To: All NYC Community Boards  
Date: June 20, 2014  
Subject: Instructions for Preparation of FY 2016 Statements of Community District Needs

Purpose and Need

It is time to begin preparation of the Statements of Community District Needs for Fiscal Year 2016. As part of the city’s annual budget process, the Statements of Community District Needs (“Statements”) build a foundation for consultation with agencies on the capital needs of the district and establishment of capital budget priorities for the mayor. The Statements also provide a valuable public resource used by a wide audience seeking information on your community district for planning and research purposes. Once submitted, Statements will be made publicly accessible through the Community Portal housed on the Department of City Planning’s (DCP) website together with supplemental community district level information including land use, demographic and mapping resources.

The following instructions and guidelines have been prepared by DCP to support your annual preparation of the Charter-mandated Statements of Community District Needs.

Instructions

1. **FY 2016 Statements must be submitted to the Department of City Planning by August 4, 2014.** Receipt of your Statement by this date ensures it will be included within materials reviewed by City agencies prior to Borough Consultations held by the Mayor’s Office of Management and Budget (OMB) in the fall.

2. A well prepared Statement of Community District Needs should present the board’s long range needs along with proposed long term strategies and solutions. It should include a brief description of the district (geography, demographic composition, etc.), the community board’s assessment of its current and probable future needs, and its recommendations for programs, projects, or activities to meet those needs. Among others, topics could include the district’s housing, transportation, community facility, open space and safety needs. Because this document is an important vehicle for discussing and documenting the needs in your district, primary emphasis should be placed on the physical and socio-economic conditions that give rise to those needs. Project-specific requests can be addressed in annual expense and capital budget priorities to be developed later in the fall.
3. It is particularly important that your Statement be maintained with up-to-date information. Only current Statements will be published on DCP’s website. Photos, hyperlinks, maps and charts can be useful to further support and clarify your Statement. If you have not recently updated your Statement of Community District Needs, we encourage you to take a fresh look at the long-term needs of your community and prepare your Statement to reflect changing conditions and new priorities.

4. There are many resources available to assist you with making this yearly update to your District’s Statement. The Department of City Planning website includes community district-level data on demographics, housing and community facilities as well as a downloadable community district base map. You can access this information through:

- Community Portal – access to tools and information at the citywide, borough, and community district-level on a variety of topics related to land use, planning processes and demographic trends, as well as mapping resources, including base maps;
- Demographic information from DCP’s Population Division
- Census Fact Finder - a valuable resource for detailed population information at a local level;
- NYC City Map and ZoLa – online map applications that provide access points for researching land use, City facilities and programs, property, building and other information.

Guidelines

The Statements offer an opportunity to express your district's unique needs in your own way. To ensure clarity and legibility please use the following guidelines:

- Limit the Statement to 20 pages, including any maps or photographs.
- Type in single space, using upper and lower case.
- Use 1 1/2 inch margins.
- Use photos, charts, hyperlinks or other interactive features to enhance your Statement
- Your Statement must be submitted electronically, formatted in Word or as a pdf. Please contact DCP if you require assistance with formatting your document.
- The first page should be on your Community District letterhead and include the name of the Chair and/or District Manager at the end of the Statement, perhaps in script to resemble a signature.
- Please review your Statement for any errors or inconsistencies before submitting. Your Statements will be submitted to OMB and published on DCP’s website exactly as they are submitted.

This year we are providing a worksheet listing additional resources for the preparation of your Statement. The worksheet, which is attached, should be useful as a framework on how to structure a comprehensive, actionable Statement.

Also for your reference, attached is an example of a well-presented Statement that clearly articulates the community board’s needs, organized by relevant agency and/or category. The addition of photos and an overview of the district’s land uses and demographics assist agencies reviewing these Statements by providing a visually descriptive context for the requests.

For assistance in preparation of your Statement, please contact Marlon Anderson, Project Coordinator, at 212.720.3468 or manders@planning.nyc.gov. Send completed Statements via e-mail to: CDNEEDS_DL@planning.nyc.gov.

Thank you in advance for your thoughtful preparation and timely submission of your FY 2016 Statement of Community District Needs.
FY 2016 Statements of Community District Needs Worksheet

The purpose of this worksheet is to assist Community Boards in preparing comprehensive, actionable Statements of Community District Needs (“Statements”), and provide . More targeted Statements provide a stronger foundation for prioritizing your community’s needs and for City agencies to provide better services.

The worksheet is intended to provide you with a broad framework on how to structure the Statement of Community District Needs as well as additional supporting resources. Not all policy areas suggested here might apply to your district, and of course you are encouraged to add other priorities that may not be covered here.

In addition to supporting your District’s needs with data, we encourage the use of maps to geographically identify certain issues. A base map of your Community District can be found in the Community Portal; select your Community District and click Mapping Resources where you’ll find a printable base map.

If you have questions about this worksheet or the preparation of your Statement of Community District Needs, please contact Marlon Anderson, project coordinator, at the Department of City Planning (email: manders@planning.nyc.gov, ph. (212) 720-3468, or your Community Board liaison at one of DCP’s Borough Offices. If you don’t know your liaison, contact your Borough Offices:

**Bronx Borough Office:**
One Fordham Plaza, 5th Fl.
Bronx, NY 10458-5891
Tel. 718-220-8500
FAX 718-584-8628

**Brooklyn Borough Office:**
16 Court Street, 7th Fl.
Brooklyn, NY 11241-0103
Tel. 718-780-8280
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**Manhattan Borough Office:**
22 Reade Street, 6th Fl. West
New York, NY 10007-1216
Tel. 212-720-3480
FAX 212-720-3488

**Queens Borough Office:**
120-55 Queens Blvd., Room 201
Kew Gardens, NY 11424
Tel. 718-286-3170
FAX 718-286-3183

**Staten Island Borough Office:**
130 Stuyvesant Place, 6th Fl.
Staten Island NY 10301
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A strong Statement of Community District Needs includes your Community Board’s assessment of current and future needs and your recommendations for programs, projects or activities to meet these needs, supported by relevant, up-to-date data.

This worksheet is divided into ten sections:

1. General Trends
2. Housing
3. Land Use
4. Transportation
5. Parks and Open Space
6. Public Facilities
7. Public Safety
8. Water, Sewage and Sanitation
9. Economic Development
10. Resiliency and Sustainability

As each of New York’s communities is unique we encourage you to be as specific as possible, and if necessary, add sections as pertinent to your community’s needs.

Each section is organized in the same way: First is an explanation of the purpose of the section. This is followed by some guiding questions you might find helpful for formulating your needs. The questions are by no means meant to be exhaustive but might help you in addressing some of your district needs and engage members of your Board in a discussion. Third, you will find a list of online resource that can help supporting your Statement with data.

1. GENERAL TRENDS

The purpose of this section is to provide city agencies with a high level overview of the district’s most pressing needs from a community perspective and general trends. It also gives you an opportunity to formulate a vision for your district, and identifying the resources that are needed to achieve this vision.

Questions you may want to consider are:

- What are demographic and socio-economic trends in your District; for example, is the population growing or shrinking? Which section of the population is changing, e.g. is there an increase in school-aged children or seniors?
- Is there new development in your District and where is it occurring? How are the businesses doing in your district? Are there for example businesses in your district closing or new establishments being added?
Resources:

- Demographic information can be found in the Community Portal on the DCP website; select your Community District and click the tab for “Population Data”;
- Additional demographic information is available in the “Reference” section on DCP’s website.

2. HOUSING

The purpose of this section is to identify the housing needs in your district for different segments of the population, e.g. seniors, families, or certain income groups.

- Has housing been built lately? Where in the district?
- Is there a sufficient supply of housing? If not, what kind of housing is missing (e.g. senior housing, housing for families, etc.)
- Where in your district would be a good location to provide additional housing if needed?

Resources:

- Housing data can be found in the Community Portal on the DCP website; select your Community District and click the tab for “Population Data”, where you can view a PDF document with Selected Housing Characteristics;
- Additional housing data is available in the annual “State of the City’s Housing & Neighborhoods” report by New York University’s Furman Center: [http://furmancenter.org/research/sonychan](http://furmancenter.org/research/sonychan), which can be downloaded for free.

3. LAND USE

The purpose of this section is to identify land use issues and areas in your district that could see more development or should be protected from development as well as identifying sites where community and other facilities should be placed.

- Are there any issues with the current zoning – does it prevent desired development or encourage undesired development?
- Where should new housing/businesses/community and other facilities be located?
- How do those land uses relate to each other and to other district needs, such as transportation?
- What kind of businesses and services are needed in the district? Where should they be located?

Resources:

- Zoning and Land Use information can be found on the Department of City Planning’s ZoLa application: [http://maps.nyc.gov/doitt/nycitymap/template?applicationName=ZOLA](http://maps.nyc.gov/doitt/nycitymap/template?applicationName=ZOLA);
- **Building specific information** can be found on the Department of Building’s Building Information System (BIS): [http://a810-bisweb.nyc.gov/bisweb/bsqpm01.jsp](http://a810-bisweb.nyc.gov/bisweb/bsqpm01.jsp);
- **Ownership information** is available on the Department of Finance website: [https://acrisweb.csc.nycnet/cp/](https://acrisweb.csc.nycnet/cp/);
- **Tax maps** can be obtained from the Department of Finance website: [http://gis.nyc.gov/taxmap/](http://gis.nyc.gov/taxmap/).

4. **TRANSPORTATION**

The purpose of this section is to identify all your districts transportation needs, for motorists as well as for transit users, pedestrians and bikers. Feel free to use a map to highlight specific problem areas. Questions you may want to consider are:

**Transit:**
- Which trains or buses are crowded?
- Which stations need upgrades or have maintenance issues?
- Which bus stops need shelters?
- Are trains and buses clean and safe?

**Streets**
- Which are areas with high congestion or where is parking missing?
- Where are areas that are dangerous for pedestrians or where are motor vehicles speeding?
  - Where are traffic lights, speed bumps or similar traffic control measures needed?
- Which streets are in bad repair?
- Is there a need to change rules, e.g. alternate side parking, speed restrictions?

**Bikers and Pedestrians**
- Are there more bike lanes or bike parking being needed and where?
- Where are sidewalks in bad condition or missing?
- Where aren’t sidewalks well-lit? Where are dangerous crossings or other trouble spots for bikers and pedestrians?

**Resources:**
- Additional information about the City’s capital projects, including road improvements is available on the NYC Map: http://maps.nyc.gov/doitt/nycitymap/; on the right side of the map, click Show Additional Data on Map and the check Capital Projects;
- Traffic accident data can be obtained from the Transportation Alternatives website: http://crashstat.org/;
- Subway and Bus ridership information is available on the MTA website: http://web.mta.info/nyct/facts/ridership/index.htm.

5. PARKS AND OPEN SPACE

The purpose of this section is to identify issues with parks, playgrounds and other open space and identify additional needs for these resources.

- Which parks and other open spaces in the District are over- or underutilized?
- Are there maintenance, sanitation or safety issues in individual parks? What are they?
- Which facilities need upgrades? What kind of upgrades?
- Is there a need for additional parks? Where should they be located?

Resources:

- Parks and open space information can be found on the Department of City Planning’s ZoLa application: http://maps.nyc.gov/doitt/nycitymap/template?applicationName=ZOLA;
- Additional information on parks and open space can be found on the OASIS map: http://www.oasisnyc.net/pages/contact.aspx.

6. PUBLIC FACILITIES

The purpose of this section is to identify community needs for improved or additional community facilities, such as schools, day care, community and senior centers, libraries, health care facilities and others.

- Which community facilities are over or underutilized?
- Which additional community facilities are needed?
- Which segments of the population (e.g. children, young adults, seniors) are in need of facilities and/or additional programs?
- Which facilities are in need of repairs or upgrades?

Resources:

- Community facility information for each community district is available on the DCP Community Portal; select your district, select the Projects and Resources tab, and look for “Selected Facilities and Program Sites” towards the end of the section;

Information about educational sites, cultural facilities and health facilities is also available on the New York City map: http://geo.csc.nycnet/doitt/nycgovmap/; click “Show additional data” to make the options visible;

School data, for example about school performance and enrollment, is available on the Department of Education website: http://schools.nyc.gov/AboutUs/data/default.htm;

Data on cash assistance, child support, workforce, etc. is provided on the Human Resources Administration website: http://www.nyc.gov/html/hra/html/facts/facts.shtml;


7. PUBLIC SAFETY

The purpose of this section is to identify public safety issues in your area, such as hotspots of criminal activity or areas that “feel” unsafe.

- What are general public safety issues in your district, e.g. burglaries, thefts, vandalism, gang activity, petty crimes?
- Are there hotspots of criminal activity? Where are they?
- Are there areas that feel particularly unsafe, e.g. because there is insufficient lighting, they are abandoned, etc.? Where are they?
- Are there any other public safety or health concerns, such as dilapidated buildings, etc.?

Resources:

- The New York City Crime Map provides NYPD crime data: http://maps.nyc.gov/crime/;
8. WATER, SEWAGE, SANITATION

The purpose of this section is to highlight issues and needs with regards to the water supply system, sewage disposal and sanitation.

- Are there issues with the sewer and water supply system?
- Are there areas that see regular flooding or pooling?
- Are there issues with regard to trash and recycling pick up, e.g. irregular or no pick ups, missing trash cans, etc.?

Resources:

- General Information about the City’s capital projects, including improvements to the sewer and water systems, is available on the NYC Map ([http://maps.nyc.gov/doitt/nycitymap/](http://maps.nyc.gov/doitt/nycitymap/)); on the right side of the map, click Show Additional Data on Map and the check Capital Projects.

9. ECONOMIC DEVELOPMENT

The purpose of this section is to identify issues and needs relating to the economic development of your district and ways to improve the conditions of local businesses and the local workforce.

- Did any large businesses in the district go out of business or reduce businesses recently?
- Are there commercial strips that have many vacant storefronts?
- Are there any job skills or training programs needed? What kind? For which segment of the population?
- Would the Community District benefit from a new or extended Business Improvement District?
- What are the problems impeding economic development, e.g. truck access, lack of parking, lack of transit access?

Resources:

- Employment information and statistics are available on the New York State Department of Labor website: [http://labor.ny.gov/stats/index.shtm](http://labor.ny.gov/stats/index.shtm);
- Economic data for New York City is available on the New York City Economic Development Corporation website: http://www.nycedc.com/node/5207/other-economic-reports;

10. SUSTAINABILITY AND RESILIENCY

The purpose of this section is to identify needs to improve the environmental performance of the district and the overall quality of life of residents, as well as identifying needs with regards to anticipated environmental changes such as climate change and sea level rise.

- What are the needs for your district to become more resilient, for example with regards to future storms like Hurricane Sandy, extreme weather or other disasters?
- Where are opportunities in your district to increase resiliency and sustainability, e.g. by planting trees, reducing storm water run-off, encourage biking and walking?

Resources:

- PlaNYC, New York City’s plan for sustainable development, which also contains pertinent data’ is available on the City’s website: http://www.nyc.gov/html/plany2030/html/home/home.shtml;
- Information about the City’s Build It Back Program and other recovery related efforts is available on NYC Recovery website: http://www.nyc.gov/html/recovery/html/contact/contact.shtml.
Our annual needs assessment is an important measure taken by Community Boards in shaping our service and budget requests. This ongoing process requires the full involvement of the Community Board, published surveys, public hearings, and discussions with local service chiefs. In developing our needs statement our goal is to re-enforce community involvement, identify patterns or areas of concern and to improve upon what has been developed.

It is the responsibility of municipal government to provide the services and resources to community districts that will enable them to thrive and meet their goals. The service demands of each neighborhood and constituency in our district must be matched with the appropriate response, not only from the appropriate City agency but from all our residents in order to create healthy living conditions in our fast-growing community. We will do our best to ensure that our community board receives its ‘fair share’ of charter-mandated resources and stand at the forefront in protecting and servicing our citizenry.

**TRANSPORTATION:**

**153rd Street Bridge:** We continue to voice our concerns about traffic conditions in our District and so we continue to advocate for the development of the East 153rd Street Bridge. While we understand the project has been pushed back and remains in the projected capital plan we stand firm in our support for the bridge development, which we believe would ease traffic congestion along 149th and 161st Streets, as well as alleviate some of the congestion on local streets in the neighborhood.

**Parking:** An outstanding concern of this community has been the lack of adequate parking throughout our District especially around the Yankee Stadium area. The Community Board has long advocated for measures that allow for making parking easier while reducing congestion and improving safety. We again inquire about the permit parking initiative. Last year we were lead to believe that an evaluation of such a program was underway. The hardship that many residents and neighboring businesses endure due to stadium events would be eased with the advent of said initiative.

**District Problems – Areas of Concern**

- Grand Concourse medians-What is the status of maintenance along the Grand Concourse and replacement of dead shrubs? Phase II-we understand due to the lack of interagency coordination the there will not be an irrigation system and maintenance plan? We do not accept this and although we may have agreed based on information provided by DDC we would like to have an opportunity to assist in identifying a community partner to assist, provided that funding is associated.
- Repairs of the 174th Street Underpass? When is the exact calendar date for this underpass renovation? Have DOT engineers liaised with DEP and MTA personnel to determine responsibility of not only renovation but maintenance?
- Step Street repairs/renovations? A survey was conducted and it is our understanding that renovations of District Four Step Streets are underway. The Board requests not only the survey findings but the agency’s renovation timeframe.
• Jerome/Shakespeare/Cromwell (167\textsuperscript{th}) Triangle’s concrete configuration to be widened to allow for safe pedestrian movement along that corridor and complement the Macomb’s Road Project.

• Survey and placement of Bus Pads along our commercial corridors 161\textsuperscript{st}, 167\textsuperscript{th} & 170\textsuperscript{th} Street from Jerome to Morris Avenue and along the Grand Concourse at 161\textsuperscript{st}, 167\textsuperscript{th}, 170\textsuperscript{th} & Mt Eden North and South bound.

• Jerome Traffic Study from Mt Eden and 174\textsuperscript{th} Street and Cross Bronx Expressway. This project is underway and discussions and site visits have been coordinated with Community 4 and 5 and remain a concern of and continuing support project from the Community Board.

• Dedicated allocation for resurfacing of the Grand Concourse. (149\textsuperscript{th} Street to 174\textsuperscript{th})

• Repair slope at 161\textsuperscript{st} Street and Gerard Avenue.

• In addition to Structural improvements Increase maintenance (clean up) of District Four underpasses 161\textsuperscript{st} Street, 167\textsuperscript{th}, 170\textsuperscript{th} and Cross Bronx Expressway.

• Re-explore the Residential Parking Program within the following boundaries: 149\textsuperscript{th} Street to 161\textsuperscript{st} street from the Grand Concourse to River Avenue.

• Arterial clean up of Thoroughfares.

HOUSING, LAND USE & PLANNING:

• The Board supports funding requests to maintain and increase safety inspection personnel, improve inspector training and recruitment.

• Board Four continues to request monthly reports that outline the agency’s complaints and resolutions.

• Agency to review current codes to sufficiently address “greening” initiatives.

• It is in the interest of our Community District to promote economic diversity which is why we support the development of affordable housing for moderate and middle-income individuals. The lack of affordable housing for this demographic continues to leave our District at a disadvantage.

Bronx Community Board Four continues to encourage the Bronx Office of NYC Department of City Planning (DCP) to review potential funding for Brownfield Area-Wide Planning to focus on the Cromwell-Jerome section of Community District Four. We call on the DCP to explore the following in concert with the community board. While we support this potential re-zoning initiative we want to be clear and adamant on not only selecting all community partners but on which technical partners are chosen and also benefiting from any resources made available.
The Cromwell-Jerome Community Development

**Brownfield Development**: The Cromwell-Jerome study area is comprised of 19 blocks in the South Bronx, Bronx, NY. The general boundaries of the proposed study area are: Cross Bronx Expressway (Interstate 95) to the north, Jerome Avenue to the east, 167th Street to the south, Edward L. Grant highway, and Macombs Road to the west. DCP has identified 30 potential brownfield sites in the study area. The pilot initiative aims to foster community involvement in the local planning process specifically with regard to the assessment, cleanup and reuse of brownfield properties in the aforementioned area. We believe that an analysis and planning of this sort will serve the economic development interests and vision of Community Board Four.

The Cromwell-Jerome study area is heavily automotive and borders stable but high-need residential communities with growing new-immigrant populations. Development and investment in the 19-block Cromwell-Jerome study area have been thwarted by a number of factors, and the area has therefore failed to reach its potential as a viable commercial / mixed-use district serving the surrounding communities. First, due to the overwhelming number of auto related uses, it is suspected that subsurface contamination exists in soil and groundwater throughout the area; the costs of potential brownfield remediation are unknown and therefore daunting. Second, local economic conditions and historical perceptions of the market and its viability have typically required enhanced government subsidies for residential development. These incentives, on the City, State and Federal levels, have steadily decreased in recent years to the point of creating a fiercely competitive environment which favors development unimpeded by these additional environmental challenges. Finally, the current zoning, established back in 1961, restricts permitted uses to light manufacturing and heavy commercial uses such as auto-repair and gas stations, and does not allow residential uses. For these reasons, the City must find ways to encourage investment in underserved areas such as Cromwell-Jerome. Today the Cromwell-Jerome area is **overburdened by auto-related uses**. Both Cromwell and Jerome Avenues, despite their proximity to mass transit stations, are lined with auto chop shops, junk yards, and make-shift auto-repair shops whose operations frequently spill over into the public street. Most of these enterprises have seen little or no investment or clean-up in decades. The most recent development in the study area has been self-storage facilities. In fact, there are three large self-storage facilities and a notable 48 open parking lots/auto-related facilities within the 19-block area. Not only do these uses not generate significant jobs or provide basic services to local residents, they make for a disjointed unattractive streetscape and barren streets after hours and on the weekends. The overall lack of investment and development leaves brownfield-impacted lots unremediated and blighted, adversely affecting neighboring residential populations. DCP has so far identified 30 potential brownfield sites in the proposed study area (based on past industrial uses) that hold important opportunity for reaching community revitalization goals in the Cromwell-Jerome area.

Preliminary assessment clearly points to high need in the area for affordable housing (income-limited), local services such as banks and supermarkets, and access to jobs in the Cromwell-Jerome community. A 2009 DCP study also categorized the area as “high need” in
terms of increased access to fresh food – the existing retail environment offers limited opportunities to purchase fresh foods, and data show consumption of produce is low, and the rates of the twin epidemics - diabetes and obesity - are high among area residents. The community also has need to improve links to existing mass transit by improving streetscape, pedestrian crossings, and active ground-floor uses in the area surrounding the subway stations.

MX Re-zoning Development: Will address the residential and commercial needs of the Cromwell-Jerome area, with the goal of rezoning the main commercial corridor to a Mixed-Use (MX) district. Rezoning the area to MX would allow for much needed mixed-income residential development, as well as encourage new and vibrant retail activity in this important commercial-industrial area as previously stated.

New School and Community Center: About half a square block between Jerome & Inwood Avenues to the east and west, and W. 172nd & Goble Place to the north and south. This city-contracted project in-conjunction with New Settlement Apartments will contain a new K-12 public school and community center this upcoming school year. This significant development will pave the way for further investment that would likely be spurred by a new MX zone.

Encourage the development of new Affordable Housing
There is a need for affordable housing and in the city as a whole. Mayor Bloomberg’s New Housing Marketplace Plan has set a goal of creating over 165,000 units of affordable housing over 10 years. Establishing the Cromwell-Jerome Community as an Inclusionary Zoning area would encourage the provision of new permanently-affordable housing in order to help meet this goal. Under the Inclusionary Zoning program, developers would only be able to reach the maximum allowable residential FAR if they provide permanently affordable housing either on site or off site in new or existing buildings. The Cromwell-Jerome Community contains sites that would be ideal for housing and encourage the reuse of underutilized lots and parking garages.

Connect the Ogden Avenue and the Cromwell-Jerome Community: Local residents and workers in the neighborhoods surrounding Cromwell-Jerome frequently walk from West 170th Street to reach the IRT #4 train stop at East 170th Street and Jerome Avenue to travel to work and a myriad other destinations served by the #4 train. Revitalization of the Cromwell-Jerome area would make for a livelier and potentially safer connection to surrounding communities.

Provide a new community Park: The Cromwell-Jerome area contains one small park at the intersection of Inwood Avenue and Goble Place; however the park is surrounded by garages, a medical center and an SRO Transitional Facility making it unattractive for use by residents residing in proximity. The acquisition of vacant land near East 170th Street and development of new park space would provide a refreshing new amenity for the community, and improve the overall physical appearance of the Valley.

The physical appearance of a neighborhood has a significant impact on an individual’s perception of his or her community, feelings of civic pride, and overall quality of life, all which directly correlate with whether or not residents support revitalization efforts and new
neighborhood investment. The Cromwell-Jerome area would benefit greatly from aesthetic improvements such as new street trees, street lights, and street furniture, trash receptacles, upgraded property line fences and graffiti removal. These seemingly minor additions can significantly affect the local residential and business communities in the Cromwell-Jerome area, offering a sense of hope, ownership and participation in the revitalization of the area.

**Potential Development Projects:** DCP to study the area directly east of the Gateway Center for rezoning. The area is prime for a more robust mixed-used development. The Office of the Borough President believes and we concur that reviewing this area would preserve existing structures and fill important zoning gaps to enhance further renewal of the Lower Concourse.

**Rezoning along Jerome Avenue from 167th street to 174th Street:** DCP to conduct a study of existing business to determine a potential rezoning and redevelopment of the area. This area too, is overburdened by auto-related uses-auto chop shops, glass repair shops whose operations frequently spill over into the public street. Most of these enterprises have seen little or no investment or clean-up in decades

**Harlem River Initiative**

**Restoration**
- Ensure clean water by employing proven grey infrastructure technologies, and expanding the use of green infrastructure for storm water retention and treatment.
- Transform elevated portions of the Major Deegan Expressway into green infrastructure to capture storm water. Transform the street-level into a lively social space with lighting and public art.
- Remediate and build a park at Pier 5, showcasing BMPs for storm water management on former brownfields, and restore wetlands.
- Wherever possible, restore the natural waterfront edge to rebuild the river ecosystem. Specific sites where this restoration could be accomplished include: Spuyten Duyvil, Roberto Clemente State Park, Depot Place Park, Mill Pond Park, Pier 5, and the river edge at the Harlem River Railyards.

**Access**
- Create new waterfront public open space by converting street ends into vest pocket parks that combine access, boat launches, and water transport hubs. Encourage boating on the river by adding capacity for boat launching and storage. Prioritize locations in close proximity to underserved areas.
- Reclaim for public use the waterfront park property currently used by the Yankees for parking.
- Provide access to the river from various points along the Harlem River Yards.
- Change how people utilize and think about the river by transforming it into a “water trail,” where water buses or ferries transport patrons to Yankee Stadium on game days and Bronx residents from place to place along the river.

**Greenway**
- Build the greenway along the water, where feasible. This might result in a tow path or decked waterfront platform in areas made inaccessible by rail line or other obstructions.
- Add access by extending the 161st Street pedestrian bridge to the waterfront.

**Neighborhood Connections**
• Add bikeshare stations at key transit stops in upland areas both as a mode of transportation to the waterfront and as a way to enjoy the Greenway.
• Add signage and wayfinding to key streets leading to the river. Make sure that all future transportation projects, such as planned improvements to University Bridge, increase people’s ability to bring boats and bicycles to the water.

Programming
• Engage public interest in use of the river and the Greenway through creative programming.
• Add vending and retail options along the river in the form of carts, concession stands, and locally-owned and operated restaurants.
• Create opportunities along the river to educate and celebrate the culture of the Bronx through the creation of a “moving museum” that runs on rail, or a “science barge” that moves up and down the river.
• Encourage the City of New York and Bronx cultural institutions to sponsor arts and botanical events, and temporary sculpture installations.

YOUTH: Year after year we have advocated for the increase in funding for youth programs and services. We strongly urge DYCD to consult with Community Boards on budgetary matters for we cannot continue to state that our youth are our future and at the same time, because of decisions made not provide them with the economic, educational and social opportunities they need to compete in an ever-changing global market.

The lack of adequate funding for the Summer Youth Employment Program is a continual concern for the youth of our district. Year after year, summer job opportunities become less and less, which makes it very difficult to assure teens the life and work experience skills they need to enhance their development. Without these opportunities, our young people will be relegated to hanging out in the streets causing disruption to the quality of life of our community residents. In the end, the cost of addressing problems associated with at-risk youth will be far greater than providing them with the resources they need to enhance their productive growth.

We draw your attention to a few key indicators:

• The large number of youth and youth density: Among Bronx neighborhoods, CD4 has the highest total population [N=138,518] and the largest number of youth under 18 years [N=43,868]. In terms of total number of children per square mile [N=21,934], CD4 ranks as the 3rd most dense neighborhood in NYC.

• Children in CD4 are also among the very poorest in NYC: In CD 4, 22.4% of children aged 0-17 receive cash assistance – the 3rd highest rate in the Bronx and the 3rd highest rate in all of NYC. CD4 also has the 3rd lowest median household income [N=$26,934] in all of NYC.

• CD4 has the very highest teen birth rate (70.6 births per 1,000 girls aged 15-19) in all of New York City. It also has the highest number of births to teen mothers (aged 14-16) in the
Bronx [N=55] and the 3rd highest number of births to teen mothers (aged 17-19) in all of NYC [N=269].

- Youth are at very high risk of involvement in juvenile and criminal justice systems: Juvenile felony arrests (youth under 16 years old) in CD4 [N=182 in 2008] are the very highest in the Bronx and 2nd highest in NYC. And youth misdemeanor arrests (youth aged 16-20) in CD4 [N=2,002 in 2008] are 2nd highest in the Bronx and 3rd highest in NYC.

SENIORS:

- Funding to service providers to adequately address service demands and to renovate senior service centers, where appropriate.
- The expansion and continuation of funding for senior centers to meet local needs and provide services for money management.
- Funding for elder abuse training services, Adult Daycare Social Model and geriatric mental health services.

SAFETY, QUALITY OF LIFE & EMERGENCY SERVICES: As one of the most populous Bronx districts, we continue to urge that our need for Public Safety be measured against our service area and high-density population. Particularly, because of our unique status as the "Capital District," we host Yankee Stadium, the Civic Center, several commercial strips, the entire County Court System and more, which adds to an unusual and extensive drain on city resources.

It is imperative that sufficient funding is provided to place additional School Safety and Police Officers in the confines of the 44th Precinct. We feel that a focused aggressive enforcement and deterrence strategy applied on relatively minor offenses such as graffiti, loitering, loud music and petty crimes would enhance our quality of life. The Board calls for an increase in MARCH operations and aggressive condition unit monitoring of loitering around building and other public spaces.

Due to the hardship neighboring residents and businesses face as a result of Stadium events we call upon the department re-evaluate the vehicular barriers around the stadium.

- Appropriate increase in FDNY & EMS personnel as well as additional equipment and protective gear with adequate funding for terrorism training and equipment needs in order to improve service delivery to our community.
- Fund Firehouse Renovations.
  a. Emergency Generators
  b. Window Replacement
  c. Bathroom Upgrade
  d. Roof Replacement/Waterproofing
  e. Pointing
  f. Kitchen Renovation
  g. Apparatus Floor Replacement
• Funding to expand fire safety education that includes CPR training, smoke and carbon monoxide detector distribution
• Restoration of the “fifth man”

ENVIRONMENTAL CONCERNS:

• Increase in field operations personnel in order to meet the current need for service delivery.
• Funding to hire additional Enforcement personnel to identify and initiate action against violators of the air pollution codes.
• DEP to conduct a comprehensive survey of our catch basins along our high traffic/congested areas.
• Testing of water quality of the Harlem River, specifically the storm water outfalls.

SANITATION: The cleanliness level, or lack of in our streets, characterizes our district. We want to ensure that our image is a clean one and as such, we urge the restoration of D.O.S. personnel, including "hand" cleaners, to adequately maintain our streets and sidewalks.

Community Board Four experiences difficulties having no regular cleaning and maintenance schedules for the extraordinary number of underpasses, step streets and sitting areas.

BUSINESS SERVICES/ECONOMIC DEVELOPMENT: We are hopeful that the Economic Development Corporation will work in conjunction with the Department of Business Services, to assist the Community Board in calling for funding for the development of tying in economic development and tourism. Our district could serve as a catalyst for increased development and local entrepreneurship, resulting in job creation and business development opportunities and services to our community residents.

Community Board Four would like to seek funding from either SBS or EDC for the development of a study that would focus on business and properties along Ogden Avenue from the Cross Bronx Expressway to West 161st Street and Yankee Stadium. The area in question is located in the Highbridge area of District Four. The Ogden corridor, the neighborhood’s primary commercial corridor, rest within access to the George Washington Bridge, Major Deegan and the Cross Bronx Expressway making this it ideal for business to develop and thrive. For many years areas similar to Highbridge have suffered due to disinvestment. Although SBS and EDC rely on private development and provide guidance on best practices for private investors to employ, we encourage the agencies to take on a more proactive role and work with the Community Board to create a plan that would allow for the attraction of a diversified group of retailers.
The overall goal is to enhance the socio-economic conditions of the neighborhood by:

- Development of a market assessment
- Evaluation of zoning changes
- Survey of existing properties vacant and occupied
- Service needs (social and economic)
- Outline the areas positives
- Beautification needs
- Quality life issues to address
- Streetscape/Street amenities
- Partner with residents to incorporate residential needs.

**Commercial District Initial Assessment Outline**

**Purpose of a District Assessment:**
- Provides an unbiased snapshot of your district, so that you have the information to make strategic decisions about how to help existing businesses respond to changing market conditions and improve their competitiveness; and how to attract new businesses to meet the needs of consumers in your district, including residents, workers, and visitors.

- Begins to collect information that helps answer key questions, including:
  - Community configuration: What type of businesses will work best given your current community configuration?
  - Space configuration: What type of businesses will work best in the physical spaces that are available?
  - Market/Retail Analysis: What types of businesses are best-suited, based on the market/retail analysis?
  - Retail synergy: What types of businesses will create retail synergy through co-tenancy or merchandising the district?

**Potential Tasks in a District Assessment:**
- Observatory walk-through of the district to understand physical conditions, current retail mix, etc.
- On-site visit with commercial district program staff and other important stakeholders to determine support for programming
- Mini-market analysis to identify retail categories that should be targeted
- Recommendations for next steps and best practices

**Potential Information in a District Assessment (excerpted from the Southern Boulevard district assessment)**

**Observations – district attributes**
• Geographical area and size of the district (# of blocks, total acreage, length)
• Visual imagery
• Transportation access
• Infrastructure (# of businesses, # of empty lots)

Observations – retail mix
• General, qualitative observations (# of anchors, destinations; # of 1-story buildings, etc.)
• Business mix (% distribution between retail categories)

Observations – audience (target consumers)
• Qualitative description
• Transit ridership
• Car traffic and foot traffic

Economics – trade analysis by .50 mile and 1.0 mile radius
• Sales & Leasing: total # of properties for lease, total amount of SF, range of largest and smallest space available, and average asking rent
• Under-served retail categories
• Unmet consumer demand

Conclusions
• Recommendations: retail strategy and retail categories to target

Ogden Avenue Commercial Revitalization & Development Study
Introduction
This Existing Conditions Report serves as the first part of the Ogden Avenue commercial revitalization study being conducted on behalf of Bronx Community Board 4. This short report will share the findings so far, including demographic and economic base analysis and a preliminary land use study.
The focus of this study will be the Highbridge area of Community District 4 (CD4) in Bronx County. Much of the necessary data is available at varying scales, and therefore the Highbridge neighborhood will be measured using a few different geographies. New York City and Bronx County will be used for comparison purposes in much of the report. Highbridge (zip code) refers to the Zip code 10452, which is used for a large section of CD4, west of the Grand Concourse, bounded by 161st St. and the Cross Bronx Expressway (in dark blue, above). The 2010 U.S. Census tracts that comprise the Highbridge neighborhood at a smaller scale are tracts 189, 193, 199, 201 and 211, west of the E.L. Grant Highway from 161st St. to the Cross Bronx Expressway (in light blue in the map, above).

**Demographics**

The racial and ethnic makeup of the Highbridge neighborhood varies greatly from the Bronx, and all of New York City. In Highbridge, the total population of almost 31,000 is almost two-
thirds Hispanic or Latino origin, compared to less than one-third in the city as a whole. The neighborhood also has a higher representation of Black or African American residents, and a much lower population of Non-Hispanic white and Asian residents.

The neighborhood has an overrepresentation of young people. Just over 1 in 3 residents is under 19 years old. In the city, only 1 in 4 residents is under 19. Highbridge has similar proportion of middle age groups, but a smaller portion of residents over 65 years old.
In Highbridge, just under two-thirds (65%) of the population over 25 years old has graduated high school, compared to almost 80% city-wide. 10% of Highbridge residents have a Bachelor’s degree or higher, where this figure is 18% in the Bronx, and 33% in NYC.

The Highbridge neighborhood also lags behind in terms of economic indicators. In 2010, the unemployment rate was 9% citywide, 12% in the Bronx, and 15% in the Highbridge Census tracts. And with only 60% of the population over 16 participating in the labor force, this presents a real economic issue. High unemployment often also leads to high underemployment – when
people take jobs that are lower paying than their education or qualifications could garner and incomes go down. The median household income in 2010 in Highbridge was around $25,000, which is significantly lower than both the Bronx median income of $35,000 and the city-wide median income of $50,000.

**Land Use Inventory**

This map of the five census tracts that comprise Highbridge shows the land use in the neighborhood. The street in the center, Ogden Avenue, is the focus of the study. From the map it is clear that Ogden Ave. is the main commercial corridor; most of the red lots which represent
commercial and office space are along this avenue as well as the orange lots that represent a mix of residential and commercial use. In addition, the avenue is home to many of the public facilities and institutions, represented in blue. Some of the issues facing the corridor are also represented through the map. There is a high concentration of multi-family housing, but a lack of open space and parks. Also, there are a lot of parking facilities (in brown) and vacant land (in light grey) along Ogden Avenue that may present opportunities to revitalize the corridor through these inactive lots.

Economic Analysis

Analysis of the economic base in Highbridge helps to explain what industries are overrepresented and which are lacking to determine an economic development strategy. This first table shows the industrial mix of establishments in Highbridge (by zip code), the Bronx, and New York City by North American Industry Classification System (NAICS) code.

<table>
<thead>
<tr>
<th>NAICS Code</th>
<th>Number of Establishments</th>
<th>Location Quotient</th>
<th>Highbridge (Zipcode)</th>
<th>Bronx</th>
<th>NYC</th>
<th>to NYC</th>
</tr>
</thead>
<tbody>
<tr>
<td>31-33 Manufacturing</td>
<td>7 1%</td>
<td>393 3%</td>
<td>6626 4%</td>
<td>0.32</td>
<td></td>
<td></td>
</tr>
<tr>
<td>42 Wholesale trade</td>
<td>9 2%</td>
<td>695 5%</td>
<td>16230 9%</td>
<td>0.17</td>
<td></td>
<td></td>
</tr>
<tr>
<td>44-45 Retail trade</td>
<td>181 31%</td>
<td>3462 26%</td>
<td>31459 18%</td>
<td>1.73</td>
<td></td>
<td></td>
</tr>
<tr>
<td>51 Information</td>
<td>6 1%</td>
<td>177 1%</td>
<td>5729 3%</td>
<td>0.32</td>
<td></td>
<td></td>
</tr>
<tr>
<td>53 Real estate and rental services</td>
<td>112 19%</td>
<td>2274 17%</td>
<td>18972 11%</td>
<td>1.78</td>
<td></td>
<td></td>
</tr>
<tr>
<td>54 Professional, scientific</td>
<td>16 3%</td>
<td>644 5%</td>
<td>25138 14%</td>
<td>0.19</td>
<td></td>
<td></td>
</tr>
<tr>
<td>56 Administrative and support services</td>
<td>11 2%</td>
<td>429 3%</td>
<td>8539 5%</td>
<td>0.39</td>
<td></td>
<td></td>
</tr>
<tr>
<td>61 Educational services</td>
<td>12 2%</td>
<td>108 1%</td>
<td>1946 1%</td>
<td>1.86</td>
<td></td>
<td></td>
</tr>
<tr>
<td>62 Health care and social assistance</td>
<td>75 13%</td>
<td>1997 15%</td>
<td>20839 12%</td>
<td>1.08</td>
<td></td>
<td></td>
</tr>
<tr>
<td>71 Arts, entertainment</td>
<td>1 0%</td>
<td>146 1%</td>
<td>5322 3%</td>
<td>0.06</td>
<td></td>
<td></td>
</tr>
<tr>
<td>72 Accommodation and food services</td>
<td>58 10%</td>
<td>1368 10%</td>
<td>17494 10%</td>
<td>1.00</td>
<td></td>
<td></td>
</tr>
<tr>
<td>81 Other services (except government)</td>
<td>101 17%</td>
<td>1621 12%</td>
<td>19105 11%</td>
<td>1.59</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Establishments</strong></td>
<td><strong>589 100%</strong></td>
<td><strong>13314 100%</strong></td>
<td><strong>177399 100%</strong></td>
<td>1.00</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Total industrial mix (BRONX_NYC_LQ sheet 3 table)

There are 589 establishments in Highbridge, measured by the zip code. Retail trade is the largest industry in Highbridge, making up over 30% of all establishments in the neighborhood, followed by Real estate and rental services, Other services, and Health care and social assistance. Location Quotient (LQ) is a calculation that shows the size of an industry relative to a reference area, in this case New York City. Industries with high LQs like Retail trade, Real estate and Educational services means that these are overrepresented compared to the city. These industries may have a competitive advantage and present an opportunity to build upon. Industries like Wholesale trade,
Professional, scientific and technological have low LQs, showing that these sectors are weak compared to the city.

Other Tables
Total Shift share (BRONX_NYC_LQ sheet 3 table)
Retail mix (All_Retail sheet 2)
Retail Shift share (All_Retail sheet 3)

<table>
<thead>
<tr>
<th>Retail Location Quotient, Highbridge (2007)</th>
<th>Number of Establishments</th>
<th>Location Quotient</th>
</tr>
</thead>
<tbody>
<tr>
<td>2007 NAICS code</td>
<td>Highbridge, Zipcode</td>
<td>Bronx</td>
</tr>
<tr>
<td>441110 New car dealers</td>
<td>2 1%</td>
<td>24 1%</td>
</tr>
<tr>
<td>441120 Used car dealers</td>
<td>5 3%</td>
<td>56 2%</td>
</tr>
<tr>
<td>441310 Automotive parts and acces</td>
<td>6 4%</td>
<td>65 2%</td>
</tr>
<tr>
<td>441320 Tire dealers</td>
<td>5 3%</td>
<td>33 1%</td>
</tr>
<tr>
<td>442110 Furniture stores</td>
<td>2 1%</td>
<td>115 4%</td>
</tr>
<tr>
<td>442210 Floor covering stores</td>
<td>1 1%</td>
<td>26 1%</td>
</tr>
<tr>
<td>442299 All other home furnishings</td>
<td>2 1%</td>
<td>16 1%</td>
</tr>
<tr>
<td>443112 Radio, television, and other</td>
<td>4 2%</td>
<td>112 4%</td>
</tr>
<tr>
<td>445110 Supermarkets and other groceries</td>
<td>58 35%</td>
<td>852 31%</td>
</tr>
<tr>
<td>445210 Meat markets</td>
<td>4 2%</td>
<td>81 3%</td>
</tr>
<tr>
<td>445310 Beer, wine, and liquor stores</td>
<td>6 4%</td>
<td>110 4%</td>
</tr>
<tr>
<td>446110 Pharmacies and drug stores</td>
<td>21 13%</td>
<td>285 10%</td>
</tr>
<tr>
<td>446120 Cosmetics, beauty supplies</td>
<td>1 1%</td>
<td>54 2%</td>
</tr>
<tr>
<td>446130 Optical goods stores</td>
<td>2 1%</td>
<td>33 1%</td>
</tr>
<tr>
<td>446191 Food (health) supplement stores</td>
<td>1 1%</td>
<td>17 1%</td>
</tr>
<tr>
<td>447190 Other gasoline stations</td>
<td>5 3%</td>
<td>68 2%</td>
</tr>
<tr>
<td>448110 Men's clothing stores</td>
<td>4 2%</td>
<td>70 3%</td>
</tr>
<tr>
<td>448120 Women's clothing stores</td>
<td>2 1%</td>
<td>132 5%</td>
</tr>
<tr>
<td>448130 Children's and infants' cloth</td>
<td>5 3%</td>
<td>34 1%</td>
</tr>
<tr>
<td>448140 Family clothing stores</td>
<td>1 1%</td>
<td>57 2%</td>
</tr>
<tr>
<td>448190 Other clothing stores</td>
<td>2 1%</td>
<td>28 1%</td>
</tr>
<tr>
<td>448210 Shoe stores</td>
<td>7 4%</td>
<td>112 4%</td>
</tr>
<tr>
<td>448310 Jewelry stores</td>
<td>4 2%</td>
<td>82 3%</td>
</tr>
<tr>
<td>451110 Sporting goods stores</td>
<td>1 1%</td>
<td>20 1%</td>
</tr>
<tr>
<td>452990 All other general merchand</td>
<td>10 6%</td>
<td>183 7%</td>
</tr>
<tr>
<td>453220 Gift, novelty, and souvenir</td>
<td>2 1%</td>
<td>46 2%</td>
</tr>
<tr>
<td>454390 Other direct selling establis</td>
<td>2 1%</td>
<td>39 1%</td>
</tr>
<tr>
<td></td>
<td>165 100%</td>
<td>2750 100%</td>
</tr>
</tbody>
</table>

Retail Location Quotient shows the comparative advantage of retail subsectors in Highbridge relative to New York City. In the first four rows, New and used car dealers, automotive parts and tire dealers are overrepresented in the neighborhood. These are not very community-oriented businesses, and may present an opportunity to increase retail establishments that meet the needs of the community. Supermarkets, Pharmacies, and Gasoline stations are also strong subsectors.
Children’s clothing stores are relatively strong, but Women’s and Family clothing stores are weak relative to the city.

**Conclusion**

Using demographic, land use and economic data, it is clear that the Highbridge neighborhood, and Ogden Avenue in particular is in need of commercial revitalization and economic development. Bringing in new retail businesses and creating a more attractive corridor will enhance economic opportunities for residents. This research, supplemented with a more specific land use inventory and community input, will serve as the basis for recommendations for commercial revitalization of the Ogden corridor.

**HOMELESS & MENTAL HEALTH SERVICES:** There is at no point that Bronx Community Board 4 desires to be viewed as a community that is insensitive to a population of people that clearly need support and consideration. Homelessness is a serious issue in New York City and CB4 has done its part in working with organizations that provide supportive housing in our community.

There are concerns in which DHS has heard from the Board regarding the communication process to the community district and how DHS handles communication to elected officials. This issue still needs to be resolved and it is the opinion of the board that DHS or the applicant organizations should be sending notification to all elected officials concerned.

There are concerns specifically regarding homeless shelters, CB4 has two 200 bed men’s homeless facilities, both placed across from schools. Community Board 4 would not expect another like facility to house this population. It is our opinion that we have our “fair share”. Community Board 4 is a community that is concerned about his citizenry, and is sensitive to homelessness. We will continue to view each request and review each on a case by case basis. We will always review the make-up of our community’s facilities to insure that we are not inundated with housing that overburdens the community at large.

**OPEN SPACES:** What is the status of maintenance along the Grand Concourse planters and replacement of dead shrubs? We understand that an MOU has been signed by DPR and DOT regarding the GC planters, please confirm.

- What are the overall budget and staffing for Bronx District Four general maintenance and horticultural programs?
- What is the current full time and seasonal staffing for maintenance and cleaning, and the budget, for the DPR in Bronx District Four? How have the PEGs for this fiscal year impacted staffing and services? How so?
- What are the responsibilities of, and budget for, PEP? In addition to daily parks monitoring and enforcement, does PEP cover activities and events in parks? How many Bronx PEPs are dedicated to District Four parks? Which ones? What is the projected need for additional PEP in District Four? What is the cost for each additional PEP?
• Are there any City funds in the budget allocated for capital projects that were not obtained from State, Federal, Councilmanic and private sources? What does DPR fund through the agency’s capital budget, and in what amount? What types of capital projects depend on funds from elected officials, including the Mayor’s office? What is the overall strategy for prioritizing DPR’s capital needs? In District Four Nelson Playground’s frog statues need to be replaced, Claremont Park’s retaining wall is in need of repair.
• What expense and capital budget priorities does DPR ask Bronx community boards to support in the FY214 budget?
• What is the possibility of obtaining an additional Park Administrator?

We are fully aware of your agencies fiscal constraints however; this cannot and will not be the standard for our neighborhood playgrounds and recreational spaces.

Again we continue to be distressed at progressive financial cuts suffered by your agency limiting both its capital and expense budget. We particularly deplore the losses experienced re: Parks Enforcement Patrol. Providing adequate Parks Enforcement personnel is essential to the entire Park program, coupled with an appropriate amount of funding for public safety enhancement. Money spent on maintenance upgrades should be matched with an equal amount spent on safety enhancements. They both go hand and hand.

How are we going to resolve the many issues facing our Community Parks? We are appealing to DPR and encourage an unannounced visit to our Community District so that agency heads may see firsthand what we are referring too. Together we need to find a resolution to this ongoing problem.

**HEALTH:** The County Health Rankings and Roadmaps systems rank counties using a composite measure of health that accounts for mortality, morbidity, and other risk factors.1 Of the 62 counties, including the five boroughs, in New York State, Bronx County ranks last. Within the Bronx, some neighborhoods, including those that comprise the Bronx Lebanon Hospital Center's service area namely, Crotona- Tremont, (High Bridge-Morrisania CB4), and Hunts Point-Mott Haven,(Board 1,2,3,4,5, & 6) are disproportionately affected by serious health issues and risk factors. Below is a description of these three neighborhoods.

*Demographics* 2
The service area is home to 582,132 predominantly young, minority residents. Only 17% of residents identify as white, 37% are Black, and, measured separately from race, 65% are Hispanic. Their average age is 29 (younger than the national average age of 37). The median household income is less than $25,000 (lower than the national median income of $52,700).

*Health Risk Factors* 3
Smoking, binge drinking, lack of physical activity, lack of fruit and vegetables, overweight/obesity, and health insurance status are risk factors for many diseases.
### Risk Factors

<table>
<thead>
<tr>
<th>Risk Factors</th>
<th>Service Area</th>
<th>U.S.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Current Smoker</td>
<td>21%</td>
<td>21%</td>
</tr>
<tr>
<td>Binge Drinking</td>
<td>11%</td>
<td>18%</td>
</tr>
<tr>
<td>Ate &lt; 5 fruit/veg per day</td>
<td>94%</td>
<td>77%</td>
</tr>
<tr>
<td>No exercise in last month</td>
<td>25%</td>
<td>26%</td>
</tr>
<tr>
<td>Overweight</td>
<td>32%</td>
<td>36%</td>
</tr>
<tr>
<td>Obese (BMI &gt; 30)</td>
<td>33%</td>
<td>28%</td>
</tr>
<tr>
<td>Uninsured</td>
<td>22%</td>
<td>18%</td>
</tr>
</tbody>
</table>

Compared to the United States, the prevalence of smoking, binge drinking, overweight, and exercise in the service area is similar or lower (better); but adequate fruit and vegetable consumption, obesity, and insurance status are higher (worse) in the service area.

### Disease Prevalence

Compared to the U.S., the prevalence of hypertension, high cholesterol, and depression is similar or lower (better) in the service area.

<table>
<thead>
<tr>
<th>Disease Prevalence</th>
<th>Service Area</th>
<th>United States</th>
</tr>
</thead>
<tbody>
<tr>
<td>HIV/AIDS</td>
<td>2.4%</td>
<td>0.4%</td>
</tr>
<tr>
<td>Diabetes</td>
<td>14%</td>
<td>10%</td>
</tr>
<tr>
<td>Hypertension</td>
<td>33%</td>
<td>31%</td>
</tr>
<tr>
<td>High cholesterol</td>
<td>29%</td>
<td>38%</td>
</tr>
<tr>
<td>Asthma (Adults)</td>
<td>17%</td>
<td>14%</td>
</tr>
<tr>
<td>Depression</td>
<td>18%</td>
<td>18%</td>
</tr>
</tbody>
</table>

The prevalence of diabetes in the service area is 40% higher than the U.S. This difference may be driven by the higher prevalence of risk factors in the service area, including obesity and lack of fruits and vegetables and exercise. HIV/AIDS remains an important health issue in these Bronx communities. The prevalence of HIV/AIDS in the service area is six times that of the U.S. as a whole. In 2011, there were more than 11,300 people living with HIV/AIDS in the service area, which is more than the number of people living with HIV/AIDS statewide in 33 of the 50 states.

The prevalence of adults who have ever been diagnosed with asthma is more than 20% higher in the service area compared to the U.S. In the Bronx, various environmental factors, including pollution and household pests, aggravate asthma.

### Mortality

Across the U.S., including New York State and the Bronx, the two leading causes of death are heart disease and cancer; however, beyond that, people in the Bronx die from different causes including diabetes and pneumonia/influenza. Notably, both of these conditions are also prevention quality indicators that can typically be managed in the ambulatory Care setting.

"Premature death" refers to mortality before age 75. Compared to New York State, the causes of premature death in the Bronx are similar with one major exception – death caused by complications arising from AIDS.
Causes of Death (Rates per 100,000)           Bronx    NY State
1. Heart Disease                     221      198
2. Cancer                           159      162
3. Pneumonia and Influenza          37       Not leading cause
4. Chronic Lower Respiratory Disease 30       31
5. Diabetes                         27       Not leading cause

Causes of Premature Death           Bronx    NY State
1. Cancer                          288      274
2. Heart Disease                   249      188
3. AIDS                            66       Not leading cause
4. Unintentional Injury            51       54
5. Diabetes                        46       28

Given the high prevalence HIV/AIDS in the service area, the fact that AIDS is a leading cause of
death is not entirely unexpected; still it underscores an ongoing important health issue is unique
to the Bronx and a few other major metropolitan centers in the U.S.

Children's Health 8
Compared to the U.S., perinatal outcomes are worse in the service area: 13.8% of babies are born
premature (U.S. 11.7%) and 10% are low birth weight (U.S. 8%).

Pediatric Hospitalizations (Rates per 10,000)           Bronx    NY State
Asthma, Ages 0-17                  84       29
Gastroenteritis (stomach flu), Ages 0-4  21      16
Otitis media (ear infection), Ages 0-4     4       3
Pneumonia, Ages 0-4                76       45
High blood lead level, Ages 0-6      32       53

Compared to New York State, children in the Bronx are hospitalized for asthma, gastroenteritis,
otitis media, and pneumonia much more frequently; but Bronx children have fewer incidents of
high blood lead levels.

Prevention Quality Indicators 9
Prevention Quality Indicators (PQI) are measurements of the quality of outpatient care for
ambulatory care sensitive conditions - conditions for which good outpatient care can typically
prevent the need for hospitalization.

In this table, the PQIs for the service area are expressed as the hospital discharge rates per
100,000 people. When above 100%, the percent of the expected discharge rate indicates how
much the observed rate exceeded the expected rate. For example, the discharge rate for bacterial
pneumonia was double (200%) the expected rate. The readmission rates for all of the conditions
are worse than the expected rates.
<table>
<thead>
<tr>
<th>PQIs</th>
<th>Service Area</th>
<th>% of Expected</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bacterial Pneumonia</td>
<td>373</td>
<td>200</td>
</tr>
<tr>
<td>Dehydration</td>
<td>109</td>
<td>191</td>
</tr>
<tr>
<td>Urinary Tract Infection</td>
<td>296</td>
<td>251</td>
</tr>
<tr>
<td>Angina (chest pain)</td>
<td>77</td>
<td>309</td>
</tr>
<tr>
<td>Congestive Heart Failure</td>
<td>611</td>
<td>285</td>
</tr>
<tr>
<td>Hypertension</td>
<td>243</td>
<td>434</td>
</tr>
<tr>
<td>Diabetes</td>
<td>669</td>
<td>359</td>
</tr>
<tr>
<td>Asthma</td>
<td>796</td>
<td>502</td>
</tr>
<tr>
<td>COPD (Chronic Obstructive Pulmonary Disease)</td>
<td>242</td>
<td>201</td>
</tr>
<tr>
<td>All Conditions</td>
<td>3,416</td>
<td>305</td>
</tr>
</tbody>
</table>

**Health Disparities**

In the Bronx, racial health disparities exist for many of the aforementioned risk factors, diseases, and causes of mortality. Typically, Black/African-American and Hispanic residents are at higher risk. For example, in the Bronx, Black/African American and Hispanic residents are more likely to: be uninsured (16% and 27% vs. 11% of white non-Hispanic residents); be obese (35% and 31% vs. 21% of white non-Hispanic residents); consume less than 5 fruits or vegetables per day (93% and 94% vs. 89% of white non-Hispanic residents); have diabetes (16% and 15% vs. 3% of white non-Hispanic residents); have hypertension (38% and 31% vs. 28% of white non-Hispanic residents); have asthma (15% and 20% vs. 14% of white non-Hispanic residents); and have HIV/AIDS (97% of cases are among Black/African-American and Hispanic residents). Compared to white and Hispanic residents, Black residents are more likely to be hospitalized for nearly all of the prevention quality indicators conditions.

**Summary**

The neighborhoods of Croton a-Tremont, High Bridge- Morrisania, and Hunts Point-Mott Haven, are home to a young, predominantly minority population. Some risk factors and diseases are more prevalent in the service area. Compared to the U.S., the prevalence of some health risk factors, including obesity, lack of fruits and vegetables, and not having health insurance, as well as diseases, such as HIV/AIDS, diabetes, and asthma are worse in the service area. The universally high prevention quality indicators and unusual mortality patterns indicate that regardless of the prevalence, diseases are not well managed in the community. There are many complex factors, such as physician shortages, limited educational attainment, language barriers, and reliance on public transportation, that likely contribute to this pattern. It may be that people do not know they have the disease, people with disease are not getting the care they need, and/or people who have disease and receive care are not able to manage it on their own.

**References**

1. County Health Rankings http://www.co!lotvhealthrankings.onz/
2. 2008-2010 3-Year American Community Survey and 2010 U.S. Census
IN CONCLUSION: As always, we take this moment to reflect on the past year and even the years preceding. All too often, we find ourselves in an adversarial position with agencies' policies, but we have never considered their representatives as our adversaries. On the contrary, we have often found the agency representatives to be cooperative, responsive and helpful. We could never achieve our successes alone...It has always been a joint effort of New York’s best and brightest and for that the people of Community District # Four are most grateful.

Submitted by: José Rodriguez, District Manager

In collaboration with:
Kathleen Saunders, Board Chair, Mr. Robert Garmendiz, 1st Vice Chair
Ms. Mildred James, 2nd Vice Chair, Ms. Lilliam Rosa, Recording Secretary
M. Barry Nissen, Treasurer, Mr. Michael Rendino, Economic Development Committee Chair
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