765,732         |
| DOT                           | 3/11/2009  | CSB         | Traffic Signal Maintenance, Bronx               | Multiple site contract, but separate/smaller contracts would not enhance opportunities and/or is not practical/advantageous in light of costs, etc.                     | \$12,635,642         |
| <b>Multiple Site Contract</b> |            |             |   |   | <b>\$126,026,371</b> |
| DCAS                          | 11/24/2008 | CSB         | Truck, Collection, Rear Loading                 | Requirement contract and significant economies of scale result from large contract  | \$415,615,587        |
| DCAS                          | 11/24/2008 | CSB         | Salt Spreader with Snow Plow                    | Requirement contract and significant economies of scale result from large contract  | \$34,537,501         |
| DCAS                          | 2/9/2009   | Accelerated | Fluorosilicic Acid                              | Requirement contract and significant economies of scale result from large contract  | \$12,160,000         |
| DCAS                          | 3/9/2009   | Accelerated | Liquid Caustic Soda                             | Requirement contract and significant economies of scale result from large contract  | \$21,827,000         |
| DCAS                          | 4/29/2009  | CSB         | Dump Truck 18                                   | Requirement contract and significant economies of scale result from large contract  | \$20,152,100         |
| DCAS                          | 2/10/2009  | CSB         | Fire Truck 100 Feet Rear                        | Requirement contract and significant economies of scale result from large contract  | \$21,016,210         |
| DCAS                          | 2/6/2009   | CSB         | Vehicle, Marked Police                          | Requirement contract and significant economies of scale result from large contract  | \$13,278,100         |
| DDC                           | 8/22/2008  | RFP         | Commissioning Services                          | Requirement contract and significant economies of scale result from large contract  | \$10,000,000         |
| DDC                           | 8/22/2008  | RFP         | Commissioning Services                          | Requirement contract and significant economies of scale result from large contract  | \$10,000,000         |
| DSNY                          | 3/12/2009  | CSB         | Processing Solid Waste                          | Requirement contract and significant economies of scale result from large contract  | \$16,105,664         |
| <b>Requirement Contract</b>   |            |             |   |   | <b>\$574,692,162</b> |
| DCAS                          | 12/11/2008 | CSB         | Automated Self Check in System - Queens Library | Unique/unusual goods/services/construction, and separate/smaller contracts would not enhance opportunities and/or is not practical/advantageous in light of costs, etc. | \$11,602,920         |

|                              |            |     |   |   |                      |
|------------------------------|------------|-----|---|---|----------------------|
| DEP                          | 7/2/2008   | CSB | Installation of Scada for Pumping Station and Regulators                    | Unique/unusual goods/services/construction, and separate/smaller contracts would not enhance opportunities and/or is not practical/advantageous in light of costs, etc. | \$23,784,000         |
| DSNY                         | 11/24/2008 | CSB | Export of Municipal Solid Waste from Manhattan                              | Unique/unusual goods/services/construction, and separate/smaller contracts would not enhance opportunities and/or is not practical/advantageous in light of costs, etc. | \$74,553,300         |
| DSNY                         | 11/24/2008 | CSB | Export of Municipal Solid Waste from Manhattan                              | Unique/unusual goods/services/construction, and separate/smaller contracts would not enhance opportunities and/or is not practical/advantageous in light of costs, etc. | \$101,779,340        |
| DSNY                         | 11/24/2008 | CSB | Export of Municipal Solid Waste from Manhattan                              | Unique/unusual goods/services/construction, and separate/smaller contracts would not enhance opportunities and/or is not practical/advantageous in light of costs, etc. | \$41,236,390         |
| DSNY                         | 11/24/2008 | CSB | Export of Municipal Solid Waste from Manhattan                              | Unique/unusual goods/services/construction, and separate/smaller contracts would not enhance opportunities and/or is not practical/advantageous in light of costs, etc. | \$51,876,672         |
| DSNY                         | 11/24/2008 | CSB | Export of Municipal Solid Waste from Manhattan                              | Unique/unusual goods/services/construction, and separate/smaller contracts would not enhance opportunities and/or is not practical/advantageous in light of costs, etc. | \$79,028,664         |
| DSNY                         | 11/06/2006 | RFP | Management of Household Hazardous Waste Drop - Off                          | Unique/unusual goods/services/construction, and separate/smaller contracts would not enhance opportunities and/or is not practical/advantageous in light of costs, etc. | \$18,000,000         |
| <b>Unique Goods/Services</b> |            |     |   |   | <b>\$401,861,286</b> |
| DEP                          | 6/22/2007  | RFP | Construction Management for Gilboa Dam Reconstruction                       | Upstate location  | \$48,000,202         |
| DEP                          | 4/9/2008   | RFP | Facility Planning and Construction Services, 3rd Catskill Delaware Aqueduct | Upstate location  | \$30,452,193         |
| DEP                          | 1/30/2009  | CSB | Installation Water Main, Kensico Campus Commerce St. Pump Station           | Upstate location  | \$12,275,500         |
| <b>Upstate Location</b>      |            |     |   |   | <b>\$90,727,895</b>  |
| DDC                          | 12/24/2008 | CSB | Riverside Health Center Building Renovation                                 | Wicks Law mandate (additional multiple prime coordination not practical/advantageous)   | \$14,927,000         |

|   |            |     |  |   |                        |
|---|------------|-----|--|---|------------------------|
| DEP   | 10/10/2008 | CSB | Electrical work for Gowanus Facilities Upgrade                           | Wicks Law mandate (additional multiple prime coordination not practical/advantageous) | \$13,770,599           |
| DEP   | 1/22/2009  | CSB | Plant Upgrade Central Residuals Building Electrical Work                 | Wicks Law mandate (additional multiple prime coordination not practical/advantageous) | \$37,440,000           |
| DEP   | 1/22/2009  | CSB | Plant Upgrade Central Residuals Building HVAC Work                       | Wicks Law mandate (additional multiple prime coordination not practical/advantageous) | \$19,474,000           |
| DEP   | 1/22/2009  | CSB | Plant Upgrade Central Residuals Building Plumbing Work                   | Wicks Law mandate (additional multiple prime coordination not practical/advantageous) | \$11,193,000           |
| DEP   | 1/22/2009  | CSB | Plant Upgrade Central Residuals Building Work                            | Wicks Law mandate (additional multiple prime coordination not practical/advantageous) | \$287,275,061          |
| DEP   | 12/19/2008 | CSB | Rehabilitation of the Existing Digester at Hunts Point, Bronx            | Wicks Law mandate (additional multiple prime coordination not practical/advantageous) | \$29,869,379           |
| DEP   | 3/11/2009  | CSB | Structures Equipment, Water Pollution Control Plant, Emergency Generator | Wicks Law mandate (additional multiple prime coordination not practical/advantageous) | \$24,650,000           |
| DPR   | 6/18/2009  | CSB | Reconstruction of McCarren Pool and Bathhouse                            | Wicks Law mandate (additional multiple prime coordination not practical/advantageous) | \$31,434,000           |
| DSNY  | 10/10/2008 | CSB | North Shore Marine Transfer Station Conversion                           | Wicks Law mandate (additional multiple prime coordination not practical/advantageous) | \$15,959,000           |
| <b>Wicks Law Mandate</b>  |            |     |  |   | <b>\$485,992,039</b>   |
| <b>Total Registered Large-Scale Procurements in Fiscal 2010</b> |            |     |  |   | <b>\$4,589,637,186</b> |

## Appendix

### Prime Contracts disaggregated by industry, dollar range, and ethnicity/gender

| Agency                | Industry              | Dollar Range             | Total Primes       |             | Total MWBE |           | Asian American |           | Black American |           | Hispanic American |          | Caucasian Women |          |     |
|-----------------------|-----------------------|--------------------------|--------------------|-------------|------------|-----------|----------------|-----------|----------------|-----------|-------------------|----------|-----------------|----------|-----|
|                       |                       |                          | Count              | Value       | Count      | Value     | Count          | Value     | Count          | Value     | Count             | Value    | Count           | Value    |     |
| ACS                   | Goods                 | >\$5K                    | 23                 | \$774,669   | 5          | \$118,310 | 1              | \$25,000  | 1              | \$24,960  | 1                 | \$18,350 | 2               | \$50,000 |     |
|                       |                       | <=\$5K                   | 101                | \$268,233   | 26         | \$42,028  | 7              | \$2,760   | 8              | \$18,281  | 2                 | \$3,100  | 9               | \$17,887 |     |
|                       |                       | >\$5K,<br><=\$100K       | 23                 | \$774,669   | 5          | \$118,310 | 1              | \$25,000  | 1              | \$24,960  | 1                 | \$18,350 | 2               | \$50,000 |     |
|                       | Professional Services | >\$5K                    | 23                 | \$3,728,746 | 1          | \$100,000 | 0              | \$0       | 1              | \$100,000 | 0                 | \$0      | 0               | \$0      |     |
|                       |                       | <=\$5K                   | 58                 | \$167,366   | 2          | \$9,996   | 0              | \$0       | 1              | \$4,998   | 0                 | \$0      | 1               | \$4,998  |     |
|                       |                       | >\$5K,<br><=\$100K       | 22                 | \$1,328,746 | 1          | \$100,000 | 0              | \$0       | 1              | \$100,000 | 0                 | \$0      | 0               | \$0      |     |
|                       |                       | >=\$1M                   | 1                  | \$2,400,000 | 0          | \$0       | 0              | \$0       | 0              | \$0       | 0                 | \$0      | 0               | \$0      |     |
|                       | Standardized Services | >\$5K                    | 26                 | \$5,734,639 | 4          | \$809,319 | 2              | \$633,765 | 2              | \$175,554 | 0                 | \$0      | 0               | \$0      |     |
|                       |                       | <=\$5K                   | 69                 | \$161,427   | 3          | \$13,109  | 1              | \$3,212   | 0              | \$0       | 2                 | \$9,897  | 0               | \$0      |     |
|                       |                       | >\$5K,<br><=\$100K       | 22                 | \$1,137,222 | 3          | \$252,644 | 1              | \$77,090  | 2              | \$175,554 | 0                 | \$0      | 0               | \$0      |     |
|                       |                       | >\$100K,<br><\$1M        | 2                  | \$703,435   | 1          | \$556,675 | 1              | \$556,675 | 0              | \$0       | 0                 | \$0      | 0               | \$0      |     |
|                       |                       | >=\$1M                   | 2                  | \$3,893,982 | 0          | \$0       | 0              | \$0       | 0              | \$0       | 0                 | \$0      | 0               | \$0      |     |
|                       | BIC                   | Architecture/Engineering | >\$5K              | 1           | \$6,500    | 0         | \$0            | 0         | \$0            | 0         | \$0               | 0        | \$0             | 0        | \$0 |
|                       |                       |                          | >\$5K,<br><=\$100K | 1           | \$6,500    | 0         | \$0            | 0         | \$0            | 0         | \$0               | 0        | \$0             | 0        | \$0 |
|                       |                       | Goods                    | >\$5K              | 3           | \$37,355   | 0         | \$0            | 0         | \$0            | 0         | \$0               | 0        | \$0             | 0        | \$0 |
| <=\$5K                |                       |                          | 17                 | \$28,395    | 0          | \$0       | 0              | \$0       | 0              | \$0       | 0                 | \$0      | 0               | \$0      |     |
| >\$5K,<br><=\$100K    |                       |                          | 3                  | \$37,355    | 0          | \$0       | 0              | \$0       | 0              | \$0       | 0                 | \$0      | 0               | \$0      |     |
| Professional Services |                       | <=\$5K                   | 4                  | \$4,950     | 0          | \$0       | 0              | \$0       | 0              | \$0       | 0                 | \$0      | 0               | \$0      |     |
| Standardized Services |                       | >\$5K                    | 2                  | \$40,000    | 0          | \$0       | 0              | \$0       | 0              | \$0       | 0                 | \$0      | 0               | \$0      |     |
|                       |                       | <=\$5K                   | 18                 | \$26,379    | 1          | \$785     | 0              | \$0       | 0              | \$0       | 1                 | \$785    | 0               | \$0      |     |
|                       |                       | >\$5K,<br><=\$100K       | 2                  | \$40,000    | 0          | \$0       | 0              | \$0       | 0              | \$0       | 0                 | \$0      | 0               | \$0      |     |
| CCHR                  | Goods                 | <=\$5K                   | 31                 | \$29,046    | 1          | \$542     | 0              | \$0       | 0              | \$0       | 1                 | \$542    | 0               | \$0      |     |
|                       | Professional Services | >\$5K                    | 1                  | \$18,177    | 0          | \$0       | 0              | \$0       | 0              | \$0       | 0                 | \$0      | 0               | \$0      |     |
|                       |                       | <=\$5K                   | 1                  | \$500       | 0          | \$0       | 0              | \$0       | 0              | \$0       | 0                 | \$0      | 0               | \$0      |     |
|                       |                       | >\$5K,<br><=\$100K       | 1                  | \$18,177    | 0          | \$0       | 0              | \$0       | 0              | \$0       | 0                 | \$0      | 0               | \$0      |     |
|                       | Standardized Services | >\$5K                    | 2                  | \$27,781    | 1          | \$14,400  | 0              | \$0       | 1              | \$14,400  | 0                 | \$0      | 0               | \$0      |     |
|                       |                       | <=\$5K                   | 20                 | \$15,197    | 7          | \$2,508   | 0              | \$0       | 0              | \$0       | 2                 | \$822    | 5               | \$1,686  |     |

|                       |                       |                    |           |             |          |           |         |           |     |          |     |          |     |          |
|-----------------------|-----------------------|--------------------|-----------|-------------|----------|-----------|---------|-----------|-----|----------|-----|----------|-----|----------|
| CCHR                  | Standardized Services | >\$5K,<br><=\$100K | 2         | \$27,781    | 1        | \$14,400  | 0       | \$0       | 1   | \$14,400 | 0   | \$0      | 0   | \$0      |
| CCRB                  | Goods                 | >\$5K              | 3         | \$56,500    | 0        | \$0       | 0       | \$0       | 0   | \$0      | 0   | \$0      | 0   | \$0      |
|                       |                       | <=\$5K             | 14        | \$16,487    | 1        | \$230     | 0       | \$0       | 1   | \$230    | 0   | \$0      | 0   | \$0      |
|                       |                       | >\$5K,<br><=\$100K | 3         | \$56,500    | 0        | \$0       | 0       | \$0       | 0   | \$0      | 0   | \$0      | 0   | \$0      |
|                       | Professional Services | <=\$5K             | 18        | \$14,900    | 0        | \$0       | 0       | \$0       | 0   | \$0      | 0   | \$0      | 0   | \$0      |
|                       | Standardized Services | >\$5K              | 7         | \$161,671   | 0        | \$0       | 0       | \$0       | 0   | \$0      | 0   | \$0      | 0   | \$0      |
|                       |                       | <=\$5K             | 23        | \$31,868    | 2        | \$1,460   | 0       | \$0       | 0   | \$0      | 1   | \$1,000  | 1   | \$460    |
| >\$5K,<br><=\$100K    |                       | 7                  | \$161,671 | 0           | \$0      | 0         | \$0     | 0         | \$0 | 0        | \$0 | 0        | \$0 |          |
| CJC                   | Professional Services | >\$5K              | 1         | \$10,000    | 0        | \$0       | 0       | \$0       | 0   | \$0      | 0   | \$0      | 0   | \$0      |
|                       |                       | >\$5K,<br><=\$100K | 1         | \$10,000    | 0        | \$0       | 0       | \$0       | 0   | \$0      | 0   | \$0      | 0   | \$0      |
|                       | Standardized Services | >\$5K              | 8         | \$393,888   | 0        | \$0       | 0       | \$0       | 0   | \$0      | 0   | \$0      | 0   | \$0      |
|                       |                       | <=\$5K             | 1         | \$595       | 0        | \$0       | 0       | \$0       | 0   | \$0      | 0   | \$0      | 0   | \$0      |
|                       |                       | >\$5K,<br><=\$100K | 7         | \$68,888    | 0        | \$0       | 0       | \$0       | 0   | \$0      | 0   | \$0      | 0   | \$0      |
|                       |                       | >\$100K,<br><\$1M  | 1         | \$325,000   | 0        | \$0       | 0       | \$0       | 0   | \$0      | 0   | \$0      | 0   | \$0      |
| CULT                  | Goods                 | >\$5K              | 39        | \$1,655,588 | 10       | \$349,329 | 6       | \$250,026 | 0   | \$0      | 2   | \$63,938 | 2   | \$35,365 |
|                       |                       | <=\$5K             | 30        | \$70,311    | 4        | \$8,106   | 1       | \$816     | 2   | \$5,290  | 1   | \$2,000  | 0   | \$0      |
|                       |                       | >\$5K,<br><=\$100K | 39        | \$1,655,588 | 10       | \$349,329 | 6       | \$250,026 | 0   | \$0      | 2   | \$63,938 | 2   | \$35,365 |
|                       | Professional Services | >\$5K              | 1         | \$22,700    | 0        | \$0       | 0       | \$0       | 0   | \$0      | 0   | \$0      | 0   | \$0      |
|                       |                       | <=\$5K             | 3         | \$13,430    | 0        | \$0       | 0       | \$0       | 0   | \$0      | 0   | \$0      | 0   | \$0      |
|                       |                       | >\$5K,<br><=\$100K | 1         | \$22,700    | 0        | \$0       | 0       | \$0       | 0   | \$0      | 0   | \$0      | 0   | \$0      |
|                       | Standardized Services | <=\$5K             | 18        | \$49,609    | 3        | \$3,980   | 0       | \$0       | 0   | \$0      | 2   | \$1,480  | 1   | \$2,500  |
|                       | DCA                   | Goods              | >\$5K     | 5           | \$55,848 | 1         | \$5,479 | 0         | \$0 | 0        | \$0 | 0        | \$0 | 1        |
| <=\$5K                |                       |                    | 40        | \$71,257    | 2        | \$6,036   | 0       | \$0       | 0   | \$0      | 0   | \$0      | 2   | \$6,036  |
| >\$5K,<br><=\$100K    |                       |                    | 5         | \$55,848    | 1        | \$5,479   | 0       | \$0       | 0   | \$0      | 0   | \$0      | 1   | \$5,479  |
| Professional Services |                       | >\$5K              | 1         | \$45,339    | 0        | \$0       | 0       | \$0       | 0   | \$0      | 0   | \$0      | 0   | \$0      |
|                       |                       | <=\$5K             | 6         | \$7,200     | 0        | \$0       | 0       | \$0       | 0   | \$0      | 0   | \$0      | 0   | \$0      |
|                       |                       | >\$5K,<br><=\$100K | 1         | \$45,339    | 0        | \$0       | 0       | \$0       | 0   | \$0      | 0   | \$0      | 0   | \$0      |
| Standardized Services |                       | >\$5K              | 14        | \$172,714   | 0        | \$0       | 0       | \$0       | 0   | \$0      | 0   | \$0      | 0   | \$0      |
|                       |                       | <=\$5K             | 25        | \$52,288    | 3        | \$5,189   | 0       | \$0       | 1   | \$627    | 0   | \$0      | 2   | \$4,562  |
|                       |                       | >\$5K,<br><=\$100K | 14        | \$172,714   | 0        | \$0       | 0       | \$0       | 0   | \$0      | 0   | \$0      | 0   | \$0      |

|                       |                          |                    |       |               |          |             |          |             |          |          |     |          |     |           |
|-----------------------|--------------------------|--------------------|-------|---------------|----------|-------------|----------|-------------|----------|----------|-----|----------|-----|-----------|
| DCAS                  | Architecture/Engineering | <=\$5K             | 1     | \$1,000       | 1        | \$1,000     | 0        | \$0         | 0        | \$0      | 0   | \$0      | 1   | \$1,000   |
|                       | Construction Services    | >\$5K              | 13    | \$34,099,099  | 4        | \$8,014,000 | 2        | \$7,869,000 | 1        | \$95,000 | 0   | \$0      | 1   | \$50,000  |
|                       |                          | >\$5K,<br><=\$100K | 7     | \$516,000     | 3        | \$195,000   | 1        | \$50,000    | 1        | \$95,000 | 0   | \$0      | 1   | \$50,000  |
|                       |                          | >\$100K,<br><\$1M  | 1     | \$737,361     | 0        | \$0         | 0        | \$0         | 0        | \$0      | 0   | \$0      | 0   | \$0       |
|                       |                          | >=\$1M             | 5     | \$32,845,738  | 1        | \$7,819,000 | 1        | \$7,819,000 | 0        | \$0      | 0   | \$0      | 0   | \$0       |
|                       | Goods                    | >\$5K              | 341   | \$702,299,417 | 15       | \$785,515   | 4        | \$182,745   | 1        | \$25,000 | 1   | \$99,570 | 9   | \$478,200 |
|                       |                          | <=\$5K             | 362   | \$650,664     | 227      | \$386,267   | 18       | \$42,899    | 25       | \$46,808 | 25  | \$38,158 | 159 | \$258,402 |
|                       |                          | >\$5K,<br><=\$100K | 157   | \$5,841,895   | 14       | \$600,875   | 4        | \$182,745   | 1        | \$25,000 | 1   | \$99,570 | 8   | \$293,560 |
|                       |                          | >\$100K,<br><\$1M  | 134   | \$50,710,016  | 1        | \$184,640   | 0        | \$0         | 0        | \$0      | 0   | \$0      | 1   | \$184,640 |
|                       |                          | >=\$1M             | 50    | \$645,747,507 | 0        | \$0         | 0        | \$0         | 0        | \$0      | 0   | \$0      | 0   | \$0       |
|                       | Professional Services    | >\$5K              | 5     | \$4,546,417   | 1        | \$6,000     | 0        | \$0         | 1        | \$6,000  | 0   | \$0      | 0   | \$0       |
|                       |                          | <=\$5K             | 41    | \$102,594     | 3        | \$4,870     | 2        | \$2,670     | 0        | \$0      | 0   | \$0      | 1   | \$2,200   |
|                       |                          | >\$5K,<br><=\$100K | 4     | \$46,417      | 1        | \$6,000     | 0        | \$0         | 1        | \$6,000  | 0   | \$0      | 0   | \$0       |
|                       |                          | >=\$1M             | 1     | \$4,500,000   | 0        | \$0         | 0        | \$0         | 0        | \$0      | 0   | \$0      | 0   | \$0       |
|                       | Standardized Services    | >\$5K              | 36    | \$9,238,363   | 4        | \$287,350   | 4        | \$287,350   | 0        | \$0      | 0   | \$0      | 0   | \$0       |
|                       |                          | <=\$5K             | 74    | \$171,716     | 28       | \$57,623    | 6        | \$11,071    | 9        | \$16,895 | 5   | \$7,424  | 8   | \$22,233  |
|                       |                          | >\$5K,<br><=\$100K | 32    | \$1,740,615   | 4        | \$287,350   | 4        | \$287,350   | 0        | \$0      | 0   | \$0      | 0   | \$0       |
|                       |                          | >\$100K,<br><\$1M  | 2     | \$1,200,000   | 0        | \$0         | 0        | \$0         | 0        | \$0      | 0   | \$0      | 0   | \$0       |
|                       |                          | >=\$1M             | 2     | \$6,297,748   | 0        | \$0         | 0        | \$0         | 0        | \$0      | 0   | \$0      | 0   | \$0       |
|                       | DCP                      | Goods              | >\$5K | 3             | \$59,067 | 1           | \$13,790 | 1           | \$13,790 | 0        | \$0 | 0        | \$0 | 0         |
| <=\$5K                |                          |                    | 43    | \$63,081      | 6        | \$11,927    | 2        | \$6,145     | 0        | \$0      | 1   | \$1,192  | 3   | \$4,590   |
| >\$5K,<br><=\$100K    |                          |                    | 3     | \$59,067      | 1        | \$13,790    | 1        | \$13,790    | 0        | \$0      | 0   | \$0      | 0   | \$0       |
| Professional Services |                          | >\$5K              | 1     | \$13,434      | 0        | \$0         | 0        | \$0         | 0        | \$0      | 0   | \$0      | 0   | \$0       |
|                       |                          | <=\$5K             | 1     | \$4,495       | 0        | \$0         | 0        | \$0         | 0        | \$0      | 0   | \$0      | 0   | \$0       |
|                       |                          | >\$5K,<br><=\$100K | 1     | \$13,434      | 0        | \$0         | 0        | \$0         | 0        | \$0      | 0   | \$0      | 0   | \$0       |
| Standardized Services |                          | >\$5K              | 2     | \$19,797      | 0        | \$0         | 0        | \$0         | 0        | \$0      | 0   | \$0      | 0   | \$0       |
|                       |                          | <=\$5K             | 23    | \$29,795      | 4        | \$4,176     | 0        | \$0         | 1        | \$1,975  | 2   | \$1,806  | 1   | \$395     |

|                       |                          |                          |        |                     |              |                  |           |                  |           |           |     |             |     |          |     |
|-----------------------|--------------------------|--------------------------|--------|---------------------|--------------|------------------|-----------|------------------|-----------|-----------|-----|-------------|-----|----------|-----|
| DCP                   | Standardized Services    | >\$5K,<br><=\$100K       | 2      | \$19,797            | 0            | \$0              | 0         | \$0              | 0         | \$0       | 0   | \$0         | 0   | \$0      |     |
| DDC                   | Architecture/Engineering | >\$5K                    | 13     | \$68,869,111        | 3            | \$6,033,200      | 3         | \$6,033,200      | 0         | \$0       | 0   | \$0         | 0   | \$0      |     |
|                       |                          | <=\$5K                   | 5      | \$19,562            | 0            | \$0              | 0         | \$0              | 0         | \$0       | 0   | \$0         | 0   | \$0      |     |
|                       |                          | >\$5K,<br><=\$100K       | 1      | \$81,500            | 1            | \$81,500         | 1         | \$81,500         | 0         | \$0       | 0   | \$0         | 0   | \$0      |     |
|                       |                          | >\$100K,<br><\$1M        | 2      | \$1,787,611         | 1            | \$951,700        | 1         | \$951,700        | 0         | \$0       | 0   | \$0         | 0   | \$0      |     |
|                       |                          | >=\$1M                   | 10     | \$67,000,000        | 1            | \$5,000,000      | 1         | \$5,000,000      | 0         | \$0       | 0   | \$0         | 0   | \$0      |     |
|                       | Construction Services    | >\$5K                    | 71     | \$1,572,501,<br>506 | 9            | \$16,013,58<br>5 | 5         | \$10,010,00<br>0 | 2         | \$620,201 | 2   | \$5,383,384 | 0   | \$0      |     |
|                       |                          | >\$100K,<br><\$1M        | 20     | \$11,099,271        | 4            | \$2,314,201      | 2         | \$1,694,000      | 2         | \$620,201 | 0   | \$0         | 0   | \$0      |     |
|                       |                          | >=\$1M                   | 51     | \$1,561,402,<br>235 | 5            | \$13,699,38<br>4 | 3         | \$8,316,000      | 0         | \$0       | 2   | \$5,383,384 | 0   | \$0      |     |
|                       | Goods                    | >\$5K                    | 15     | \$253,875           | 6            | \$82,117         | 1         | \$25,000         | 1         | \$18,759  | 1   | \$8,458     | 3   | \$29,899 |     |
|                       |                          | <=\$5K                   | 98     | \$207,477           | 11           | \$26,851         | 1         | \$1,325          | 1         | \$5,000   | 0   | \$0         | 9   | \$20,526 |     |
|                       |                          | >\$5K,<br><=\$100K       | 15     | \$253,875           | 6            | \$82,117         | 1         | \$25,000         | 1         | \$18,759  | 1   | \$8,458     | 3   | \$29,899 |     |
|                       | Professional Services    | >\$5K                    | 4      | \$2,171,835         | 0            | \$0              | 0         | \$0              | 0         | \$0       | 0   | \$0         | 0   | \$0      |     |
|                       |                          | <=\$5K                   | 19     | \$25,699            | 2            | \$1,100          | 0         | \$0              | 0         | \$0       | 0   | \$0         | 2   | \$1,100  |     |
|                       |                          | >\$5K,<br><=\$100K       | 3      | \$185,589           | 0            | \$0              | 0         | \$0              | 0         | \$0       | 0   | \$0         | 0   | \$0      |     |
|                       |                          | >=\$1M                   | 1      | \$1,986,246         | 0            | \$0              | 0         | \$0              | 0         | \$0       | 0   | \$0         | 0   | \$0      |     |
|                       | Standardized Services    | >\$5K                    | 18     | \$443,188           | 5            | \$61,032         | 1         | \$6,450          | 1         | \$7,210   | 3   | \$47,372    | 0   | \$0      |     |
|                       |                          | <=\$5K                   | 52     | \$114,047           | 2            | \$5,725          | 0         | \$0              | 0         | \$0       | 1   | \$2,500     | 1   | \$3,225  |     |
|                       |                          | >\$5K,<br><=\$100K       | 18     | \$443,188           | 5            | \$61,032         | 1         | \$6,450          | 1         | \$7,210   | 3   | \$47,372    | 0   | \$0      |     |
|                       | DEP                      | Architecture/Engineering | >\$5K  | 9                   | \$98,363,321 | 1                | \$595,250 | 1                | \$595,250 | 0         | \$0 | 0           | \$0 | 0        | \$0 |
|                       |                          |                          | <=\$5K | 6                   | \$25,435     | 3                | \$12,600  | 3                | \$12,600  | 0         | \$0 | 0           | \$0 | 0        | \$0 |
| >\$100K,<br><\$1M     |                          |                          | 2      | \$1,178,650         | 1            | \$595,250        | 1         | \$595,250        | 0         | \$0       | 0   | \$0         | 0   | \$0      |     |
| >=\$1M                |                          |                          | 7      | \$97,184,671        | 0            | \$0              | 0         | \$0              | 0         | \$0       | 0   | \$0         | 0   | \$0      |     |
| Construction Services |                          | >\$5K                    | 19     | \$900,626,27<br>0   | 1            | \$4,232,000      | 1         | \$4,232,000      | 0         | \$0       | 0   | \$0         | 0   | \$0      |     |
|                       |                          | >=\$1M                   | 19     | \$900,626,27<br>0   | 1            | \$4,232,000      | 1         | \$4,232,000      | 0         | \$0       | 0   | \$0         | 0   | \$0      |     |

|                       |                          |                       |          |              |          |             |         |           |         |           |     |           |     |           |     |
|-----------------------|--------------------------|-----------------------|----------|--------------|----------|-------------|---------|-----------|---------|-----------|-----|-----------|-----|-----------|-----|
| DEP                   | Goods                    | >\$5K                 | 103      | \$3,497,968  | 11       | \$238,229   | 4       | \$28,475  | 2       | \$116,000 | 0   | \$0       | 5   | \$93,755  |     |
|                       |                          | <=\$5K                | 1362     | \$4,202,218  | 342      | \$1,033,840 | 37      | \$110,255 | 47      | \$108,269 | 60  | \$173,157 | 198 | \$642,160 |     |
|                       |                          | >\$5K,<br><=\$100K    | 102      | \$2,533,648  | 11       | \$238,229   | 4       | \$28,475  | 2       | \$116,000 | 0   | \$0       | 5   | \$93,755  |     |
|                       |                          | >\$100K,<br><\$1M     | 1        | \$964,320    | 0        | \$0         | 0       | \$0       | 0       | \$0       | 0   | \$0       | 0   | \$0       |     |
|                       | Professional Services    | >\$5K                 | 5        | \$2,160,500  | 0        | \$0         | 0       | \$0       | 0       | \$0       | 0   | \$0       | 0   | \$0       |     |
|                       |                          | <=\$5K                | 23       | \$70,757     | 1        | \$3,200     | 0       | \$0       | 0       | \$0       | 1   | \$3,200   | 0   | \$0       |     |
|                       |                          | >\$5K,<br><=\$100K    | 4        | \$160,500    | 0        | \$0         | 0       | \$0       | 0       | \$0       | 0   | \$0       | 0   | \$0       |     |
|                       |                          | >=\$1M                | 1        | \$2,000,000  | 0        | \$0         | 0       | \$0       | 0       | \$0       | 0   | \$0       | 0   | \$0       |     |
|                       | Standardized Services    | >\$5K                 | 83       | \$46,637,928 | 7        | \$304,309   | 1       | \$50,000  | 2       | \$174,000 | 3   | \$60,309  | 1   | \$20,000  |     |
|                       |                          | <=\$5K                | 401      | \$1,207,851  | 28       | \$88,223    | 9       | \$34,929  | 4       | \$13,925  | 9   | \$15,836  | 6   | \$23,533  |     |
|                       |                          | >\$5K,<br><=\$100K    | 63       | \$2,685,438  | 7        | \$304,309   | 1       | \$50,000  | 2       | \$174,000 | 3   | \$60,309  | 1   | \$20,000  |     |
|                       |                          | >\$100K,<br><\$1M     | 8        | \$4,583,968  | 0        | \$0         | 0       | \$0       | 0       | \$0       | 0   | \$0       | 0   | \$0       |     |
|                       |                          | >=\$1M                | 12       | \$39,368,521 | 0        | \$0         | 0       | \$0       | 0       | \$0       | 0   | \$0       | 0   | \$0       |     |
|                       | DFTA                     | Construction Services | <=\$5K   | 1            | \$2,020  | 1           | \$2,020 | 1         | \$2,020 | 0         | \$0 | 0         | \$0 | 0         | \$0 |
|                       |                          | Goods                 | >\$5K    | 2            | \$27,500 | 0           | \$0     | 0         | \$0     | 0         | \$0 | 0         | \$0 | 0         | \$0 |
| <=\$5K                |                          |                       | 107      | \$255,816    | 18       | \$50,294    | 0       | \$0       | 2       | \$6,122   | 4   | \$13,506  | 12  | \$30,666  |     |
| >\$5K,<br><=\$100K    |                          |                       | 2        | \$27,500     | 0        | \$0         | 0       | \$0       | 0       | \$0       | 0   | \$0       | 0   | \$0       |     |
| Professional Services |                          | >\$5K                 | 5        | \$334,650    | 1        | \$99,950    | 0       | \$0       | 0       | \$0       | 0   | \$0       | 1   | \$99,950  |     |
|                       |                          | <=\$5K                | 20       | \$73,032     | 0        | \$0         | 0       | \$0       | 0       | \$0       | 0   | \$0       | 0   | \$0       |     |
|                       |                          | >\$5K,<br><=\$100K    | 5        | \$334,650    | 1        | \$99,950    | 0       | \$0       | 0       | \$0       | 0   | \$0       | 1   | \$99,950  |     |
| Standardized Services |                          | >\$5K                 | 1        | \$10,000     | 0        | \$0         | 0       | \$0       | 0       | \$0       | 0   | \$0       | 0   | \$0       |     |
|                       |                          | <=\$5K                | 62       | \$164,262    | 4        | \$9,924     | 1       | \$3,374   | 1       | \$550     | 1   | \$1,000   | 1   | \$5,000   |     |
|                       | >\$5K,<br><=\$100K       | 1                     | \$10,000 | 0            | \$0      | 0           | \$0     | 0         | \$0     | 0         | \$0 | 0         | \$0 |           |     |
| DHMH                  | Architecture/Engineering | >\$5K                 | 3        | \$279,779    | 1        | \$97,500    | 0       | \$0       | 0       | \$0       | 0   | \$0       | 1   | \$97,500  |     |
|                       |                          | <=\$5K                | 1        | \$4,500      | 0        | \$0         | 0       | \$0       | 0       | \$0       | 0   | \$0       | 0   | \$0       |     |
|                       |                          | >\$5K,<br><=\$100K    | 3        | \$279,779    | 1        | \$97,500    | 0       | \$0       | 0       | \$0       | 0   | \$0       | 1   | \$97,500  |     |
|                       | Construction Services    | >\$5K                 | 1        | \$100,000    | 0        | \$0         | 0       | \$0       | 0       | \$0       | 0   | \$0       | 0   | \$0       |     |
|                       |                          | >\$5K,<br><=\$100K    | 1        | \$100,000    | 0        | \$0         | 0       | \$0       | 0       | \$0       | 0   | \$0       | 0   | \$0       |     |
|                       | Goods                    | >\$5K                 | 161      | \$2,963,470  | 41       | \$751,471   | 10      | \$242,249 | 7       | \$80,630  | 8   | \$170,016 | 16  | \$258,575 |     |
|                       |                          | <=\$5K                | 214      | \$503,694    | 55       | \$136,360   | 11      | \$20,437  | 10      | \$25,060  | 10  | \$24,532  | 24  | \$66,332  |     |

|                       |                       |                       |                       |              |              |             |             |           |          |             |             |           |           |           |
|-----------------------|-----------------------|-----------------------|-----------------------|--------------|--------------|-------------|-------------|-----------|----------|-------------|-------------|-----------|-----------|-----------|
| DHMH                  | Goods                 | >\$5K,<br><=\$100K    | 161                   | \$2,963,470  | 41           | \$751,471   | 10          | \$242,249 | 7        | \$80,630    | 8           | \$170,016 | 16        | \$258,575 |
|                       |                       | Professional Services | >\$5K                 | 14           | \$503,781    | 0           | \$0         | 0         | \$0      | 0           | \$0         | 0         | \$0       | 0         |
|                       | Professional Services | <=\$5K                | 222                   | \$560,246    | 3            | \$15,000    | 0           | \$0       | 1        | \$5,000     | 2           | \$10,000  | 0         | \$0       |
|                       |                       | >\$5K,<br><=\$100K    | 14                    | \$503,781    | 0            | \$0         | 0           | \$0       | 0        | \$0         | 0           | \$0       | 0         | \$0       |
|                       |                       | Standardized Services | >\$5K                 | 105          | \$15,076,991 | 7           | \$1,960,726 | 0         | \$0      | 6           | \$1,953,369 | 1         | \$7,357   | 0         |
|                       | Standardized Services | <=\$5K                | 121                   | \$292,808    | 11           | \$14,707    | 1           | \$3,000   | 5        | \$4,175     | 4           | \$2,532   | 1         | \$5,000   |
|                       |                       | >\$5K,<br><=\$100K    | 100                   | \$2,996,874  | 6            | \$42,406    | 0           | \$0       | 5        | \$35,049    | 1           | \$7,357   | 0         | \$0       |
|                       |                       | >\$100K,<br><\$1M     | 2                     | \$1,344,578  | 0            | \$0         | 0           | \$0       | 0        | \$0         | 0           | \$0       | 0         | \$0       |
|                       |                       | >=\$1M                | 3                     | \$10,735,540 | 1            | \$1,918,320 | 0           | \$0       | 1        | \$1,918,320 | 0           | \$0       | 0         | \$0       |
|                       |                       | DHS                   | Construction Services | >\$5K        | 2            | \$1,467,000 | 0           | \$0       | 0        | \$0         | 0           | \$0       | 0         | \$0       |
| >\$5K,<br><=\$100K    | 1                     | \$73,000              |                       | 0            | \$0          | 0           | \$0         | 0         | \$0      | 0           | \$0         | 0         | \$0       |           |
| >=\$1M                | 1                     | \$1,394,000           |                       | 0            | \$0          | 0           | \$0         | 0         | \$0      | 0           | \$0         | 0         | \$0       |           |
| Goods                 | >\$5K                 | 35                    | \$572,337             | 10           | \$198,550    | 0           | \$0         | 4         | \$39,659 | 3           | \$27,121    | 3         | \$131,770 |           |
|                       | <=\$5K                | 39                    | \$84,406              | 3            | \$9,155      | 0           | \$0         | 1         | \$1,386  | 0           | \$0         | 2         | \$7,769   |           |
|                       | >\$5K,<br><=\$100K    | 35                    | \$572,337             | 10           | \$198,550    | 0           | \$0         | 4         | \$39,659 | 3           | \$27,121    | 3         | \$131,770 |           |
| Professional Services | >\$5K                 | 1                     | \$7,748               | 0            | \$0          | 0           | \$0         | 0         | \$0      | 0           | \$0         | 0         | \$0       |           |
|                       | <=\$5K                | 4                     | \$7,510               | 0            | \$0          | 0           | \$0         | 0         | \$0      | 0           | \$0         | 0         | \$0       |           |
|                       | >\$5K,<br><=\$100K    | 1                     | \$7,748               | 0            | \$0          | 0           | \$0         | 0         | \$0      | 0           | \$0         | 0         | \$0       |           |
| Standardized Services | >\$5K                 | 18                    | \$1,394,902           | 2            | \$159,067    | 1           | \$151,342   | 0         | \$0      | 1           | \$7,725     | 0         | \$0       |           |
|                       | <=\$5K                | 39                    | \$79,298              | 4            | \$13,858     | 0           | \$0         | 4         | \$13,858 | 0           | \$0         | 0         | \$0       |           |
|                       | >\$5K,<br><=\$100K    | 13                    | \$209,201             | 1            | \$7,725      | 0           | \$0         | 0         | \$0      | 1           | \$7,725     | 0         | \$0       |           |
|                       | >\$100K,<br><\$1M     | 5                     | \$1,185,701           | 1            | \$151,342    | 1           | \$151,342   | 0         | \$0      | 0           | \$0         | 0         | \$0       |           |
| DJJ                   | Goods                 | >\$5K                 | 37                    | \$365,193    | 12           | \$105,233   | 2           | \$16,000  | 2        | \$12,900    | 3           | \$40,828  | 5         | \$35,505  |
|                       |                       | <=\$5K                | 136                   | \$292,436    | 40           | \$66,948    | 9           | \$21,053  | 15       | \$19,770    | 7           | \$8,304   | 9         | \$17,822  |
|                       |                       | >\$5K,<br><=\$100K    | 37                    | \$365,193    | 12           | \$105,233   | 2           | \$16,000  | 2        | \$12,900    | 3           | \$40,828  | 5         | \$35,505  |
|                       | Professional Services | >\$5K                 | 4                     | \$45,530     | 2            | \$25,900    | 2           | \$25,900  | 0        | \$0         | 0           | \$0       | 0         | \$0       |
|                       |                       | >\$5K,<br><=\$100K    | 4                     | \$45,530     | 2            | \$25,900    | 2           | \$25,900  | 0        | \$0         | 0           | \$0       | 0         | \$0       |
|                       | Standardized Services | >\$5K                 | 47                    | \$1,324,813  | 11           | \$539,800   | 1           | \$30,000  | 6        | \$113,800   | 2           | \$198,000 | 2         | \$198,000 |
|                       |                       | <=\$5K                | 41                    | \$110,114    | 3            | \$7,340     | 0           | \$0       | 0        | \$0         | 3           | \$7,340   | 0         | \$0       |

|                       |                          |                          |        |              |             |           |     |           |     |           |     |           |     |           |     |
|-----------------------|--------------------------|--------------------------|--------|--------------|-------------|-----------|-----|-----------|-----|-----------|-----|-----------|-----|-----------|-----|
| DJJ                   | Standardized Services    | >\$5K,<br><=\$100K       | 47     | \$1,324,813  | 11          | \$539,800 | 1   | \$30,000  | 6   | \$113,800 | 2   | \$198,000 | 2   | \$198,000 |     |
| DOB                   | Architecture/Engineering | <=\$5K                   | 3      | \$10,500     | 0           | \$0       | 0   | \$0       | 0   | \$0       | 0   | \$0       | 0   | \$0       |     |
|                       | Goods                    | >\$5K                    | 11     | \$116,410    | 6           | \$53,047  | 1   | \$8,395   | 0   | \$0       | 1   | \$10,000  | 4   | \$34,653  |     |
|                       |                          | <=\$5K                   | 20     | \$31,535     | 4           | \$2,637   | 1   | \$317     | 0   | \$0       | 1   | \$710     | 2   | \$1,610   |     |
|                       |                          | >\$5K,<br><=\$100K       | 11     | \$116,410    | 6           | \$53,047  | 1   | \$8,395   | 0   | \$0       | 1   | \$10,000  | 4   | \$34,653  |     |
|                       | Professional Services    | >\$5K                    | 5      | \$330,540    | 1           | \$12,940  | 0   | \$0       | 0   | \$0       | 0   | \$0       | 1   | \$12,940  |     |
|                       |                          | <=\$5K                   | 12     | \$22,260     | 0           | \$0       | 0   | \$0       | 0   | \$0       | 0   | \$0       | 0   | \$0       |     |
|                       |                          | >\$5K,<br><=\$100K       | 4      | \$137,940    | 1           | \$12,940  | 0   | \$0       | 0   | \$0       | 0   | \$0       | 1   | \$12,940  |     |
|                       |                          | >\$100K,<br><\$1M        | 1      | \$192,600    | 0           | \$0       | 0   | \$0       | 0   | \$0       | 0   | \$0       | 0   | \$0       |     |
|                       | Standardized Services    | >\$5K                    | 16     | \$14,164,228 | 6           | \$144,382 | 1   | \$10,000  | 3   | \$117,946 | 1   | \$6,636   | 1   | \$9,800   |     |
|                       |                          | <=\$5K                   | 27     | \$37,295     | 1           | \$300     | 0   | \$0       | 0   | \$0       | 1   | \$300     | 0   | \$0       |     |
|                       |                          | >\$5K,<br><=\$100K       | 12     | \$279,778    | 6           | \$144,382 | 1   | \$10,000  | 3   | \$117,946 | 1   | \$6,636   | 1   | \$9,800   |     |
|                       |                          | >\$100K,<br><\$1M        | 1      | \$684,450    | 0           | \$0       | 0   | \$0       | 0   | \$0       | 0   | \$0       | 0   | \$0       |     |
|                       |                          | >=\$1M                   | 3      | \$13,200,000 | 0           | \$0       | 0   | \$0       | 0   | \$0       | 0   | \$0       | 0   | \$0       |     |
|                       | DOC                      | Architecture/Engineering | >\$5K  | 2            | \$4,000,000 | 0         | \$0 | 0         | \$0 | 0         | \$0 | 0         | \$0 | 0         | \$0 |
|                       |                          |                          | >=\$1M | 2            | \$4,000,000 | 0         | \$0 | 0         | \$0 | 0         | \$0 | 0         | \$0 | 0         | \$0 |
| Goods                 |                          | >\$5K                    | 106    | \$2,759,285  | 41          | \$901,365 | 6   | \$133,227 | 5   | \$85,484  | 8   | \$260,945 | 22  | \$421,709 |     |
|                       |                          | <=\$5K                   | 269    | \$693,373    | 100         | \$277,918 | 23  | \$71,026  | 23  | \$57,896  | 28  | \$84,118  | 26  | \$64,878  |     |
|                       |                          | >\$5K,<br><=\$100K       | 105    | \$2,555,510  | 41          | \$901,365 | 6   | \$133,227 | 5   | \$85,484  | 8   | \$260,945 | 22  | \$421,709 |     |
|                       |                          | >\$100K,<br><\$1M        | 1      | \$203,775    | 0           | \$0       | 0   | \$0       | 0   | \$0       | 0   | \$0       | 0   | \$0       |     |
| Professional Services |                          | >\$5K                    | 7      | \$208,780    | 2           | \$61,280  | 1   | \$11,280  | 0   | \$0       | 0   | \$0       | 1   | \$50,000  |     |
|                       |                          | <=\$5K                   | 14     | \$47,030     | 0           | \$0       | 0   | \$0       | 0   | \$0       | 0   | \$0       | 0   | \$0       |     |
|                       |                          | >\$5K,<br><=\$100K       | 7      | \$208,780    | 2           | \$61,280  | 1   | \$11,280  | 0   | \$0       | 0   | \$0       | 1   | \$50,000  |     |
| Standardized Services |                          | >\$5K                    | 26     | \$8,807,410  | 2           | \$46,208  | 1   | \$10,000  | 0   | \$0       | 0   | \$0       | 1   | \$36,208  |     |
|                       |                          | <=\$5K                   | 62     | \$206,203    | 4           | \$16,039  | 1   | \$5,000   | 2   | \$5,992   | 1   | \$3,932   | 1   | \$1,115   |     |
|                       |                          | >\$5K,<br><=\$100K       | 23     | \$890,110    | 2           | \$46,208  | 1   | \$10,000  | 0   | \$0       | 0   | \$0       | 1   | \$36,208  |     |
|                       |                          | >\$100K,<br><\$1M        | 1      | \$148,230    | 0           | \$0       | 0   | \$0       | 0   | \$0       | 0   | \$0       | 0   | \$0       |     |
|                       |                          | >=\$1M                   | 2      | \$7,769,070  | 0           | \$0       | 0   | \$0       | 0   | \$0       | 0   | \$0       | 0   | \$0       |     |

|                   |                       |                    |              |              |     |           |     |          |     |          |     |          |     |           |
|-------------------|-----------------------|--------------------|--------------|--------------|-----|-----------|-----|----------|-----|----------|-----|----------|-----|-----------|
| DOF               | Goods                 | >\$5K              | 25           | \$555,017    | 6   | \$137,209 | 2   | \$37,440 | 2   | \$49,469 | 0   | \$0      | 2   | \$50,300  |
|                   |                       | <=\$5K             | 100          | \$169,616    | 14  | \$17,013  | 5   | \$4,908  | 9   | \$12,105 | 0   | \$0      | 0   | \$0       |
|                   |                       | >\$5K,<br><=\$100K | 25           | \$555,017    | 6   | \$137,209 | 2   | \$37,440 | 2   | \$49,469 | 0   | \$0      | 2   | \$50,300  |
|                   | Professional Services | >\$5K              | 3            | \$224,000    | 1   | \$100,000 | 0   | \$0      | 0   | \$0      | 0   | \$0      | 1   | \$100,000 |
|                   |                       | <=\$5K             | 1            | \$4,397      | 0   | \$0       | 0   | \$0      | 0   | \$0      | 0   | \$0      | 0   | \$0       |
|                   |                       | >\$5K,<br><=\$100K | 3            | \$224,000    | 1   | \$100,000 | 0   | \$0      | 0   | \$0      | 0   | \$0      | 1   | \$100,000 |
|                   | Standardized Services | >\$5K              | 18           | \$412,760    | 0   | \$0       | 0   | \$0      | 0   | \$0      | 0   | \$0      | 0   | \$0       |
|                   |                       | <=\$5K             | 48           | \$104,835    | 0   | \$0       | 0   | \$0      | 0   | \$0      | 0   | \$0      | 0   | \$0       |
|                   |                       | >\$5K,<br><=\$100K | 18           | \$412,760    | 0   | \$0       | 0   | \$0      | 0   | \$0      | 0   | \$0      | 0   | \$0       |
| DOI               | Goods                 | >\$5K              | 1            | \$6,698      | 0   | \$0       | 0   | \$0      | 0   | \$0      | 0   | \$0      | 0   | \$0       |
|                   |                       | <=\$5K             | 15           | \$22,383     | 0   | \$0       | 0   | \$0      | 0   | \$0      | 0   | \$0      | 0   | \$0       |
|                   |                       | >\$5K,<br><=\$100K | 1            | \$6,698      | 0   | \$0       | 0   | \$0      | 0   | \$0      | 0   | \$0      | 0   | \$0       |
|                   | Professional Services | >\$5K              | 1            | \$7,038      | 0   | \$0       | 0   | \$0      | 0   | \$0      | 0   | \$0      | 0   | \$0       |
|                   |                       | <=\$5K             | 3            | \$6,200      | 0   | \$0       | 0   | \$0      | 0   | \$0      | 0   | \$0      | 0   | \$0       |
|                   |                       | >\$5K,<br><=\$100K | 1            | \$7,038      | 0   | \$0       | 0   | \$0      | 0   | \$0      | 0   | \$0      | 0   | \$0       |
|                   | Standardized Services | >\$5K              | 4            | \$25,254     | 0   | \$0       | 0   | \$0      | 0   | \$0      | 0   | \$0      | 0   | \$0       |
|                   |                       | <=\$5K             | 15           | \$29,282     | 1   | \$135     | 0   | \$0      | 1   | \$135    | 0   | \$0      | 0   | \$0       |
|                   |                       | >\$5K,<br><=\$100K | 4            | \$25,254     | 0   | \$0       | 0   | \$0      | 0   | \$0      | 0   | \$0      | 0   | \$0       |
| DOITT             | Goods                 | >\$5K              | 14           | \$284,201    | 4   | \$115,628 | 2   | \$52,322 | 1   | \$57,308 | 1   | \$5,999  | 0   | \$0       |
|                   |                       | <=\$5K             | 41           | \$63,782     | 14  | \$22,330  | 2   | \$4,345  | 0   | \$0      | 8   | \$13,952 | 4   | \$4,033   |
|                   |                       | >\$5K,<br><=\$100K | 14           | \$284,201    | 4   | \$115,628 | 2   | \$52,322 | 1   | \$57,308 | 1   | \$5,999  | 0   | \$0       |
|                   | Professional Services | >\$5K              | 5            | \$265,000    | 0   | \$0       | 0   | \$0      | 0   | \$0      | 0   | \$0      | 0   | \$0       |
|                   |                       | <=\$5K             | 4            | \$11,942     | 0   | \$0       | 0   | \$0      | 0   | \$0      | 0   | \$0      | 0   | \$0       |
|                   |                       | >\$5K,<br><=\$100K | 5            | \$265,000    | 0   | \$0       | 0   | \$0      | 0   | \$0      | 0   | \$0      | 0   | \$0       |
|                   | Standardized Services | >\$5K              | 14           | \$14,410,090 | 0   | \$0       | 0   | \$0      | 0   | \$0      | 0   | \$0      | 0   | \$0       |
|                   |                       | <=\$5K             | 35           | \$71,069     | 0   | \$0       | 0   | \$0      | 0   | \$0      | 0   | \$0      | 0   | \$0       |
|                   |                       | >\$5K,<br><=\$100K | 12           | \$614,057    | 0   | \$0       | 0   | \$0      | 0   | \$0      | 0   | \$0      | 0   | \$0       |
| >\$100K,<br><\$1M |                       | 1                  | \$265,723    | 0            | \$0 | 0         | \$0 | 0        | \$0 | 0        | \$0 | 0        | \$0 |           |
| >=\$1M            |                       | 1                  | \$13,530,310 | 0            | \$0 | 0         | \$0 | 0        | \$0 | 0        | \$0 | 0        | \$0 |           |

|                    |                          |                    |              |               |           |              |           |             |     |          |         |              |          |           |
|--------------------|--------------------------|--------------------|--------------|---------------|-----------|--------------|-----------|-------------|-----|----------|---------|--------------|----------|-----------|
| DORIS              | Goods                    | <=\$5K             | 15           | \$18,924      | 1         | \$781        | 0         | \$0         | 0   | \$0      | 0       | \$0          | 1        | \$781     |
|                    | Professional Services    | <=\$5K             | 1            | \$570         | 0         | \$0          | 0         | \$0         | 0   | \$0      | 0       | \$0          | 0        | \$0       |
|                    | Standardized Services    | >\$5K              | 4            | \$38,193      | 0         | \$0          | 0         | \$0         | 0   | \$0      | 0       | \$0          | 0        | \$0       |
|                    |                          | <=\$5K             | 7            | \$21,750      | 0         | \$0          | 0         | \$0         | 0   | \$0      | 0       | \$0          | 0        | \$0       |
|                    |                          | >\$5K,<br><=\$100K | 4            | \$38,193      | 0         | \$0          | 0         | \$0         | 0   | \$0      | 0       | \$0          | 0        | \$0       |
| DOT                | Architecture/Engineering | >\$5K              | 7            | \$24,692,748  | 1         | \$2,085,787  | 1         | \$2,085,787 | 0   | \$0      | 0       | \$0          | 0        | \$0       |
|                    |                          | >\$100K,<br><\$1M  | 1            | \$579,469     | 0         | \$0          | 0         | \$0         | 0   | \$0      | 0       | \$0          | 0        | \$0       |
|                    |                          | >=\$1M             | 6            | \$24,113,279  | 1         | \$2,085,787  | 1         | \$2,085,787 | 0   | \$0      | 0       | \$0          | 0        | \$0       |
|                    | Construction Services    | >\$5K              | 9            | \$722,995,302 | 1         | \$11,761,886 | 0         | \$0         | 0   | \$0      | 1       | \$11,761,886 | 0        | \$0       |
|                    |                          | >\$100K,<br><\$1M  | 1            | \$972,075     | 0         | \$0          | 0         | \$0         | 0   | \$0      | 0       | \$0          | 0        | \$0       |
|                    |                          | >=\$1M             | 8            | \$722,023,227 | 1         | \$11,761,886 | 0         | \$0         | 0   | \$0      | 1       | \$11,761,886 | 0        | \$0       |
|                    | Goods                    | >\$5K              | 83           | \$18,823,067  | 23        | \$478,913    | 4         | \$95,000    | 3   | \$36,575 | 3       | \$41,150     | 13       | \$306,188 |
|                    |                          | <=\$5K             | 281          | \$943,959     | 15        | \$49,086     | 8         | \$25,187    | 0   | \$0      | 3       | \$7,543      | 4        | \$16,357  |
|                    |                          | >\$5K,<br><=\$100K | 80           | \$2,541,767   | 23        | \$478,913    | 4         | \$95,000    | 3   | \$36,575 | 3       | \$41,150     | 13       | \$306,188 |
|                    |                          | >\$100K,<br><\$1M  | 1            | \$748,620     | 0         | \$0          | 0         | \$0         | 0   | \$0      | 0       | \$0          | 0        | \$0       |
|                    |                          | >=\$1M             | 2            | \$15,532,679  | 0         | \$0          | 0         | \$0         | 0   | \$0      | 0       | \$0          | 0        | \$0       |
|                    | Professional Services    | >\$5K              | 8            | \$135,549     | 0         | \$0          | 0         | \$0         | 0   | \$0      | 0       | \$0          | 0        | \$0       |
|                    |                          | <=\$5K             | 28           | \$79,932      | 0         | \$0          | 0         | \$0         | 0   | \$0      | 0       | \$0          | 0        | \$0       |
|                    |                          | >\$5K,<br><=\$100K | 8            | \$135,549     | 0         | \$0          | 0         | \$0         | 0   | \$0      | 0       | \$0          | 0        | \$0       |
|                    | Standardized Services    | >\$5K              | 51           | \$83,075,803  | 6         | \$329,445    | 3         | \$272,095   | 0   | \$0      | 1       | \$7,350      | 2        | \$50,000  |
|                    |                          | <=\$5K             | 176          | \$516,886     | 3         | \$2,850      | 0         | \$0         | 1   | \$950    | 1       | \$400        | 1        | \$1,500   |
| >\$5K,<br><=\$100K |                          | 37                 | \$1,807,800  | 5             | \$178,245 | 2            | \$120,895 | 0           | \$0 | 1        | \$7,350 | 2            | \$50,000 |           |
| >\$100K,<br><\$1M  |                          | 7                  | \$2,742,581  | 1             | \$151,200 | 1            | \$151,200 | 0           | \$0 | 0        | \$0     | 0            | \$0      |           |
| >=\$1M             |                          | 7                  | \$78,525,422 | 0             | \$0       | 0            | \$0       | 0           | \$0 | 0        | \$0     | 0            | \$0      |           |
| DPR                | Construction Services    | >\$5K              | 131          | \$284,947,443 | 14        | \$18,455,851 | 2         | \$552,000   | 0   | \$0      | 10      | \$17,183,955 | 2        | \$719,895 |
|                    |                          | >\$5K,<br><=\$100K | 11           | \$742,104     | 4         | \$227,800    | 1         | \$63,000    | 0   | \$0      | 3       | \$164,800    | 0        | \$0       |
|                    |                          | >\$100K,<br><\$1M  | 57           | \$30,927,390  | 8         | \$3,443,208  | 1         | \$489,000   | 0   | \$0      | 5       | \$2,234,312  | 2        | \$719,895 |

|                       |                          |                    |                    |               |          |              |          |          |          |          |          |              |         |           |         |
|-----------------------|--------------------------|--------------------|--------------------|---------------|----------|--------------|----------|----------|----------|----------|----------|--------------|---------|-----------|---------|
| DPR                   | Construction Services    | >=\$1M             | 63                 | \$253,277,950 | 2        | \$14,784,843 | 0        | \$0      | 0        | \$0      | 2        | \$14,784,843 | 0       | \$0       |         |
|                       | Goods                    | >\$5K              | 130                | \$1,911,960   | 21       | \$271,997    | 0        | \$0      | 3        | \$37,788 | 1        | \$24,999     | 17      | \$209,210 |         |
|                       |                          | <=\$5K             | 888                | \$1,950,253   | 155      | \$375,376    | 8        | \$15,049 | 31       | \$70,650 | 43       | \$90,748     | 73      | \$198,929 |         |
|                       |                          | >\$5K,<br><=\$100K | 130                | \$1,911,960   | 21       | \$271,997    | 0        | \$0      | 3        | \$37,788 | 1        | \$24,999     | 17      | \$209,210 |         |
|                       | Professional Services    | >\$5K              | 5                  | \$60,100      | 0        | \$0          | 0        | \$0      | 0        | \$0      | 0        | \$0          | 0       | \$0       |         |
|                       |                          | <=\$5K             | 54                 | \$168,487     | 0        | \$0          | 0        | \$0      | 0        | \$0      | 0        | \$0          | 0       | \$0       |         |
|                       |                          | >\$5K,<br><=\$100K | 5                  | \$60,100      | 0        | \$0          | 0        | \$0      | 0        | \$0      | 0        | \$0          | 0       | \$0       |         |
|                       | Standardized Services    | >\$5K              | 42                 | \$6,432,973   | 2        | \$37,895     | 1        | \$20,000 | 0        | \$0      | 0        | \$0          | 1       | \$17,895  |         |
|                       |                          | <=\$5K             | 287                | \$522,804     | 21       | \$56,172     | 3        | \$7,980  | 1        | \$4,500  | 3        | \$7,102      | 14      | \$36,590  |         |
|                       |                          | >\$5K,<br><=\$100K | 36                 | \$871,647     | 2        | \$37,895     | 1        | \$20,000 | 0        | \$0      | 0        | \$0          | 1       | \$17,895  |         |
|                       |                          | >\$100K,<br><\$1M  | 3                  | \$1,342,653   | 0        | \$0          | 0        | \$0      | 0        | \$0      | 0        | \$0          | 0       | \$0       |         |
|                       |                          | >=\$1M             | 3                  | \$4,218,673   | 0        | \$0          | 0        | \$0      | 0        | \$0      | 0        | \$0          | 0       | \$0       |         |
|                       | DSBS                     | Goods              | >\$5K              | 2             | \$21,385 | 2            | \$21,385 | 1        | \$6,330  | 1        | \$15,055 | 0            | \$0     | 0         | \$0     |
|                       |                          |                    | <=\$5K             | 40            | \$72,395 | 22           | \$42,324 | 5        | \$14,234 | 8        | \$13,865 | 5            | \$7,078 | 4         | \$7,147 |
|                       |                          |                    | >\$5K,<br><=\$100K | 2             | \$21,385 | 2            | \$21,385 | 1        | \$6,330  | 1        | \$15,055 | 0            | \$0     | 0         | \$0     |
| Professional Services |                          | >\$5K              | 7                  | \$464,735     | 3        | \$245,920    | 1        | \$75,625 | 1        | \$87,100 | 1        | \$83,195     | 0       | \$0       |         |
|                       |                          | <=\$5K             | 33                 | \$70,109      | 3        | \$6,400      | 0        | \$0      | 3        | \$6,400  | 0        | \$0          | 0       | \$0       |         |
|                       |                          | >\$5K,<br><=\$100K | 7                  | \$464,735     | 3        | \$245,920    | 1        | \$75,625 | 1        | \$87,100 | 1        | \$83,195     | 0       | \$0       |         |
| Standardized Services |                          | >\$5K              | 5                  | \$100,623     | 2        | \$22,373     | 0        | \$0      | 1        | \$15,050 | 1        | \$7,323      | 0       | \$0       |         |
|                       |                          | <=\$5K             | 41                 | \$83,652      | 8        | \$22,120     | 1        | \$240    | 1        | \$5,000  | 1        | \$2,340      | 5       | \$14,540  |         |
|                       |                          | >\$5K,<br><=\$100K | 5                  | \$100,623     | 2        | \$22,373     | 0        | \$0      | 1        | \$15,050 | 1        | \$7,323      | 0       | \$0       |         |
| DSNY                  | Architecture/Engineering | <=\$5K             | 1                  | \$2,500       | 0        | \$0          | 0        | \$0      | 0        | \$0      | 0        | \$0          | 0       | \$0       |         |
|                       | Construction Services    | >\$5K              | 8                  | \$186,732,000 | 2        | \$133,900    | 1        | \$99,900 | 0        | \$0      | 1        | \$34,000     | 0       | \$0       |         |
|                       |                          | >\$5K,<br><=\$100K | 2                  | \$133,900     | 2        | \$133,900    | 1        | \$99,900 | 0        | \$0      | 1        | \$34,000     | 0       | \$0       |         |
|                       |                          | >\$100K,<br><\$1M  | 3                  | \$1,462,100   | 0        | \$0          | 0        | \$0      | 0        | \$0      | 0        | \$0          | 0       | \$0       |         |
|                       |                          | >=\$1M             | 3                  | \$185,136,000 | 0        | \$0          | 0        | \$0      | 0        | \$0      | 0        | \$0          | 0       | \$0       |         |
|                       | Goods                    | >\$5K              | 33                 | \$1,152,029   | 6        | \$103,071    | 1        | \$9,650  | 1        | \$50,000 | 1        | \$10,004     | 3       | \$33,417  |         |
|                       |                          | <=\$5K             | 933                | \$1,596,658   | 121      | \$188,235    | 22       | \$40,604 | 17       | \$27,622 | 40       | \$48,662     | 42      | \$71,347  |         |

|      |                          |                    |     |               |    |           |   |          |   |           |    |          |    |           |
|------|--------------------------|--------------------|-----|---------------|----|-----------|---|----------|---|-----------|----|----------|----|-----------|
| DSNY | Goods                    | >\$5K,<br><=\$100K | 33  | \$1,152,029   | 6  | \$103,071 | 1 | \$9,650  | 1 | \$50,000  | 1  | \$10,004 | 3  | \$33,417  |
|      | Professional Services    | >\$5K              | 2   | \$9,386,983   | 0  | \$0       | 0 | \$0      | 0 | \$0       | 0  | \$0      | 0  | \$0       |
|      |                          | <=\$5K             | 14  | \$37,404      | 1  | \$410     | 1 | \$410    | 0 | \$0       | 0  | \$0      | 0  | \$0       |
|      |                          | >\$5K,<br><=\$100K | 1   | \$100,000     | 0  | \$0       | 0 | \$0      | 0 | \$0       | 0  | \$0      | 0  | \$0       |
|      |                          | >=\$1M             | 1   | \$9,286,983   | 0  | \$0       | 0 | \$0      | 0 | \$0       | 0  | \$0      | 0  | \$0       |
|      | Standardized Services    | >\$5K              | 29  | \$389,929,718 | 2  | \$174,480 | 0 | \$0      | 2 | \$174,480 | 0  | \$0      | 0  | \$0       |
|      |                          | <=\$5K             | 164 | \$352,153     | 8  | \$20,304  | 1 | \$300    | 3 | \$14,269  | 3  | \$735    | 1  | \$5,000   |
|      |                          | >\$5K,<br><=\$100K | 16  | \$968,194     | 1  | \$25,000  | 0 | \$0      | 1 | \$25,000  | 0  | \$0      | 0  | \$0       |
|      |                          | >\$100K,<br><\$1M  | 3   | \$816,406     | 1  | \$149,480 | 0 | \$0      | 1 | \$149,480 | 0  | \$0      | 0  | \$0       |
|      |                          | >=\$1M             | 10  | \$388,145,118 | 0  | \$0       | 0 | \$0      | 0 | \$0       | 0  | \$0      | 0  | \$0       |
| DYCD | Goods                    | >\$5K              | 1   | \$7,848       | 0  | \$0       | 0 | \$0      | 0 | \$0       | 0  | \$0      | 0  | \$0       |
|      |                          | <=\$5K             | 39  | \$60,278      | 5  | \$9,754   | 0 | \$0      | 3 | \$5,858   | 2  | \$3,897  | 0  | \$0       |
|      |                          | >\$5K,<br><=\$100K | 1   | \$7,848       | 0  | \$0       | 0 | \$0      | 0 | \$0       | 0  | \$0      | 0  | \$0       |
|      | Professional Services    | >\$5K              | 1   | \$22,287      | 0  | \$0       | 0 | \$0      | 0 | \$0       | 0  | \$0      | 0  | \$0       |
|      |                          | <=\$5K             | 1   | \$3,000       | 0  | \$0       | 0 | \$0      | 0 | \$0       | 0  | \$0      | 0  | \$0       |
|      |                          | >\$5K,<br><=\$100K | 1   | \$22,287      | 0  | \$0       | 0 | \$0      | 0 | \$0       | 0  | \$0      | 0  | \$0       |
|      | Standardized Services    | >\$5K              | 3   | \$34,466      | 0  | \$0       | 0 | \$0      | 0 | \$0       | 0  | \$0      | 0  | \$0       |
|      |                          | <=\$5K             | 44  | \$87,461      | 3  | \$5,135   | 0 | \$0      | 2 | \$3,135   | 1  | \$2,000  | 0  | \$0       |
|      |                          | >\$5K,<br><=\$100K | 3   | \$34,466      | 0  | \$0       | 0 | \$0      | 0 | \$0       | 0  | \$0      | 0  | \$0       |
| FDNY | Architecture/Engineering | >\$5K              | 1   | \$765,209     | 0  | \$0       | 0 | \$0      | 0 | \$0       | 0  | \$0      | 0  | \$0       |
|      |                          | >\$100K,<br><\$1M  | 1   | \$765,209     | 0  | \$0       | 0 | \$0      | 0 | \$0       | 0  | \$0      | 0  | \$0       |
|      | Construction Services    | <=\$5K             | 1   | \$5,000       | 0  | \$0       | 0 | \$0      | 0 | \$0       | 0  | \$0      | 0  | \$0       |
|      | Goods                    | >\$5K              | 141 | \$3,202,404   | 28 | \$512,139 | 1 | \$49,750 | 3 | \$54,517  | 5  | \$76,333 | 19 | \$331,539 |
|      |                          | <=\$5K             | 321 | \$847,399     | 38 | \$95,619  | 2 | \$3,529  | 4 | \$13,635  | 14 | \$40,239 | 18 | \$38,217  |
|      |                          | >\$5K,<br><=\$100K | 141 | \$3,202,404   | 28 | \$512,139 | 1 | \$49,750 | 3 | \$54,517  | 5  | \$76,333 | 19 | \$331,539 |
|      | Professional Services    | >\$5K              | 1   | \$20,000      | 0  | \$0       | 0 | \$0      | 0 | \$0       | 0  | \$0      | 0  | \$0       |
|      |                          | <=\$5K             | 4   | \$6,349       | 0  | \$0       | 0 | \$0      | 0 | \$0       | 0  | \$0      | 0  | \$0       |
|      |                          | >\$5K,<br><=\$100K | 1   | \$20,000      | 0  | \$0       | 0 | \$0      | 0 | \$0       | 0  | \$0      | 0  | \$0       |

|                       |                          |                    |       |             |           |           |           |           |     |          |         |          |          |           |
|-----------------------|--------------------------|--------------------|-------|-------------|-----------|-----------|-----------|-----------|-----|----------|---------|----------|----------|-----------|
| FDNY                  | Standardized Services    | >\$5K              | 45    | \$9,179,034 | 5         | \$122,795 | 0         | \$0       | 1   | \$75,000 | 0       | \$0      | 4        | \$47,795  |
|                       |                          | <=\$5K             | 104   | \$272,178   | 1         | \$5,000   | 0         | \$0       | 0   | \$0      | 1       | \$5,000  | 0        | \$0       |
|                       |                          | >\$5K,<br><=\$100K | 40    | \$1,257,721 | 5         | \$122,795 | 0         | \$0       | 1   | \$75,000 | 0       | \$0      | 4        | \$47,795  |
|                       |                          | >\$100K,<br><\$1M  | 2     | \$1,354,739 | 0         | \$0       | 0         | \$0       | 0   | \$0      | 0       | \$0      | 0        | \$0       |
|                       |                          | >=\$1M             | 3     | \$6,566,574 | 0         | \$0       | 0         | \$0       | 0   | \$0      | 0       | \$0      | 0        | \$0       |
| HPD                   | Architecture/Engineering | >\$5K              | 1     | \$26,663    | 1         | \$26,663  | 0         | \$0       | 0   | \$0      | 1       | \$26,663 | 0        | \$0       |
|                       |                          | <=\$5K             | 1     | \$1,000     | 0         | \$0       | 0         | \$0       | 0   | \$0      | 0       | \$0      | 0        | \$0       |
|                       |                          | >\$5K,<br><=\$100K | 1     | \$26,663    | 1         | \$26,663  | 0         | \$0       | 0   | \$0      | 1       | \$26,663 | 0        | \$0       |
|                       | Construction Services    | >\$5K              | 89    | \$6,962,228 | 21        | \$443,664 | 17        | \$229,498 | 2   | \$35,500 | 0       | \$0      | 2        | \$178,666 |
|                       |                          | <=\$5K             | 1     | \$4,480     | 1         | \$4,480   | 1         | \$4,480   | 0   | \$0      | 0       | \$0      | 0        | \$0       |
|                       |                          | >\$5K,<br><=\$100K | 82    | \$2,364,463 | 20        | \$297,220 | 17        | \$229,498 | 2   | \$35,500 | 0       | \$0      | 1        | \$32,222  |
|                       |                          | >\$100K,<br><\$1M  | 6     | \$2,757,766 | 1         | \$146,444 | 0         | \$0       | 0   | \$0      | 0       | \$0      | 1        | \$146,444 |
|                       |                          | >=\$1M             | 1     | \$1,840,000 | 0         | \$0       | 0         | \$0       | 0   | \$0      | 0       | \$0      | 0        | \$0       |
|                       | Goods                    | >\$5K              | 28    | \$509,704   | 9         | \$105,737 | 1         | \$8,645   | 1   | \$6,203  | 4       | \$48,969 | 3        | \$41,921  |
|                       |                          | <=\$5K             | 266   | \$292,230   | 95        | \$54,929  | 10        | \$1,778   | 21  | \$8,927  | 14      | \$7,979  | 50       | \$36,246  |
|                       |                          | >\$5K,<br><=\$100K | 28    | \$509,704   | 9         | \$105,737 | 1         | \$8,645   | 1   | \$6,203  | 4       | \$48,969 | 3        | \$41,921  |
|                       | Professional Services    | >\$5K              | 10    | \$393,749   | 3         | \$154,750 | 2         | \$134,750 | 1   | \$20,000 | 0       | \$0      | 0        | \$0       |
|                       |                          | <=\$5K             | 20    | \$21,246    | 1         | \$585     | 1         | \$585     | 0   | \$0      | 0       | \$0      | 0        | \$0       |
|                       |                          | >\$5K,<br><=\$100K | 10    | \$393,749   | 3         | \$154,750 | 2         | \$134,750 | 1   | \$20,000 | 0       | \$0      | 0        | \$0       |
|                       | Standardized Services    | >\$5K              | 137   | \$3,262,004 | 18        | \$177,863 | 15        | \$135,863 | 2   | \$17,000 | 1       | \$25,000 | 0        | \$0       |
|                       |                          | <=\$5K             | 5908  | \$3,556,713 | 688       | \$417,689 | 597       | \$359,482 | 87  | \$55,676 | 0       | \$0      | 4        | \$2,531   |
|                       |                          | >\$5K,<br><=\$100K | 136   | \$2,412,004 | 18        | \$177,863 | 15        | \$135,863 | 2   | \$17,000 | 1       | \$25,000 | 0        | \$0       |
|                       |                          | >\$100K,<br><\$1M  | 1     | \$850,000   | 0         | \$0       | 0         | \$0       | 0   | \$0      | 0       | \$0      | 0        | \$0       |
|                       | HRA                      | Goods              | >\$5K | 32          | \$823,909 | 7         | \$112,146 | 0         | \$0 | 1        | \$5,900 | 2        | \$15,750 | 4         |
| <=\$5K                |                          |                    | 206   | \$345,752   | 103       | \$150,913 | 30        | \$44,096  | 28  | \$37,139 | 11      | \$19,732 | 34       | \$49,945  |
| >\$5K,<br><=\$100K    |                          |                    | 32    | \$823,909   | 7         | \$112,146 | 0         | \$0       | 1   | \$5,900  | 2       | \$15,750 | 4        | \$90,496  |
| Professional Services |                          | >\$5K              | 9     | \$1,158,926 | 2         | \$73,780  | 2         | \$73,780  | 0   | \$0      | 0       | \$0      | 0        | \$0       |
|                       |                          | <=\$5K             | 2     | \$6,875     | 0         | \$0       | 0         | \$0       | 0   | \$0      | 0       | \$0      | 0        | \$0       |
|                       |                          | >\$5K,<br><=\$100K | 8     | \$343,358   | 2         | \$73,780  | 2         | \$73,780  | 0   | \$0      | 0       | \$0      | 0        | \$0       |
|                       |                          | >\$100K,<br><\$1M  | 0     | \$0         | 0         | \$0       | 0         | \$0       | 0   | \$0      | 0       | \$0      | 0        | \$0       |

|                       |                          |                    |             |              |          |             |         |          |     |          |       |          |          |             |
|-----------------------|--------------------------|--------------------|-------------|--------------|----------|-------------|---------|----------|-----|----------|-------|----------|----------|-------------|
| HRA                   | Professional Services    | >\$100K,<br><\$1M  | 1           | \$815,568    | 0        | \$0         | 0       | \$0      | 0   | \$0      | 0     | \$0      | 0        | \$0         |
|                       | Standardized Services    | >\$5K              | 32          | \$3,853,820  | 5        | \$228,594   | 0       | \$0      | 1   | \$46,115 | 2     | \$86,378 | 2        | \$96,100    |
|                       |                          | <=\$5K             | 56          | \$109,698    | 8        | \$16,490    | 5       | \$14,338 | 1   | \$1,800  | 0     | \$0      | 2        | \$352       |
|                       |                          | >\$5K,<br><=\$100K | 29          | \$1,374,040  | 5        | \$228,594   | 0       | \$0      | 1   | \$46,115 | 2     | \$86,378 | 2        | \$96,100    |
|                       |                          | >\$100K,<br><\$1M  | 2           | \$1,258,080  | 0        | \$0         | 0       | \$0      | 0   | \$0      | 0     | \$0      | 0        | \$0         |
|                       | >=\$1M                   | 1                  | \$1,221,700 | 0            | \$0      | 0           | \$0     | 0        | \$0 | 0        | \$0   | 0        | \$0      |             |
| Law                   | Architecture/Engineering | >\$5K              | 8           | \$213,717    | 0        | \$0         | 0       | \$0      | 0   | \$0      | 0     | \$0      | 0        | \$0         |
|                       |                          | <=\$5K             | 8           | \$19,055     | 0        | \$0         | 0       | \$0      | 0   | \$0      | 0     | \$0      | 0        | \$0         |
|                       |                          | >\$5K,<br><=\$100K | 8           | \$213,717    | 0        | \$0         | 0       | \$0      | 0   | \$0      | 0     | \$0      | 0        | \$0         |
|                       | Goods                    | >\$5K              | 3           | \$50,850     | 0        | \$0         | 0       | \$0      | 0   | \$0      | 0     | \$0      | 0        | \$0         |
|                       |                          | <=\$5K             | 74          | \$145,867    | 20       | \$44,932    | 9       | \$22,877 | 2   | \$1,553  | 6     | \$11,989 | 3        | \$8,513     |
|                       |                          | >\$5K,<br><=\$100K | 3           | \$50,850     | 0        | \$0         | 0       | \$0      | 0   | \$0      | 0     | \$0      | 0        | \$0         |
|                       | Professional Services    | >\$5K              | 75          | \$18,570,164 | 1        | \$1,050,352 | 0       | \$0      | 0   | \$0      | 0     | \$0      | 1        | \$1,050,352 |
|                       |                          | <=\$5K             | 186         | \$399,380    | 0        | \$0         | 0       | \$0      | 0   | \$0      | 0     | \$0      | 0        | \$0         |
|                       |                          | >\$5K,<br><=\$100K | 61          | \$1,227,652  | 0        | \$0         | 0       | \$0      | 0   | \$0      | 0     | \$0      | 0        | \$0         |
|                       |                          | >\$100K,<br><\$1M  | 5           | \$1,743,600  | 0        | \$0         | 0       | \$0      | 0   | \$0      | 0     | \$0      | 0        | \$0         |
|                       |                          | >=\$1M             | 9           | \$15,598,912 | 1        | \$1,050,352 | 0       | \$0      | 0   | \$0      | 0     | \$0      | 1        | \$1,050,352 |
| Standardized Services | >\$5K                    | 3                  | \$48,720    | 0            | \$0      | 0           | \$0     | 0        | \$0 | 0        | \$0   | 0        | \$0      |             |
|                       | <=\$5K                   | 100                | \$159,724   | 11           | \$18,135 | 1           | \$5,000 | 0        | \$0 | 1        | \$450 | 9        | \$12,686 |             |
|                       | >\$5K,<br><=\$100K       | 3                  | \$48,720    | 0            | \$0      | 0           | \$0     | 0        | \$0 | 0        | \$0   | 0        | \$0      |             |
| LPC                   | Architecture/Engineering | <=\$5K             | 1           | \$2,000      | 0        | \$0         | 0       | \$0      | 0   | \$0      | 0     | \$0      | 0        | \$0         |
|                       | Goods                    | >\$5K              | 1           | \$6,500      | 0        | \$0         | 0       | \$0      | 0   | \$0      | 0     | \$0      | 0        | \$0         |
|                       |                          | <=\$5K             | 9           | \$14,183     | 2        | \$2,175     | 0       | \$0      | 2   | \$2,175  | 0     | \$0      | 0        | \$0         |
|                       |                          | >\$5K,<br><=\$100K | 1           | \$6,500      | 0        | \$0         | 0       | \$0      | 0   | \$0      | 0     | \$0      | 0        | \$0         |
|                       | Professional Services    | <=\$5K             | 2           | \$3,168      | 0        | \$0         | 0       | \$0      | 0   | \$0      | 0     | \$0      | 0        | \$0         |
| Standardized Services | <=\$5K                   | 10                 | \$17,130    | 2            | \$1,080  | 0           | \$0     | 0        | \$0 | 1        | \$500 | 1        | \$580    |             |
| NYPD                  | Construction Services    | >\$5K              | 5           | \$3,695,832  | 0        | \$0         | 0       | \$0      | 0   | \$0      | 0     | \$0      | 0        | \$0         |
|                       |                          | >\$100K,<br><\$1M  | 3           | \$1,312,182  | 0        | \$0         | 0       | \$0      | 0   | \$0      | 0     | \$0      | 0        | \$0         |
|                       |                          | >=\$1M             | 2           | \$2,383,650  | 0        | \$0         | 0       | \$0      | 0   | \$0      | 0     | \$0      | 0        | \$0         |

|                       |                       |                    |        |             |          |             |         |           |     |           |     |           |     |           |         |
|-----------------------|-----------------------|--------------------|--------|-------------|----------|-------------|---------|-----------|-----|-----------|-----|-----------|-----|-----------|---------|
| NYPD                  | Goods                 | >\$5K              | 186    | \$4,247,647 | 59       | \$1,280,943 | 5       | \$78,609  | 11  | \$224,180 | 7   | \$205,003 | 36  | \$773,150 |         |
|                       |                       | <=\$5K             | 903    | \$1,990,869 | 172      | \$343,719   | 30      | \$77,096  | 25  | \$42,436  | 41  | \$71,121  | 76  | \$153,066 |         |
|                       |                       | >\$5K,<br><=\$100K | 186    | \$4,247,647 | 59       | \$1,280,943 | 5       | \$78,609  | 11  | \$224,180 | 7   | \$205,003 | 36  | \$773,150 |         |
|                       | Professional Services | >\$5K              | 19     | \$675,145   | 0        | \$0         | 0       | \$0       | 0   | \$0       | 0   | \$0       | 0   | \$0       |         |
|                       |                       | <=\$5K             | 40     | \$90,056    | 1        | \$4,550     | 1       | \$4,550   | 0   | \$0       | 0   | \$0       | 0   | \$0       |         |
|                       |                       | >\$5K,<br><=\$100K | 18     | \$423,145   | 0        | \$0         | 0       | \$0       | 0   | \$0       | 0   | \$0       | 0   | \$0       |         |
|                       |                       | >\$100K,<br><\$1M  | 1      | \$252,000   | 0        | \$0         | 0       | \$0       | 0   | \$0       | 0   | \$0       | 0   | \$0       |         |
|                       | Standardized Services | >\$5K              | 131    | \$3,485,639 | 7        | \$451,000   | 3       | \$145,000 | 1   | \$100,000 | 2   | \$106,000 | 1   | \$100,000 |         |
|                       |                       | <=\$5K             | 690    | \$1,216,092 | 7        | \$14,606    | 0       | \$0       | 2   | \$5,445   | 3   | \$6,251   | 2   | \$2,910   |         |
|                       |                       | >\$5K,<br><=\$100K | 130    | \$3,345,239 | 7        | \$451,000   | 3       | \$145,000 | 1   | \$100,000 | 2   | \$106,000 | 1   | \$100,000 |         |
|                       |                       | >\$100K,<br><\$1M  | 1      | \$140,400   | 0        | \$0         | 0       | \$0       | 0   | \$0       | 0   | \$0       | 0   | \$0       |         |
|                       | OEM                   | Goods              | >\$5K  | 3           | \$33,449 | 0           | \$0     | 0         | \$0 | 0         | \$0 | 0         | \$0 | 0         | \$0     |
|                       |                       |                    | <=\$5K | 63          | \$84,350 | 1           | \$2,230 | 0         | \$0 | 0         | \$0 | 0         | \$0 | 1         | \$2,230 |
| >\$5K,<br><=\$100K    |                       |                    | 3      | \$33,449    | 0        | \$0         | 0       | \$0       | 0   | \$0       | 0   | \$0       | 0   | \$0       |         |
| Professional Services |                       | >\$5K              | 2      | \$99,000    | 0        | \$0         | 0       | \$0       | 0   | \$0       | 0   | \$0       | 0   | \$0       |         |
|                       |                       | <=\$5K             | 6      | \$14,100    | 0        | \$0         | 0       | \$0       | 0   | \$0       | 0   | \$0       | 0   | \$0       |         |
|                       |                       | >\$5K,<br><=\$100K | 2      | \$99,000    | 0        | \$0         | 0       | \$0       | 0   | \$0       | 0   | \$0       | 0   | \$0       |         |
| Standardized Services |                       | >\$5K              | 2      | \$116,480   | 1        | \$100,000   | 1       | \$100,000 | 0   | \$0       | 0   | \$0       | 0   | \$0       |         |
|                       |                       | <=\$5K             | 39     | \$67,815    | 0        | \$0         | 0       | \$0       | 0   | \$0       | 0   | \$0       | 0   | \$0       |         |
|                       |                       | >\$5K,<br><=\$100K | 2      | \$116,480   | 1        | \$100,000   | 1       | \$100,000 | 0   | \$0       | 0   | \$0       | 0   | \$0       |         |
| PROB                  | Goods                 | <=\$5K             | 14     | \$18,615    | 9        | \$12,000    | 4       | \$4,060   | 1   | \$4,950   | 2   | \$1,246   | 2   | \$1,745   |         |
|                       | Professional Services | <=\$5K             | 1      | \$936       | 0        | \$0         | 0       | \$0       | 0   | \$0       | 0   | \$0       | 0   | \$0       |         |
|                       | Standardized Services | >\$5K              | 5      | \$178,360   | 2        | \$50,000    | 0       | \$0       | 1   | \$25,000  | 1   | \$25,000  | 0   | \$0       |         |
|                       |                       | <=\$5K             | 18     | \$19,600    | 1        | \$1,000     | 0       | \$0       | 0   | \$0       | 1   | \$1,000   | 0   | \$0       |         |
|                       |                       | >\$5K,<br><=\$100K | 5      | \$178,360   | 2        | \$50,000    | 0       | \$0       | 1   | \$25,000  | 1   | \$25,000  | 0   | \$0       |         |
| TLC                   | Goods                 | >\$5K              | 8      | \$134,703   | 0        | \$0         | 0       | \$0       | 0   | \$0       | 0   | \$0       | 0   | \$0       |         |
|                       |                       | <=\$5K             | 48     | \$68,771    | 14       | \$23,673    | 0       | \$0       | 10  | \$20,874  | 2   | \$2,166   | 2   | \$632     |         |
|                       |                       | >\$5K,<br><=\$100K | 8      | \$134,703   | 0        | \$0         | 0       | \$0       | 0   | \$0       | 0   | \$0       | 0   | \$0       |         |
|                       | Professional Services | <=\$5K             | 4      | \$10,375    | 0        | \$0         | 0       | \$0       | 0   | \$0       | 0   | \$0       | 0   | \$0       |         |
|                       | Standardized Services | <=\$5K             | 64     | \$128,693   | 1        | \$711       | 0       | \$0       | 1   | \$711     | 0   | \$0       | 0   | \$0       |         |

| § 6-129(l)(vi)(A):<br>Count and Value of Contracts for which Participation Goals were Set, Disaggregated by Agency and Industry |                          |              |                        |                |                     |                |            |                   |                     |                 |                  |            |                     |
|---|--------------------------|--------------|------------------------|----------------|---------------------|----------------|------------|-------------------|---------------------|-----------------|------------------|------------|---------------------|
| Agency  | Industry                 | Total Primes |                        | Asian American |                     | Black American |            | Hispanic American |                     | Caucasian Women |                  | Total MWBE |                     |
|   |                          | Count        | Value                  | Count          | Value               | Count          | Value      | Count             | Value               | Count           | Value            | Count      | Value               |
| DCAS  | Construction Services    | 6            | \$33,583,099           | 1              | \$7,819,000         | 0              | \$0        | 0                 | \$0                 | 0               | \$0              | 1          | \$7,819,000         |
|   | Professional Services    | 1            | \$4,500,000            | 0              | \$0                 | 0              | \$0        | 0                 | \$0                 | 0               | \$0              | 0          | \$0                 |
| DDC   | Architecture/Engineering | 8            | \$44,835,911           | 1              | \$5,000,000         | 0              | \$0        | 0                 | \$0                 | 0               | \$0              | 1          | \$5,000,000         |
|   | Construction Services    | 55           | \$1,530,126,674        | 4              | \$9,065,000         | 0              | \$0        | 2                 | \$5,383,384         | 0               | \$0              | 6          | \$14,448,384        |
|   | Professional Services    | 1            | \$1,986,246            | 0              | \$0                 | 0              | \$0        | 0                 | \$0                 | 0               | \$0              | 0          | \$0                 |
| DEP   | Professional Services    | 1            | \$2,000,000            | 0              | \$0                 | 0              | \$0        | 0                 | \$0                 | 0               | \$0              | 0          | \$0                 |
| DHS   | Construction Services    | 1            | \$1,394,000            | 0              | \$0                 | 0              | \$0        | 0                 | \$0                 | 0               | \$0              | 0          | \$0                 |
| DOC   | Architecture/Engineering | 2            | \$4,000,000            | 0              | \$0                 | 0              | \$0        | 0                 | \$0                 | 0               | \$0              | 0          | \$0                 |
| DOT   | Architecture/Engineering | 6            | \$22,935,622           | 1              | \$2,085,787         | 0              | \$0        | 0                 | \$0                 | 0               | \$0              | 1          | \$2,085,787         |
|   | Construction Services    | 5            | \$566,407,046          | 0              | \$0                 | 0              | \$0        | 1                 | \$11,761,886        | 0               | \$0              | 1          | \$11,761,886        |
| DPR   | Construction Services    | 79           | \$242,795,720          | 0              | \$0                 | 0              | \$0        | 2                 | \$13,800,843        | 2               | \$719,895        | 4          | \$14,520,738        |
| DSNY  | Construction Services    | 5            | \$170,639,100          | 0              | \$0                 | 0              | \$0        | 0                 | \$0                 | 0               | \$0              | 0          | \$0                 |
|   | Professional Services    | 1            | \$9,286,983            | 0              | \$0                 | 0              | \$0        | 0                 | \$0                 | 0               | \$0              | 0          | \$0                 |
| FDNY  | Architecture/Engineering | 1            | \$765,209              | 0              | \$0                 | 0              | \$0        | 0                 | \$0                 | 0               | \$0              | 0          | \$0                 |
| HPD   | Construction Services    | 6            | \$2,437,220            | 0              | \$0                 | 0              | \$0        | 0                 | \$0                 | 1               | \$146,444        | 1          | \$146,444           |
| NYPD  | Construction Services    | 5            | \$3,695,832            | 0              | \$0                 | 0              | \$0        | 0                 | \$0                 | 0               | \$0              | 0          | \$0                 |
| <b>Total</b>  |                          | <b>183</b>   | <b>\$2,641,388,662</b> | <b>7</b>       | <b>\$23,969,787</b> | <b>0</b>       | <b>\$0</b> | <b>5</b>          | <b>\$30,946,113</b> | <b>3</b>        | <b>\$866,339</b> | <b>15</b>  | <b>\$55,782,239</b> |

| § 6-129(l)(vi)(C):<br>Count and Value of Subcontracts for which Participation Goals were Set, Disaggregated by Agency and Industry |                          |            |                     |                |                  |                |                    |                   |                  |                 |                  |            |                    |
|--|--------------------------|------------|---------------------|----------------|------------------|----------------|--------------------|-------------------|------------------|-----------------|------------------|------------|--------------------|
| Agency   | Industry                 | Total Subs |                     | Asian American |                  | Black American |                    | Hispanic American |                  | Caucasian Women |                  | Total MWBE |                    |
|  |                          | Count      | Value               | Count          | Value            | Count          | Value              | Count             | Value            | Count           | Value            | Count      | Value              |
| DDC  | Construction Services    | 40         | \$5,240,801         | 2              | \$134,115        | 5              | \$560,100          | 2                 | \$85,000         | 2               | \$229,000        | 11         | \$1,008,215        |
| DOT  | Architecture/Engineering | 3          | \$138,181           | 0              | \$0              | 1              | \$60,309           | 1                 | \$60,474         | 1               | \$17,397         | 3          | \$138,181          |
|  | Construction Services    | 7          | \$1,534,293         | 0              | \$0              | 1              | \$25,200           | 0                 | \$0              | 2               | \$700,000        | 3          | \$725,200          |
| DPR  | Construction Services    | 123        | \$8,556,379         | 7              | \$751,680        | 27             | \$2,299,476        | 8                 | \$684,431        | 1               | \$1,000          | 43         | \$3,736,587        |
| DSNY   | Construction Services    | 1          | \$5,000             | 0              | \$0              | 0              | \$0                | 0                 | \$0              | 0               | \$0              | 0          | \$0                |
|  | Professional Services    | 1          | \$30,000            | 0              | \$0              | 0              | \$0                | 0                 | \$0              | 1               | \$30,000         | 1          | \$30,000           |
| FDNY   | Architecture/Engineering | 1          | \$31,520            | 0              | \$0              | 0              | \$0                | 0                 | \$0              | 0               | \$0              | 0          | \$0                |
| HPD  | Construction Services    | 10         | \$94,150            | 0              | \$0              | 2              | \$27,500           | 4                 | \$42,300         | 0               | \$0              | 6          | \$69,800           |
| <b>Total</b>   |                          | <b>186</b> | <b>\$15,630,323</b> | <b>9</b>       | <b>\$885,795</b> | <b>36</b>      | <b>\$2,972,585</b> | <b>15</b>         | <b>\$872,205</b> | <b>7</b>        | <b>\$977,397</b> | <b>67</b>  | <b>\$5,707,982</b> |