

THE CITY OF NEW YORK  
DEPARTMENT OF YOUTH & COMMUNITY DEVELOPMENT

NEIGHBORHOOD DEVELOPMENT AREAS  
PRE-PROPOSAL CONFERENCE  
QUEENS AND STATEN ISLAND

156 William Street, Auditorium  
New York, New York 10038

September 22, 2014  
10:06 a.m.

Reported By:  
Danielle Cavanagh

STENO-KATH REPORTING SERVICES, LTD.  
139 MAMARONECK AVENUE  
MAMARONECK, NEW YORK 10543  
212.95.DEPOS (953.3767) \* 914.381.2061  
FACSIMILE: 914.722.0816  
EMAIL: stenokath@verizon.net

1  
2  
3  
4  
5  
6  
7  
8  
9  
10  
11  
12  
13  
14  
15  
16  
17  
18  
19  
20  
21  
22  
23  
24  
25

A P P E A R A N C E S:

Robert Frenzel-Berra, Director of Research and Program

Mike Bobbitt, Assistant Commissioner for Community Development and Program Operations

Jennifer Sorel, Mayor's Office of Operations, HHS Accelerator

Ryan Murray, Mayor's Office of Operations, HHS Accelerator

Also Present:

Wendy Johnson

STENO-KATH REPORTING SERVICES, LTD.  
139 MAMARONECK AVENUE  
MAMARONECK, NEW YORK 10543  
(212) 95-DEPOS (953-3767) \* (914) 381-2061  
FACSIMILE: (212) 681-1985 \* (914) 381-2064  
EMAIL: Stenokat@verizon.net  
Stenokath@verizon.net

1  
2  
3  
4  
5  
6  
7  
8  
9  
10  
11  
12  
13  
14  
15  
16  
17  
18  
19  
20  
21  
22  
23  
24  
25

S P E A K E R S :

Marvin Ciporen, Mosholu Montefiore Community Center

Andrew Fox, Sunnyside Community Services

Kate Riley, Children's Aid Society

Susan Matloff-Nieves, Queens Community House

Danielle Donohue, Forestdale, Inc.

K.C. Williams, Queens Community House

Michelle LaVigne, Catholic Charities Community Services, Archdiocese of New York

Elizabeth Lynn, Selfhelp Community Services

Mary Abbate, Queens Community House

Carolyn Birbiglia, Coalition for Hispanic Family Services

Elizabeth Lee, Food Bank for New York City

Eric Nicklas, Forestdale, Inc.

Kendra Chiu, Outreach

Gretchen Craig, YMCA of Greater New York

Laura Haring, New York Legal Assistance Group

Anne Wang, SCO Family of Services

Penni Bunyaviroch, Catholic Charities Community Services, Archdiocese of New York

Karina Wegman, Jacob Riis Settlement

DYCD - Preproposal Conference - Queens and Staten Island  
September 22, 2014

4

1 Pre-Proposal Conference - Queens & Staten Island 9/22/14

2 MS. JOHNSON: Good morning. We're  
3 going to get started. I'm Wendy Johnson, Deputy  
4 ACCO for DYCD. I want to welcome you all. Today's  
5 the Pre-Proposal Conference for the NDA RFPs. The  
6 NDA RFPs were released on September 5th. Seven  
7 RFPs were released with this competition; Support  
8 Services Healthy Families, Support Services  
9 Housing, Support Services Seniors, Support Services  
10 for Immigrants, Opportunity Youth Supported Work  
11 Experience, Educational Support for High School  
12 Youth, and Adult Literacy.

13 This conference is to give you an  
14 overview of the RFP and allow you the time to ask  
15 the DYCD staff a question. So before I introduce  
16 you to the Panel, any questions you have after this  
17 Pre-Proposal Conference should be e-mailed to  
18 rfpquestions@dycd.nyc.gov no later than October 7th  
19 to allow us time to respond. Proposals are due  
20 October 14th at 2:00 p.m. They should be submitted  
21 in HHS Accelerator.

22 Please let me introduce the Panel. We  
23 have Jennifer Sorel from HHS; Robert Frenzel-Berra,  
24 Director of Research and Program; Mike Bobbitt,  
25 Assistant Commissioner for CD.

1 Pre-Proposal Conference - Queens & Staten Island 9/22/14

2 Before I turn this conference over to  
3 our Panel, I ask that you save your questions to  
4 the end. I ask that you ask a minimum of two  
5 questions to allow time for the whole audience.  
6 And I ask that you state your name and the name of  
7 your organization, and line up at the mic.

8 So first we'll have Jennifer Sorel to  
9 discuss HHS in this submission of your proposals.

10 MS. SOREL: Good morning. I'm Jennifer  
11 Sorel with the Mayor's Office of Operations and I'm  
12 with HHS Accelerator.

13 So HHS Accelerator is a specialized  
14 team of staff members. They have experience in  
15 policy. We have formal ACCOs and we have financial  
16 staff and technical staff. And we are now the  
17 oversight for Health and Human Service contracts.  
18 We replace mocks and that became because of the PPB  
19 Rule 3-16. We are also a system and we have a  
20 Document Vault, Client Services, Pre-Qualification  
21 the Application Proposing, and Financials in our  
22 system.

23 So HHS Accelerator was launched to  
24 simplify the procurement process. It was to  
25 eliminate redundancies when you're proposing to

1 Pre-Proposal Conference - Queens & Staten Island 9/22/14  
2 multiple agencies. All agencies publish Request  
3 for Proposals in HHS Accelerator, and pre-qualified  
4 providers get approved for services that are  
5 eligible to propose, and that's how you can submit  
6 RFPs in the system. And all proposals must go  
7 through HHS Accelerator. No (inaudible) proposals  
8 will be accepted.

9 And any questions that you may have, go  
10 to [info@hhsaccelerator.nyc.gov](mailto:info@hhsaccelerator.nyc.gov). We handle the  
11 technical portion. If you don't know how to upload  
12 a document or you're having trouble with something  
13 in the system, those get directed to us. Any  
14 content questions about the proposal goes to the  
15 e-mail that Wendy mentioned earlier.

16 So this is a basic overview of the  
17 system. There's a single point of access for the  
18 provider for HHS Accelerator staff and for  
19 agencies. And this is kind of the layout of what  
20 we can access; the Document Vault, Financials, RFP  
21 Management, Pre-qualification. And this is the  
22 home page.

23 How many people accessed the RFP in the  
24 system?

25 (Whereupon, the audience responds with

1 Pre-Proposal Conference - Queens & Staten Island 9/22/14  
2 a show of hands.)

3 MS. SOREL: Okay. So you're familiar  
4 with this. Then you're pre-qualified in order to  
5 access the RFP in the system.

6 So this is your home page. It operates  
7 on a tab-based system. You click the little green  
8 button to refresh your home screen, and that's how  
9 you get your tasks. This is the Procurement  
10 Roadmap, so this is how you would locate the  
11 procurement. You could use the filter screen here  
12 and that would drop down and you could filter by  
13 what's released and what you're eligible to propose  
14 for.

15 And new functionality that we have is  
16 you can save some procurements to your Favorites  
17 tab, so you can go in and check them and save them  
18 to your Procurement Roadmap so you can have them  
19 for quick reference. That's what we went over.  
20 That's what the filtering looks like.

21 This is the Procurement Summary. So  
22 here you can get a brief description before it's  
23 been released or before you're eligible to propose.  
24 So you can come here and read and see if this is  
25 something you're interested in so you can decide if

1 Pre-Proposal Conference - Queens & Staten Island 9/22/14  
2 it is something you want to get pre-qualified in.

3 The next tab over is the Services and  
4 Providers tab. So this is where you can see what  
5 service is required that you need to be eligible in  
6 to access the RFP. And here is where you can also  
7 see other pre-qualified providers that are in the  
8 system. So if at any point you wanted to  
9 collaborate with another provider, you could reach  
10 out to them here. And this is where you could find  
11 that list of providers.

12 The next tab is the RFP Documents, and  
13 this is where you would find everything that  
14 pertains to the RFP. So any addenda that's  
15 released after this Pre-Proposal Conference will be  
16 posted here and you'll get a notification via  
17 e-mail, and you'll get an alert in the system if  
18 you're pre-qualified and you have an eligible  
19 service. So you want to check this tab often to  
20 make sure that you're getting everything you need.

21 And the Proposal Summary is the final  
22 tab, and this is how you would propose. You would  
23 add a new proposal and you would proceed to the  
24 next page with all the questions. And the one  
25 thing that's different this time around that I want

1 Pre-Proposal Conference - Queens & Staten Island 9/22/14  
2 to highlight is the use of competition pools. So  
3 the RFPs are divided by geographic location based  
4 on competition pool. So that will be specified in  
5 the RFP documents that you download earlier. And  
6 you want to be sure that for each proposal you  
7 select the competition pool (pointing) here. It's  
8 the second question. And you want to make sure  
9 that proposal documents that you're submitting and  
10 attaching to this proposal match that competition  
11 pool. So just be very careful. You're welcome to  
12 propose more than once but you'll have to submit  
13 multiple proposals and just make sure your  
14 documents match the competition pool. I just want  
15 to emphasize that. And you also have to add a  
16 site, so that will also have to correspond. And  
17 here you would also enter in your provider contact  
18 information, so if there is a problem or something  
19 is wrong, we want to be able to contact the correct  
20 person in quick notice so we can get whatever  
21 issues resolved. So make sure that's correct  
22 up-to-date information. You would add whatever  
23 required documents were specified. You would add  
24 them here and you would either get them from your  
25 vault or upload them from your computer. And then

1 Pre-Proposal Conference - Queens & Staten Island 9/22/14  
2 you would hit Submit. And you would have to check  
3 off the attestation that you understand all the  
4 terms and you would enter in your login  
5 information, and submit.

6 And just a reminder that only Level II  
7 users can submit. So if someone finds themselves  
8 here and they can't, that's probably why. And we  
9 suggest that you submit early just in case there  
10 are any technical issues we can help you. E-mail  
11 us, let us know, and we'll do everything we can to  
12 get you in. But waiting until 1:55 is probably not  
13 advisable. So if you can get it in early, we  
14 appreciate that. And if you do submit early and  
15 then you decided you need to add or update your  
16 documents, you can retract your proposal at any  
17 time and then resubmit it. So only Level II users  
18 have that capability as well.

19 And just keep in mind when you're  
20 looking at your proposal status here, if it says  
21 "Submitted," then we have received it. If it says  
22 "Draft," then nobody's looking at it. So if you're  
23 unsure or you just want to double-check what your  
24 status is, you can come to this page and check your  
25 provider status.

1 Pre-Proposal Conference - Queens & Staten Island 9/22/14

2 And this is our website,  
3 [www.nyc.gov/hhsaccelerator](http://www.nyc.gov/hhsaccelerator). And here we have  
4 guides if you want to watch a video of someone  
5 submitting a proposal. And we also have paper  
6 guides with step-by-step boxes, screen shots, of  
7 how to do that as well. So any resources you need  
8 are available here.

9 MS. JOHNSON: Thank you, Jennifer.

10 We'll have Mike Bobbitt discuss the  
11 program overview.

12 MR. BOBBITT: Good morning, everyone,  
13 and thank you for your interest in this particular  
14 RFP. So I want to briefly set a context. Many in  
15 the room will be familiar with this, but for the  
16 benefit of those who are not, the Department of  
17 Youth & Community Development is the community  
18 action agency for the City of New York. And as  
19 such, we administer the Community Services Block  
20 Grant funding for an array of anti-poverty  
21 initiatives. So all of the programs under the RFP  
22 pertain to that.

23 You've seen language in the various  
24 proposals relating to the NDAs. So I just wanted  
25 to remind that through -- and we'll get into the

1 Pre-Proposal Conference - Queens & Staten Island 9/22/14  
2 details of methodology, the methodology we use. In  
3 working with the City Department of Planning, we've  
4 identified 42 neighbors throughout New York City as  
5 being high-needs neighborhoods, low-income  
6 neighborhoods, deserving of the type of funds CSBG  
7 would make available. So that's the background in  
8 methodology for the Neighbor Development Areas  
9 initiative.

10 So as our colleague Jennifer was  
11 pointing out, it's important to pay attention to  
12 the competition pool you're in, because we have  
13 separate competitions for each NDA, each  
14 Neighborhood Development Area, as determined the  
15 services that they most need and that's what drove  
16 that function.

17 You may be here for one or more of  
18 these program areas but under the funding that's  
19 made available, we will offer the following  
20 competitions who provide these services: Senior  
21 Services, Housing Services, Healthy Family  
22 Services, Adult Literacy Services, Immigrant  
23 Services, Educational Support for High School-Aged  
24 Youth who are in school, and an area that's new to  
25 NDA, which is Opportunity Youth Supported Work

1 Pre-Proposal Conference - Queens & Staten Island 9/22/14  
2 Experience for youth participants between the age  
3 16 and 24.

4 The details of all of these are  
5 certainly within the confines of the RFP. We'll be  
6 able to answer questions or attempt to answer  
7 questions as you go. I'm trying for the purpose of  
8 right now -- I'm doing an overview so I'm not going  
9 to delve into the details. But I do want to set a  
10 context, things will be common in each of the seven  
11 RFPs.

12 So this is not a test and this is not a  
13 training but I wanted to set some context. DYCD  
14 and certainly all of you who will win the proposals  
15 who delegate agencies will have to adhere to  
16 certain standards in Results Oriented Management  
17 Accountability. One of the details of this are  
18 available, roma1.org is summarized within the RFP,  
19 but I wanted to just give you some context.

20 As delegate agencies under DYCD,  
21 proposers will be able to demonstrate and then be  
22 able to carry out practices in keeping ROMA  
23 Principles, assessing poverty needs, conditions  
24 within the community. To a large extent, we have  
25 already done that. That's what the results of the

1 Pre-Proposal Conference - Queens & Staten Island 9/22/14  
2 needs assessment were. Those were identified, the  
3 program funding priorities, to which you are  
4 applying in your competition.

5 Defining a clear agency anti-poverty  
6 mission and strategy. Again, to a large extent, we  
7 have done that as well, both the needs assessment  
8 and the RFP itself. You will help the agency and  
9 the City carry out that mission through your  
10 successful award. Identifying specific results to  
11 be achieved among low-income people. We will spend  
12 time on that, both through contract development in  
13 the course of you carrying out the contract, but  
14 when I get to the next slide, I can give you a  
15 little bit more context of what we mean by that.  
16 For this (inaudible) it's suffice it to say that a  
17 good proposer would be able to demonstrate how they  
18 will identify goals and milestones to reaching  
19 those goals as well as they'll be able to track  
20 progress for the participants, roma1.org.

21 So National Performance Goals. Each  
22 program, as you see in the proposal, has  
23 indicators. And there's at least one required  
24 outcome that you will obtain for your program  
25 participants. And in addition to that, there may

1 Pre-Proposal Conference - Queens & Staten Island 9/22/14  
2 be non-required outcomes that your program  
3 participants will achieve and we want you to track  
4 and report on those as well. I will for this group  
5 point to, most of the outcomes will be found under  
6 Goal 1, low-income people become more  
7 self-sufficient and/or Goal 6, low-income people,  
8 especially vulnerable populations, achieve their  
9 potential by strengthening family and other  
10 supportive environments.

11 As you review the RFPs, consider that  
12 your services will primarily target serving the  
13 individual and/or serving the family. One  
14 contrasting example, if you're looking at  
15 educational support for high school students, you  
16 will primarily focus on the individual as a youth  
17 participant, whereas if you were here for the  
18 Healthy Families competition, you could be serving  
19 any member of the family and the desire to  
20 collateral support that that person who presents  
21 comes in, my mother needs this, my sister needs  
22 this, I need this, certainly that would fall under  
23 Goal 6.

24 There's some common program  
25 expectations. I think my presentation may overlap

1 Pre-Proposal Conference - Queens & Staten Island 9/22/14  
2 my next colleague's a little bit with some of the  
3 content. But I wanted to highlight some things  
4 that are essential to each of the seven RFPs.

5 The first is assets/strengths-based  
6 approach. Many human services programs may employ  
7 deficit-based approach, helping people fix  
8 something. That's not the overriding principal of  
9 this program. People come to the service provider  
10 having assets, strengths, things that they do well,  
11 and yet they have presenting problems. So I will  
12 talk about case management in a minute. So part of  
13 the idea is to help people build upon the strengths  
14 they already possess and establish a plan of  
15 action, the next steps they will take that will  
16 produce a desired result. The initial outcome,  
17 maybe the subsequent happens later on as they hope  
18 to achieve as a result of having been in the  
19 program.

20 Successful prior experience, in each of  
21 your 30 proposals will detail what is expected in  
22 terms of years of relevant experience, in terms of  
23 staffing requirements, the details will be written  
24 in each of your RFPs.

25 Reference to the Case Management

1 Pre-Proposal Conference - Queens & Staten Island 9/22/14  
2 Standards Toolkit. So available on DYCD's  
3 website, and I believe it's listed within the RFP,  
4 are Case Management Standards. We don't expect  
5 that as a delegate agency that you have to adhere  
6 to the letter to everything that's on every single  
7 page. You may already be providing case management  
8 quite successfully through your own methodology.  
9 The standards are provided to give advice, the  
10 standards are provided to help give suggestions.  
11 The staff in our ongoing oversight, we will ensure  
12 that one way or another you do embody this sort of  
13 work. So a successful proposal will include an  
14 explanation of how you do provide case management.  
15 I'll give one (inaudible) -- what's the word? The  
16 common expectation is the adobe case management, so  
17 the Housing, the Seniors, Healthy Families, et  
18 cetera. So the one exception was the High School  
19 Youth where what we say clearly is we don't expect  
20 there's a case management approach, but we would  
21 expect that the advocate informed did their work  
22 informed by principals of case management. So if  
23 you're seeing young people on a monthly basis  
24 that's technically not the same thing as seeing  
25 someone every week for two weeks. But the same

1 Pre-Proposal Conference - Queens & Staten Island 9/22/14  
2 standards apply, which is why I'm liking it today.

3 Neighbor focus. We just want to remind  
4 the agencies that are applying, because this is a  
5 Neighbor Development Areas initiative, you're  
6 welcome to bring your particular brand of  
7 expertise, whatever that may be, to serving the  
8 NDA. But you must -- a successful proposer will  
9 show in their proposal that they're able to serve  
10 other participants who present if they reside  
11 within the Neighbor Development Area.

12 Linkages and referrals. This is  
13 spelled out within the respective RFP to the extent  
14 to which we want this. But in the spirit of my  
15 prior point, certainly you have your own  
16 comparative advantage and expertise that you will  
17 list that the proposer will also show that they're  
18 able to help refer participants when needed to  
19 other needed services.

20 Data reporting. I spoke earlier about  
21 the required outcome, and that there will also be  
22 non-required outcomes we will ask you to track. We  
23 have a web-based system called Capricorn. We will  
24 train your staff on use of Capricorn if they're not  
25 already familiar with it. But just to be clear,

1 Pre-Proposal Conference - Queens & Staten Island 9/22/14  
2 Capricorn includes enrollment data, demographic  
3 data, case management notes data, as well as  
4 outcome data that we expect will be inputted into  
5 the system.

6 Attendance in DYCD provider meetings.  
7 At least on a 4-day basis we meet across each  
8 portfolio to review best practices, to do  
9 information sharing, et cetera. So that's an  
10 expectation that we'll have with all our providers.

11 Reasonable enrollment and outcome  
12 targets. So we've made very strong suggestions in  
13 each of the RFPs as to what seems like a reasonable  
14 caseload size, outcome rate, in an effort to assist  
15 you in making what we think would be effective  
16 proposals. Remember that your performance is  
17 ultimately evaluated each year including as it  
18 contributes to a (inaudible) rating. So we ask you  
19 to make reasonable projections about the expectancy  
20 of your performance. Thank you.

21 MS. JOHNSON: Thank you, Mike. Robert  
22 Frenzel-Berra will go over the Structured Proposal.

23 MR. FRENZEL-BERRA: Good morning. I'm  
24 actually going to go over program expectations, and  
25 I'll refer to the Structured Proposal. What I'm

1 Pre-Proposal Conference - Queens & Staten Island 9/22/14  
2 going to state is just some highlights in that  
3 section, nothing that is not already in the RFP,  
4 but just alerting you to where you might find some  
5 information. In many cases, it's sort of obvious.  
6 If you have your RFP, you can follow along. The  
7 cover sheet looks similar in all of the seven RFPs.  
8 The sections, the content of the section in each  
9 will be a bit different.

10 So the background will go over the CSBG  
11 framework, and Mike covered that a little bit, and  
12 will state the program goals of that particular  
13 RFP. So it's important to review that first.

14 Under the Program Expectations section,  
15 under Experience, we will tell you the requirements  
16 for both the organization and key staff members.  
17 In the Staffing section, we'll tell you both the  
18 required qualifications and certifications, if any,  
19 of the staff and program director or program  
20 supervisor's minimum time devoted to program  
21 oversight. We're very explicit about that.

22 In the Program Approach section, Mike  
23 mentioned the emphasis on case management and he  
24 also mentioned the one exception is the educational  
25 support. The RFP clearly lays out the case

1 Pre-Proposal Conference - Queens & Staten Island 9/22/14  
2 management components and provides the link to  
3 DYCD's Case Management Standards Toolkit, which  
4 should guide the way you implement case management  
5 in your program. The educational support calls for  
6 a counselor advocate to support participants in  
7 similar ways, but with an emphasis on helping the  
8 youth succeed in high school, and strategies that  
9 are school-based like regular meetings with the  
10 school personnel. You'll see in that particular  
11 RFP, our program area we expect providers to get  
12 the report cards of students and that implies a  
13 close relationship with the school's instructional  
14 staff.

15 Under Program Services, those of you  
16 that are familiar with the way the RFP sets those  
17 out in NDA, we will give you a clear description of  
18 the target population, the program hours,  
19 attendance and service level expectations, and then  
20 the activities your program should incorporate.  
21 And we still divide those into core activities  
22 which your program must have and support  
23 activities, most frequently you'd pick one from  
24 among a list of supporting activities. And we  
25 provide an appendix where we describe what those

1 Pre-Proposal Conference - Queens & Staten Island 9/22/14  
2 activities should contain.

3 Outcomes, Reporting and Evaluation,  
4 I'll just mention that each program area lists the  
5 outcome or outcomes and the indicators or measures  
6 that will count outcome achievement. In addition,  
7 the RFP will state the number of outcomes to be  
8 tracked and the outcome achievement rate  
9 expectation for each program area. For example,  
10 the expected outcome achievement rate for Senior  
11 Services is between 50 and 70 percent.

12 Linkages, Mike mentioned that all  
13 proposers are expected to submit linkages to secure  
14 their linkage agreements with their proposals. If  
15 a specific number of linkage agreements are  
16 required, it will be stated in the Required  
17 Documents box under the Basic Information section  
18 of the RFP on page 2, right after the Table of  
19 Contents. And as an example, the Opportunity Use  
20 Supportive Work Experience program area requires a  
21 minimum of seven linkage agreements be submitted.

22 The Structured Proposal Form is  
23 attachment G, and it's right after the maps. In  
24 this case, it's just going to follow very closely  
25 the section on expectations. So and it will give

1 Pre-Proposal Conference - Queens & Staten Island 9/22/14  
2 you a certain number of words or characters that  
3 you have for your response, this way it's a little  
4 bit different than we've done it in the past. But  
5 if you have any questions on that, we'll be happy  
6 to answer that afterwards.

7 As in the past, we have a Service Level  
8 Form, which is attachment H, and that's to be  
9 filled out for your program.

10 Educational Support, High School Youth,  
11 has an additional attachment not found in the  
12 others, and that's the school partnership  
13 agreement. It clearly lays out what the  
14 responsibilities of the school and the CBO are in  
15 relationship to the program and we require  
16 signatures from both the school principal and the  
17 CBO -- I mean the executive director of the CBO.  
18 And a school partnership agreement is required of  
19 every school from which a program plans to recruit  
20 participants.

21 So that's all I have to say prior to  
22 your questions.

23 MS. JOHNSON: Thank you, Bob.

24 Now that the Panel's presentation has  
25 concluded, we'll open up the floor for questions,

1 Pre-Proposal Conference - Queens & Staten Island 9/22/14  
2 if you could line up to the microphone. State your  
3 name and the name of your organization.

4 MR. BOBBITT: I said one thing in  
5 error. So when I spoke about case management, five  
6 of the seven program areas, Housing, Seniors,  
7 Healthy Families, Supportive Work and Immigration,  
8 do employee case management models. So I spoke  
9 about and Bob spoke about the role of the counselor  
10 advocate for High School Youth. But I did also  
11 mean to say that Adult Literacy doesn't have a case  
12 management model. So I do want to make that  
13 clarification. Thank you.

14 MR. CIPOREN: Marvin Ciporen, Mosholu  
15 Montefiore Community Center.

16 I wanted to get a clarification on the  
17 Structured Proposal question in 5 and 6 under  
18 Organizational Experience. Are you assuming that 5  
19 is asking for the experience of the agency staff  
20 and that 6 is asking about the proposed program  
21 staff? Because otherwise, the wording seems very  
22 similar. So 5 says, "Do key staff members have at  
23 least two years of successful experience within the  
24 last five years providing access service to  
25 (inaudible)?" And the next one, "have the

1 Pre-Proposal Conference - Queens & Staten Island 9/22/14  
2 appropriate experience." So the question is what's  
3 the difference between the two? The only thing I  
4 could think of is that in question 5 you're asking  
5 about the agency staff and 6 --

6 MR. FRENZEL-BERRA: In question 5, it  
7 has to do with the program staff, the key staff.  
8 And on 6, it's all staff members, both paid and  
9 volunteered.

10 MR. CIPOREN: So in essence, 5 is the  
11 supervisory staff and 6 is the ordinary staff, the  
12 rest of them?

13 MR. FRENZEL-BERRA: Yes.

14 MR. CIPOREN: Thank you. That's very  
15 helpful.

16 And the question about -- in  
17 question 7, staff experience in utilizing program  
18 resources working in city systems, et cetera, is  
19 this now again key staff of the agency or key staff  
20 of the program? Which key staff are they?

21 MR. FRENZEL-BERRA: So key staff in the  
22 RFP always is referring to program staff.

23 MR. FOX: Hi. Andrew Fox, Sunnyside  
24 Community Services. I have a question about the  
25 Senior Services one. So that serves -- so for

1 Pre-Proposal Conference - Queens & Staten Island 9/22/14  
2 Queens, that's Queens NDA 3. We have a presence in  
3 a hospital that's within a half mile, I believe, of  
4 NDA 3. But we don't have like formal offices or  
5 things like that. It's a care transitions program.  
6 We serve patients from a hospital that's in NDA 3.  
7 I would imagine that 80 percent of patients would  
8 be residents of NDA 3. But again, we don't have  
9 our own formalized program site. The RFP says we  
10 need to have possession of a program site or a  
11 program facility within the NDA or within a half a  
12 mile of the NDA, and we don't have our own  
13 formalized site there but we do provide services  
14 out of a hospital that's located there. I'm  
15 curious if that would qualify or disqualify us.

16 MR. BOBBITT: The proposer would need  
17 to demonstrate that residents of the NDA will be  
18 able to come in and participate in the services.  
19 So one would have to demonstrate in the proposal  
20 that someone could walk in. The description you're  
21 giving doesn't suggest that's the case, if there's  
22 a way for you to elaborate. In the description  
23 you're giving, based on the description you're  
24 giving, it doesn't suggest that. So the proposer  
25 would have to demonstrate that they do have a

1 Pre-Proposal Conference - Queens & Staten Island 9/22/14  
2 program facility available so that residents within  
3 the NDA who meet the criteria will be able to come  
4 and avail themselves the services.

5 MS. JOHNSON: We apologize. Give us  
6 one second to give our IT department a chance to  
7 fix the mics. One second.

8 MS. RILEY: My name is Kate Riley. I'm  
9 with The Children's Aid Society. I have a question  
10 in regards to the Educational Support RFP,  
11 Section E, Question B as in "boy," on page 10. And  
12 it's in regards to how you're defining activities  
13 that can take place during in-school hours. We  
14 have a program that's incorporated into the  
15 school-day schedule. There is designated class  
16 time for our sessions that is not a study hall,  
17 it's not an advisory period. Would that be  
18 acceptable as an in-school --

19 MR. FRENZEL-BERRA: Looking at the  
20 section you pointed to, the last sentence, it says  
21 clearly, "Activities may also take place in  
22 in-school hours provided they do not take place  
23 during participants' scheduled class time." So if  
24 they do not, they're allowable, if they do not take  
25 place during class time.

1 Pre-Proposal Conference - Queens & Staten Island 9/22/14

2 MS. RILEY: So is that interpreted as  
3 advisory periods, study halls?

4 MR. BOBBITT: The aim is that the NDA  
5 Educational Support doesn't take the place of  
6 structured school activities or that it's a  
7 complement that provides additional service to the  
8 school. So if you could demonstrate that in the  
9 proposal, even if the activities you propose fall  
10 within traditional school hours, then it is  
11 acceptable.

12 MS. RILEY: I have one more question  
13 about stipends. Part of these -- one of the  
14 components we offer provides a stipend for  
15 participation. Is that an acceptable expense?  
16 It's on page 9. I think that's EA, maybe.

17 MR. FRENZEL-BERRA: It's clear that  
18 stipends are allowed as an incentive in an  
19 educational program.

20 MS. MATLOFF-NIEVES: Hi. I'm Susan  
21 Matloff-Nieves, Queens Community House. Two  
22 questions. One is with the high schools, if the  
23 school that we're serving wants to offer credit for  
24 the after school academic component outside the  
25 school day, like an extended learning time, is that

1 Pre-Proposal Conference - Queens & Staten Island 9/22/14  
2 acceptable?

3 MR. BOBBITT: Yes.

4 MS. MATLOFF-NIEVES: And the second  
5 question also on high school is how's the average  
6 daily attendance calculated? Is it going to be a  
7 percentage formula of each individual's attendance?  
8 Is it going to be an average across all of the  
9 participants? Did we lay that piece out yet?

10 MR. BOBBITT: For educational support  
11 attendance?

12 MS. MATLOFF-NIEVES: Well, actually for  
13 both. For both there's individual counseling, but  
14 I'm assuming that wouldn't be because that's not  
15 average.

16 MR. FRENZEL-BERRA: So the average  
17 daily attendance would be the number of hours that  
18 the program has offered divided by the number of  
19 participants, and that gives you a denominator.  
20 And the numerator would be the number of hours each  
21 participant attends added up with all the other  
22 participant hours to get the average.

23 MS. DONOHUE: Hi. My name is Danielle  
24 Donohue. I'm from Forestdale. I did have a  
25 question about the Healthy Families. With the

1 Pre-Proposal Conference - Queens & Staten Island 9/22/14  
2 expected caseload of 40 to 45, it's individuals or  
3 families? And I just wanted some clarification on  
4 that. Would it be 40 families in connection with 1  
5 individual in that? And that counts as a contact  
6 (inaudible)?

7 MR. BOBBITT: Yes. Whoever your --  
8 let's say we use the term "index client." So if an  
9 individual presents or a family presents, that's  
10 the case, so yes.

11 MS. DONOHUE: And when it comes to  
12 volunteers or interns, is there any kind of a  
13 qualification that's required? Can staff be hired  
14 as well?

15 MR. BOBBITT: Is there a particular  
16 part of the proposal you're referencing?

17 MS. DONOHUE: I just had a question  
18 about that. Is it possible to have interns be  
19 somebody who's being used as a contact here?

20 MR. FRENZEL-BERRA: As a volunteer?

21 MS. DONOHUE: Yes.

22 MR. FRENZEL-BERRA: They could be used  
23 as volunteers. Volunteers should be appropriately  
24 skilled for the work that they're assigned to do,  
25 but yes.

1 Pre-Proposal Conference - Queens & Staten Island 9/22/14

2 MS. WILLIAMS: Good morning. K.C.  
3 Williams, Queens Community House. I have a couple  
4 of questions related to the Immigration proposal.  
5 Under Section D, Program Services, Core Services,  
6 it says, "Must select one or both,  
7 Civics/Government Instruction and Immigration  
8 Application Assistance." And my question is if we  
9 are proposing to do both, it looks like you're  
10 expecting one application rather than two  
11 applications, or both. Am I reading that  
12 correctly?

13 MR. BOBBITT: Yes. As it's indicated,  
14 the proposer may select one or either or both. One  
15 proposal would entail each program plan, whether  
16 you intend to reach one or two goals.

17 MS. WILLIAMS: In the event that we  
18 have clients who are receiving both educational and  
19 legal services under the cost per participant on  
20 page 2, do they count as two individual  
21 participants? And also in attachment H, do we  
22 count them twice, once under the legal services and  
23 once under the educational services?

24 MR. BOBBITT: No. The participant  
25 counts as one participant. And what was the second

1 Pre-Proposal Conference - Queens & Staten Island 9/22/14  
2 part of your question?

3 MS. WILLIAMS: On attachment H, where  
4 we have that you talk about the schedule of  
5 services and we're asked to list each of the  
6 services individually, if one individual is  
7 participating in both services, do we count the  
8 individual twice?

9 MR. BOBBITT: No. You would count them  
10 once. It's anticipated that you may have a  
11 participant who requires more than one service.

12 MS. WILLIAMS: And may I ask a question  
13 that it would be really embarrassing if everybody  
14 in the room knows the answer to? I'm not seeing a  
15 narrative page limit. Did I miss it? Is it right  
16 in front of my face? Do you have -- is there a  
17 page limit?

18 MR. FRENZEL-BERRA: There's a character  
19 limit under each item in the Structured Proposal,  
20 and that's how much you have to write about.

21 MS. WILLIAMS: And that's on  
22 Accelerator itself?

23 MR. FRENZEL-BERRA: Yes.

24 MR. MURRAY: One clarification for  
25 Queens Community House, who just asked a question.

1 Pre-Proposal Conference - Queens & Staten Island 9/22/14  
2 Just on the Structured Proposal, the character  
3 limit is part of the Structured Proposal. So once  
4 you download the Structured Proposal, you can fill  
5 that out.

6 FEMALE SPEAKER: Can you repeat that?  
7 That answer went in and out on the microphone.

8 MR. MURRAY: I was just clarifying that  
9 in the Structured Proposal it's a downloadable form  
10 that's part of one of the attachments. So if you  
11 download that, you complete it, you will see the  
12 character limit that's also specified.

13 FEMALE SPEAKER: It's still cutting in  
14 and out.

15 MR. MURRAY: I simply said that the  
16 Structured Proposal that's available in  
17 Accelerator, it's a downloadable form. There are  
18 character limits on that actual form. That's it.

19 MS. LAVIGNEA: Hi. I'm Michelle  
20 LaVigne, Catholic Charities Community Services New  
21 York. With respect to eligible participants, are  
22 we able to target participants from other  
23 City-funded programs?

24 MR. FRENZEL-BERRA: Yes, you are.  
25 There's no restriction.

1 Pre-Proposal Conference - Queens & Staten Island 9/22/14

2 MS. LAVIGNEA: And then with respect to  
3 your clarification --

4 MR. BOBBITT: Provided it's not  
5 duplicative of the same sort of services, you can  
6 provide complimentary services, that sort of thing,  
7 yes.

8 MS. LAVIGNEA: And with respect to your  
9 clarification in today's handout, the NDA maps have  
10 been revised to show the streets in more details.  
11 Mine didn't include attachments. Are there  
12 attachments?

13 MS. JOHNSON: The maps are on HHS.  
14 You'll see the revised maps.

15 MS. LYNN: Hi. Good morning.  
16 Elizabeth Lynn from Selfhelp Community Services.  
17 Could you talk about the review process briefly?  
18 Will the NDAs be involved in the review process,  
19 and can you give us an idea of how that would work?

20 MS. JOHNSON: Your proposals will be  
21 submitted in HHS, we'll have a team of evaluators  
22 review your proposal and grade them accordingly,  
23 then we will announce the awards.

24 MS. LYNN: Will the proposals be  
25 reviewed by DYCD or by -- will the NDAs be involved

1 Pre-Proposal Conference - Queens & Staten Island 9/22/14  
2 in the review process, or is that not something you  
3 can speak to at this time?

4 MS. JOHNSON: That's not something we  
5 can share at this time.

6 MR. CIPOREN: Marvin Ciporen,  
7 Montefiore Community Center. So in the Healthy  
8 Families RFP, the outcome is at 40 to 60 percent of  
9 the families will be required to achieve the  
10 outcome participants paying benefits and services.  
11 So what we know is that most families and  
12 individuals will end up likely to have multiple  
13 needs identified when we assess them and develop  
14 the individual service plans. In terms of for the  
15 purpose of achieving the outcomes, if the family  
16 achieves within the time frame one of the  
17 identified outcomes, would that be sufficient?

18 MR. BOBBITT: Yes. We ask that you  
19 track the participants' attainment of the other  
20 outcome subsequent to the first required outcome,  
21 but yes.

22 MR. CIPOREN: And then related to the  
23 Opportunity Youth RFP, all of the required outcomes  
24 stated a percentage of program completers, but  
25 there's no information provided on any requirements

1 Pre-Proposal Conference - Queens & Staten Island 9/22/14  
2 for projected program completers. Is there such a  
3 thing or will it then depend on the program?

4 MR. BOBBITT: Other youth workforce  
5 programs, similar to the Opportunity Youth  
6 Workforce programs, have a completion rate of  
7 somewhere in the neighborhood of 75 percent. We're  
8 likely to issue a clarification on this point. I  
9 acknowledge it isn't spelled out right now in the  
10 RFP.

11 MR. CIPOREN: So the outcomes in the  
12 Opportunity Youth RFP are all stated as a  
13 percentage of completers but the RFP is silent at  
14 this point on what the expectation is of the  
15 percentage of completers.

16 MS. MATLOFF-NIEVES: Susan  
17 Matloff-Nieves, Queens Community House. One  
18 question for all categories, which is the program  
19 supervisor needs to be 10 percent of time on the  
20 program. Does that also mean 10 percent of the  
21 budget?

22 MR. BOBBITT: No.

23 MS. MATLOFF-NIEVES: And the second  
24 question, this is specific to Opportunity Youth, is  
25 whether two cohorts could be conducted

1 Pre-Proposal Conference - Queens & Staten Island 9/22/14  
2 simultaneously or within the similar time frame in  
3 order to allow for a follow-up within the contract  
4 here, whether two cohorts could be conducted  
5 simultaneously or in a similar time frame, for  
6 Opportunity Youth.

7 MR. BOBBITT: It was anticipated that  
8 the cohorts would be executive, but it isn't  
9 spelled out that you couldn't have them in that  
10 time, so that could be considered.

11 MS. ABBATE: Good morning. Mary  
12 Abbate, Queens Community House. The question  
13 relates to Immigrant Services. If the applicant  
14 can demonstrate substantial experience within an  
15 NDA, having had space within an NDA, still serving  
16 that NDA, but no longer having the space in  
17 consequence of a fire, but is providing activities  
18 through mobile outreach units, both street, van, as  
19 well as utilizing another CBO, would that qualify?  
20 Is that considered site control?

21 MR. BOBBITT: Can you say a little bit  
22 more about the second point, is utilizing the  
23 relationship with another CBO?

24 MS. ABBATE: Yes. We're currently to  
25 demonstrate commitment to the neighborhood. We are

1 Pre-Proposal Conference - Queens & Staten Island 9/22/14  
2 working in conjunction with a community-based  
3 health and education provider and we're located  
4 there three days, having our own desk space, work  
5 space, there. We may continue to do that if we  
6 cannot relocate in time or can't at this point  
7 demonstrate a permanent address. So we're  
8 committed to our community because we have other  
9 funding sources targeting that community.

10 MR. BOBBITT: Yes.

11 MS. BIRBIGLIA: Hi. Carolyn Birbiglia,  
12 Coalition for Hispanic Family Services. We have  
13 just a general question. Is it okay to use program  
14 funds in combination with funds for programs we  
15 already have to expand and offer service to more  
16 people?

17 MR. FRENZEL-BERRA: As long as the  
18 program you're proposing to do for this RFP meets  
19 the conditions in this RFP.

20 MS. BIRBIGLIA: So it's okay if it's an  
21 expansion as long as the conditions are met?

22 MR. FRENZEL-BERRA: As long as you  
23 propose to do the program we design.

24 MS. BIRBIGLIA: And one more question,  
25 if that's okay. We have program sites in two

1 Pre-Proposal Conference - Queens & Staten Island 9/22/14  
2 different NDAs, in Brooklyn and in Queens. Is it  
3 possible to link them in any way? I know it's a  
4 separate proposal for each NDA, but is there some  
5 way to link them or --

6 MR. BOBBITT: Talking about sharing  
7 senior staff, that sort of thing?

8 MS. BIRBIGLIA: Yeah, basically.

9 MR. BOBBITT: Yeah, as long as both the  
10 proposals will meet the conditions of serving the  
11 participants of the respective NDAs, yes, you can  
12 leverage resources that your agency has.

13 MS. LEE: Morning. Elizabeth Lee, Food  
14 Bank. I have a question with regards to the  
15 Healthy Families application, the program linkages.  
16 I know it says there that we need to house seven  
17 relevant linkages. Does the seven relevant  
18 linkages have to be aligned with the seven program  
19 areas that the NDA is --

20 MR. BOBBITT: No. I thank you for that  
21 question. So the expectation is a minimum of seven  
22 linkages in seven distinct areas. And what's  
23 anticipated is that participants may come to the  
24 Healthy Families program with different needs. And  
25 so just to make up an example, if one family has a

1 Pre-Proposal Conference - Queens & Staten Island 9/22/14  
2 child care need, another family has an elder care  
3 need, a third family has a parenting supportive  
4 services need, if your agency doesn't provide all  
5 three of those services, you're proposing that you  
6 have linkage agreements with other programs that  
7 can satisfy those needs. Those linkages are not  
8 referenced by the other options of the RFP but  
9 different presenting needs, and there's a list of  
10 twelve, fourteen, suggested needs. Yes, you can  
11 reference that within the RFP.

12 MS. LEE: So it's whatever our  
13 organization feels best to meet our participants.

14 MR. CIPOREN: Marvin Ciporen, Mosholu  
15 Montefiore Community Center. So one technical  
16 question in terms of the forms. The chart in  
17 question 8, we couldn't enter the names of various  
18 programs or the dates on that. So I don't know if  
19 anybody else has tried that yet. The  
20 substantive --

21 MR. MURRAY: Can you repeat which form?  
22 We'll take a look.

23 MR. CIPOREN: It's on, again, the  
24 Structured Proposal Form, question 8, the chart on  
25 the experience with -- I don't know which one I did

1 Pre-Proposal Conference - Queens & Staten Island 9/22/14  
2 it in, where it asks you to list up to three  
3 programs and the most recent date. But we weren't  
4 able to enter the name of a program or the dates.  
5 And again, I don't remember which one I tried it  
6 in.

7 MR. MURRAY: Okay. We'll take a look  
8 at it.

9 MR. CIPOREN: So then my questions are:  
10 In terms of, again, going back to Opportunity  
11 Youth, is admission to a contractor's ABE or HES  
12 program considered an acceptable outcome?

13 MR. BOBBITT: Yes, it is considered an  
14 acceptable outcome.

15 MR. CIPOREN: And also, in terms of,  
16 just for clarification, linkages can be with other  
17 programs within the agency as well as with external  
18 programs as well?

19 MR. BOBBITT: Yes.

20 MR. NICKLAS: Good morning. Eric  
21 Nicklas, Forestdale. Healthy Families, I want to  
22 ask you about that, just a couple of clarifying  
23 questions. Obviously clear about caseloads and the  
24 needs to achieve an outcome, at least one outcome.  
25 But is there any guidance on duration of the case

1 Pre-Proposal Conference - Queens & Staten Island 9/22/14  
2 or numbers of families served in a given year or  
3 other (inaudible) in terms of what you're expecting  
4 for the program?

5 MR. BOBBITT: It's anticipated that  
6 most program participants at Healthy Families will  
7 be with the program for a relatively short period  
8 of time, but the range depending on presenting  
9 needs could vary greatly. So we would deliver it  
10 not being more (inaudible) on that point. We have  
11 someone coming in and have completed their services  
12 in a month, some have completed the program in  
13 three months, six months.

14 MS. MATLOFF-NIEVES: Susan  
15 Matloff-Nieves, Queens Community House. The  
16 question is on outcomes. On the High School Youth,  
17 page 10, the indicators, most of the indicators are  
18 relative to something. They're higher or  
19 increased. What is the baseline and when is that  
20 established?

21 MR. BOBBITT: The baseline is the  
22 program participant's grades, which the proposer  
23 will commit to receiving around the time the  
24 participants are recruited into the program --

25 MS. MATLOFF-NIEVES: So grades from the

1 Pre-Proposal Conference - Queens & Staten Island 9/22/14  
2 previous year?

3 MR. BOBBITT: -- and the progress is  
4 measured from the previous reporting period. So it  
5 could be the last quarter of the prior year, the  
6 first quarter of the first.

7 MS. MATLOFF-NIEVES: And then switching  
8 over to Opportunity Youth. I don't have page  
9 numbers but the documentation for participants  
10 entering employment education program, et cetera,  
11 would a copy of a time sheet from an employer be  
12 acceptable documentation if the employer wasn't  
13 willing to issue a letter? And does a certificate  
14 program count as education?

15 MR. BOBBITT: Can you restate the two  
16 questions again?

17 MS. MATLOFF-NIEVES: For the  
18 documentation of participants entering employment  
19 education program, advanced training program, or  
20 military service, the documentation, could it  
21 include a time sheet from an employer or a copy of a  
22 time sheet?

23 MR. BOBBITT: Yes.

24 MS. MATLOFF-NIEVES: And does education  
25 and advanced training, does that include

1 Pre-Proposal Conference - Queens & Staten Island 9/22/14  
2 certificate programs?

3 MR. BOBBITT: Yes.

4 MS. CHIU: Hi. This is Kendra Chiu  
5 from Outreach. My question is, because there's an  
6 emphasis on linkage agreements, could you make the  
7 attendee list for the proposed conferences public?

8 MS. JOHNSON: Yes. We'll make that  
9 public. We'll post it on our website.

10 MS. CRAIG: Gretchen Craig from the  
11 YMCA of Greater New York. I just wanted to  
12 double-check something. For Healthy Families, if  
13 we wanted to have a full-time case manager based on  
14 the numbers, if it's a maximum of 850 per family  
15 and a caseload is 45, then that would just allow  
16 for a salary of 38,250. Was there anything that we  
17 are missing, whereas that if we wanted to have a  
18 full-time case manager that's all the money we  
19 would have to work with?

20 MR. BOBBITT: My colleagues are  
21 reminding me to advise you and the proposers that  
22 participants -- this is for Healthy Families,  
23 correct?

24 MS. CRAIG: Yes.

25 MR. BOBBITT: Participants' term of

1 Pre-Proposal Conference - Queens & Staten Island 9/22/14  
2 service may vary. So it's not that you necessarily  
3 have a caseload of 45 across the year. You don't  
4 necessarily have to manage 45 cases throughout the  
5 year.

6 MS. HARING: Laura Haring, New York  
7 Legal Assistance Group. This was talked around  
8 earlier, and I just wanted to clarify, would  
9 providing services from a mobile vehicle that our  
10 agency phones satisfy the site control requirement?

11 MR. BOBBITT: No, not alone.

12 MS. HARING: So I guess to elaborate on  
13 that, we collaborate with CBOs, elected officials,  
14 various other community entities, to bring this van  
15 to various partner locations. Does that --

16 MR. BOBBITT: To borrow the prior  
17 example from the other question, in that example,  
18 mobile site was listed as well as actual program  
19 site, with defined hours and days of operation  
20 through the linkage agreement they had with the  
21 other CBO. So that would satisfy it.

22 MS. HARING: So a defined schedule for  
23 it.

24 MR. BOBBITT: Not just schedule, a  
25 physical site.

1 Pre-Proposal Conference - Queens & Staten Island 9/22/14

2 MS. WANG: Anne Wang at SCO, for  
3 Opportunity Youth. We're proposing a sort of  
4 foster care youth. If they're placed with a  
5 different NDA, what would happened? Do we need  
6 to -- if we receive 20 percent of the NDA  
7 qualification, is that okay?

8 MR. BOBBITT: Would you propose when  
9 you enroll the participant that they will reside  
10 within the NDA?

11 MS. WANG: Yes, but if they're placed  
12 within a different NDA later on --

13 MR. FRENZEL-BERRA: You mean like the  
14 placements that they get in other foster care?

15 MR. BOBBITT: They're in foster care.

16 MS. WANG: They move around often.

17 MR. BOBBITT: It's okay.

18 MS. WANG: It would be okay if we  
19 expect 20 percent?

20 MR. BOBBITT: It's anticipated that  
21 program participants might move to other parts of  
22 the city, so consistent with that.

23 MS. WANG: In the same RFP with the  
24 work sites, do they have to be in the NDA?

25 MR. BOBBITT: No.

1 Pre-Proposal Conference - Queens & Staten Island 9/22/14

2 MR. NICKLAS: Eric Nicklas, Forestdale.

3 I just wanted to clarify about Healthy Families,  
4 the response just before. I want to make sure I  
5 understood your response, which was 45 you're  
6 saying is not necessarily a caseload at any given  
7 moment? It's what they have to serve in a given  
8 year? Can you clarify that response that you made?

9 MR. FRENZEL-BERRA: For example, if  
10 someone comes to your door and you begin assisting  
11 them, meeting their needs, you might work with that  
12 individual for three months and then you satisfy  
13 their need or resolve their issue, so then you can  
14 serve another family. So in that sense, over the  
15 year you would serve 45 but not at one time  
16 necessarily.

17 MR. NICKLAS: So it is over the course  
18 of the year, okay.

19 MS. JOHNSON: Please allow our Panel a  
20 second to discuss. Do you have a page number, sir?

21 MR. NICKLAS: I don't have a page  
22 number. I was asking a question about a response  
23 that was made five minutes ago.

24 MR. BOBBITT: So under Program  
25 Approach, Section C, Case Management in the

1 Pre-Proposal Conference - Queens & Staten Island 9/22/14

2 Subparagraph I, the expected caseload would be  
3 between 40 and 45. The ambition here is to help  
4 the proposers consider appropriate caseload size.  
5 So under Program Approach C, Program Exceptions 1,  
6 Case Management C, Subparagraph 1, each participant  
7 would be assigned to a primary case manager, et  
8 cetera, et cetera. The expected caseload would be  
9 40 to 45 individuals or families. So this is  
10 caseload size over time. In response to other  
11 questions we've -- the caseload size at a given  
12 moment in time, right. And in response to another  
13 question, I pointed out that the length of service  
14 may vary depending on the presenting needs of the  
15 client. So it's not expected that all 45  
16 participants at this given moment in time will be  
17 the same 45 participants by the end of the year.  
18 Participants may have their needs met and exit the  
19 program within the program year.

20 MS. JOHNSON: We will issue our  
21 response and a clarification.

22 MR. NICKLAS: Thank you. So is there  
23 any guidance on how many you would expect to serve  
24 in a given year, or is there any guidance on that  
25 given what you just said?

1 Pre-Proposal Conference - Queens & Staten Island 9/22/14

2 MS. JOHNSON: We will issue that in the  
3 clarification. Thank you.

4 MS. BUNYAVIROCH: Good morning. My  
5 name is Penni Bunyaviroch, Catholic Charities,  
6 Archdiocese of New York. My question relates to  
7 the Immigration RFP, although it's not specifically  
8 related to the RFP. A number of legal services  
9 providers were contacted by DYCD recently to inform  
10 us that many of the immigrant services contracts  
11 would be transferred to HRA. I'm wondering if any  
12 of these providers are awarded under this RFP if  
13 those contracts would be transferred to HRA as  
14 well.

15 MS. JOHNSON: That is a separate issue,  
16 and at this time, no.

17 MS. RILEY: Kate Riley, Children's Aid  
18 Society. Going back to the program hours of the  
19 Educational Support RFP, that requires a minimum of  
20 250 hours of service, page 10, Section EB, as in  
21 boy. Weekends are allowed out-of-school hours.  
22 Assuming the monthly advocate counselor contacts,  
23 could one offer services during vacations if there  
24 were a day program at a school? Would weekends and  
25 vacations be acceptable if after school is not?

1 Pre-Proposal Conference - Queens & Staten Island 9/22/14

2 MR. FRENZEL-BERRA: Yes.

3 MS. MATLOFF-NIEVES: Susan

4 Matloff-Nieves, Queens Community House. One  
5 general question. On attachment H, the cost for  
6 participant, I'm assuming that's DYCD cost and not  
7 program cost, not total cost including in-kind  
8 match?

9 MR. BOBBITT: Question H on which  
10 schedule were you looking at?

11 MS. MATLOFF-NIEVES: On attachment H.  
12 It's the program schedule. The question is whether  
13 the cost for participants is the DYCD cost or  
14 whether it also includes other matching funds?

15 MR. FRENZEL-BERRA: Yes, (inaudible).

16 MS. MATLOFF-NIEVES: The second  
17 question, in Opportunity Youth, it's Section C1D,  
18 relating to the review of child support, it's not  
19 clear if we're only supposed to do that review if a  
20 participant states they're parenting or are we  
21 supposed to do that review for every participant in  
22 the program?

23 MR. BOBBITT: Again, the language of  
24 the section, the agency would verify child support  
25 orders either when a parent participant presents

1 Pre-Proposal Conference - Queens & Staten Island 9/22/14  
2 documentation to the provider. So that would arise  
3 in having a conversation with the program  
4 participant.

5 MS. MATLOFF-NIEVES: Because it says,  
6 "or signs a waiver," so I didn't know if we needed  
7 to ask each of the participants to sign a waiver.

8 MR. BOBBITT: If you propose to do it  
9 as part of your program (inaudible) answering the  
10 question.

11 MS. WEGMAN: Karina Wegman, Jacob Riis  
12 Settlement. On the Structured Proposal Form, in  
13 question 5, do key staff members have at least two  
14 years of successful experience providing services  
15 within the NDA, some do, some have extensive  
16 relevant experience in nearby NDAs. Are we  
17 precluded from answering yes in describing relevant  
18 staff experience if not all staff have that?

19 MR. FRENZEL-BERRA: Which question in  
20 H?

21 MS. WEGMAN: It's in G, question 5.

22 MR. FRENZEL-BERRA: In the question, it  
23 asks you to respond, do key staff members have at  
24 least two years of successful experience within the  
25 last five, providing services, opportunity youth,

1 Pre-Proposal Conference - Queens & Staten Island 9/22/14  
2 in the proposed NDA? Or if not, at least two  
3 years' experience within the last five in providing  
4 other relevant services in the proposed NDA? So  
5 it's very focused on the NDA.

6 MS. WEGMAN: Right. So can we use that  
7 space to discuss the experience with the key staff  
8 who do have experience in the NDA?

9 MR. BOBBITT: If it's within the NDA,  
10 yes.

11 MS. BIRBIGLIA: Carolyn Birbiglia,  
12 Coalition for Hispanic Family Services. On the  
13 Opportunity Youth RFP, right on the second page,  
14 basic information, it states with anticipated  
15 funding, "Wages would be adjusted in accordance  
16 with increases in the minimum wage rate and will be  
17 paid by DYCD directly to participants." Does that  
18 mean always be paid directly by DYCD or if there's  
19 an increase in the minimum wage?

20 MR. BOBBITT: All participants' wages  
21 will be paid by DYCD directly.

22 MS. JOHNSON: Are there any further  
23 questions?

24 (No response.)

25 MS. JOHNSON: Okay. So this concludes

1 Pre-Proposal Conference - Queens & Staten Island 9/22/14

2 our --

3 MR. MURRAY: There was a question about  
4 linkages earlier, and my colleague and I both had  
5 the same thought. So, yes, the information --  
6 DYCD's already committed to post the information on  
7 their site. In addition to that, when you log into  
8 Accelerator in the servant, when you go to the  
9 services section and providers section, you are  
10 able to split the list that's displayed there by  
11 folks that are pre-qualified in different service  
12 areas; therefore, you're going to get a long list  
13 of other people you might consider linking with.  
14 Those are your possible partners as well. There  
15 are two different ways you are able to find other  
16 folks.

17 MS. JOHNSON: So if there's no other  
18 questions or comments, this concludes our  
19 Pre-Proposal Conference for the NDA. Thank you and  
20 good luck.

21 (Time noted: 11:18 a.m.)

22  
23  
24  
25



**DYCD - Preproposal Conference - Queens and Staten Island  
September 22, 2014**

<b>A</b>				
<b>a.m (2)</b> 1:11 53:21	24:19 25:5,19 39:12 40:4 41:17 45:10 50:24	<b>assist (1)</b> 19:14		
<b>Abbate (4)</b> 3:12 37:11,12,24	<b>ago (1)</b> 47:23	<b>Assistance (3)</b> 3:18 31:8 45:7		
<b>ABE (1)</b> 41:11	<b>agreement (3)</b> 23:13,18 45:20	<b>Assistant (2)</b> 2:6 4:25		
<b>able (14)</b> 9:19 13:6,21,22 14:17,19 18:9,18 26:18 27:3 33:22 41:4 53:10,15	<b>agreements (5)</b> 22:14,15,21 40:6 44:6	<b>assisting (1)</b> 47:10		
<b>academic (1)</b> 28:24	<b>Aid (3)</b> 3:5 27:9 49:17	<b>assuming (4)</b> 24:18 29:14 49:22 50:6		
<b>Accelerator (12)</b> 2:8,10 4:21 5:12 5:13,23 6:3,7,18 32:22 33:17 53:8	<b>aim (1)</b> 28:4	<b>attaching (1)</b> 9:10		
<b>acceptable (8)</b> 27:18 28:11,15 29:2 41:12,14 43:12 49:25	<b>alert (1)</b> 8:17	<b>attachment (7)</b> 22:23 23:8,11 31:21 32:3 50:5,11		
<b>accepted (1)</b> 6:8	<b>alerting (1)</b> 20:4	<b>attachments (3)</b> 33:10 34:11,12		
<b>access (5)</b> 6:17,20 7:5 8:6 24:24	<b>aligned (1)</b> 39:18	<b>attainment (1)</b> 35:19		
<b>accessed (1)</b> 6:23	<b>allow (6)</b> 4:14,19 5:5 37:3 44:15 47:19	<b>attempt (1)</b> 13:6		
<b>ACCO (1)</b> 4:4	<b>allowable (1)</b> 27:24	<b>attendance (6)</b> 19:6 21:19 29:6,7 29:11,17		
<b>ACCOs (1)</b> 5:15	<b>allowed (2)</b> 28:18 49:21	<b>attendee (1)</b> 44:7		
<b>Accountability (1)</b> 13:17	<b>ambition (1)</b> 48:3	<b>attends (1)</b> 29:21		
<b>achieve (5)</b> 15:3,8 16:18 35:9 41:24	<b>and/or (2)</b> 15:7,13	<b>attention (1)</b> 12:11		
<b>achieved (1)</b> 14:11	<b>Andrew (2)</b> 3:4 25:23	<b>attestation (1)</b> 10:3		
<b>achievement (3)</b> 22:6,8,10	<b>Anne (2)</b> 3:19 46:2	<b>audience (2)</b> 5:5 6:25		
<b>achieves (1)</b> 35:16	<b>announce (1)</b> 34:23	<b>Auditorium (1)</b> 1:9		
<b>achieving (1)</b> 35:15	<b>answer (5)</b> 13:6,6 23:6 32:14 33:7	<b>avail (1)</b> 27:4		
<b>acknowledge (1)</b> 36:9	<b>answering (2)</b> 51:9,17	<b>available (7)</b> 11:8 12:7,19 13:18 17:2 27:2 33:16		
<b>action (3)</b> 11:18 16:15 54:14	<b>anti-poverty (2)</b> 11:20 14:5	<b>AVENUE (2)</b> 1:22 2:22		
<b>activities (10)</b> 21:20,21,23,24 22:2 27:12,21 28:6,9 37:17	<b>anticipated (6)</b> 32:10 37:7 39:23 42:5 46:20 52:14	<b>average (5)</b> 29:5,8,15,16,22		
<b>actual (2)</b> 33:18 45:18	<b>anybody (1)</b> 40:19	<b>award (1)</b> 14:10		
<b>add (5)</b> 8:23 9:15,22,23 10:15	<b>apologize (1)</b> 27:5	<b>awarded (1)</b> 49:12		
<b>added (1)</b> 29:21	<b>appendix (1)</b> 21:25	<b>awards (1)</b> 34:23		
<b>addenda (1)</b> 8:14	<b>applicant (1)</b> 37:13	<b>B</b>		
<b>addition (3)</b> 14:25 22:6 53:7	<b>application (4)</b> 5:21 31:8,10 39:15	<b>B (1)</b> 27:11		
<b>additional (2)</b> 23:11 28:7	<b>applications (1)</b> 31:11	<b>back (2)</b> 41:10 49:18		
<b>address (1)</b> 38:7	<b>apply (1)</b> 18:2	<b>background (2)</b> 12:7 20:10		
<b>adhere (2)</b> 13:15 17:5	<b>applying (2)</b> 14:4 18:4	<b>Bank (2)</b> 3:14 39:14		
<b>adjusted (1)</b> 52:15	<b>appreciate (1)</b> 10:14	<b>based (3)</b> 9:3 26:23 44:13		
<b>administer (1)</b> 11:19	<b>approach (6)</b> 16:6,7 17:20 20:22 47:25 48:5	<b>baseline (2)</b> 42:19,21		
<b>admission (1)</b> 41:11	<b>appropriate (2)</b> 25:2 48:4	<b>basic (3)</b> 6:16 22:17 52:14		
<b>adobe (1)</b> 17:16	<b>appropriately (1)</b> 30:23	<b>basically (1)</b> 39:8		
<b>Adult (3)</b> 4:12 12:22 24:11	<b>approved (1)</b> 6:4	<b>basis (2)</b> 17:23 19:7		
<b>advanced (2)</b> 43:19,25	<b>Archdiocese (3)</b> 3:10,21 49:6	<b>believe (2)</b> 17:3 26:3		
<b>advantage (1)</b> 18:16	<b>area (7)</b> 12:14,24 18:11 21:11 22:4 22:9,20	<b>benefit (1)</b> 11:16		
<b>advice (1)</b> 17:9	<b>areas (8)</b> 1:6 12:8,18 18:5 24:6 39:19,22 53:12	<b>benefits (1)</b> 35:10		
<b>advisable (1)</b> 10:13	<b>array (1)</b> 11:20	<b>best (2)</b> 19:8 40:13		
<b>advise (1)</b> 44:21	<b>asked (2)</b> 32:5,25	<b>Birbiglia (8)</b> 3:13 38:11,11,20,24 39:8 52:11,11		
<b>advisory (2)</b> 27:17 28:3	<b>asking (4)</b> 24:19,20 25:4 47:22	<b>bit (6)</b> 14:15 16:2 20:9,11 23:4 37:21		
<b>advocate (4)</b> 17:21 21:6 24:10 49:22	<b>asks (2)</b> 41:2 51:23	<b>Block (1)</b> 11:19		
<b>age (1)</b> 13:2	<b>assess (1)</b> 35:13	<b>blood (1)</b> 54:14		
<b>agencies (6)</b> 6:2,2,19 13:15,20 18:4	<b>assessing (1)</b> 13:23	<b>Bob (2)</b> 23:23 24:9		
<b>agency (12)</b> 11:18 14:5,8 17:5	<b>assessment (2)</b> 14:2,7	<b>Bobbitt (48)</b> 2:6 4:24 11:10,12 24:4 26:16 28:4 29:3,10 30:7,15 31:13 31:24 32:9 34:4 35:18 36:4,22 37:7,21 38:10 39:6,9,20 41:13,19		

**DYCD - Preproposal Conference - Queens and Staten Island  
September 22, 2014**

<p>42:5,21 43:3,15,23 44:3,20,25 45:11,16,24 46:8,15,17,20,25 47:24 50:9,23 51:8 52:9,20 <b>borrow (1)</b> 45:16 <b>box (1)</b> 22:17 <b>boxes (1)</b> 11:6 <b>boy (2)</b> 27:11 49:21 <b>brand (1)</b> 18:6 <b>brief (1)</b> 7:22 <b>briefly (2)</b> 11:14 34:17 <b>bring (2)</b> 18:6 45:14 <b>Brooklyn (1)</b> 39:2 <b>budget (1)</b> 36:21 <b>build (1)</b> 16:13 <b>Bunyaviroch (3)</b> 3:20 49:4,5 <b>button (1)</b> 7:8</p> <hr/> <p align="center"><b>C</b></p> <hr/> <p><b>C (6)</b> 2:3 47:25 48:5,6 54:2,2 <b>C1D (1)</b> 50:17 <b>calculated (1)</b> 29:6 <b>called (1)</b> 18:23 <b>calls (1)</b> 21:5 <b>capability (1)</b> 10:18 <b>Capricorn (3)</b> 18:23,24 19:2 <b>cards (1)</b> 21:12 <b>care (6)</b> 26:5 40:2,2 46:4,14,15 <b>careful (1)</b> 9:11 <b>Carolyn (3)</b> 3:13 38:11 52:11 <b>carry (2)</b> 13:22 14:9 <b>carrying (1)</b> 14:13 <b>case (26)</b> 10:9 16:12,25 17:4,7,14 17:16,20,22 19:3 20:23,25 21:3,4 22:24 24:5,8,11 26:21 30:10 41:25 44:13,18 47:25 48:6,7 <b>caseload (10)</b> 19:14 30:2 44:15 45:3 47:6 48:2,4,8,10,11 <b>caseloads (1)</b> 41:23 <b>cases (2)</b> 20:5 45:4 <b>categories (1)</b> 36:18 <b>Catholic (4)</b> 3:9,20 33:20 49:5 <b>Cavanagh (3)</b> 1:19 54:7,21 <b>CBO (6)</b> 23:14,17,17 37:19,23 45:21 <b>CBOs (1)</b> 45:13 <b>CD (1)</b> 4:25 <b>Center (4)</b> 3:3 24:15 35:7 40:15 <b>certain (2)</b> 13:16 23:2 <b>certainly (4)</b> 13:5,14 15:22 18:15 <b>certificate (2)</b> 43:13 44:2 <b>certifications (1)</b> 20:18 <b>certify (2)</b> 54:9,13 <b>cetera (6)</b> 17:18 19:9 25:18 43:10 48:8,8</p>	<p><b>chance (1)</b> 27:6 <b>character (4)</b> 32:18 33:2,12,18 <b>characters (1)</b> 23:2 <b>Charities (4)</b> 3:9,20 33:20 49:5 <b>chart (2)</b> 40:16,24 <b>check (4)</b> 7:17 8:19 10:2,24 <b>child (3)</b> 40:2 50:18,24 <b>Children's (3)</b> 3:5 27:9 49:17 <b>Chiu (3)</b> 3:16 44:4,4 <b>Ciporen (14)</b> 3:3 24:14,14 25:10 25:14 35:6,6,22 36:11 40:14,14 40:23 41:9,15 <b>city (8)</b> 1:4 3:14 11:18 12:3,4 14:9 25:18 46:22 <b>City-funded (1)</b> 33:23 <b>Civics/Government (1)</b> 31:7 <b>clarification (10)</b> 24:13,16 30:3 32:24 34:3,9 36:8 41:16 48:21 49:3 <b>clarify (3)</b> 45:8 47:3,8 <b>clarifying (2)</b> 33:8 41:22 <b>class (3)</b> 27:15,23,25 <b>clear (6)</b> 14:5 18:25 21:17 28:17 41:23 50:19 <b>clearly (4)</b> 17:19 20:25 23:13 27:21 <b>click (1)</b> 7:7 <b>client (3)</b> 5:20 30:8 48:15 <b>clients (1)</b> 31:18 <b>close (1)</b> 21:13 <b>closely (1)</b> 22:24 <b>Coalition (3)</b> 3:13 38:12 52:12 <b>cohorts (3)</b> 36:25 37:4,8 <b>collaborate (2)</b> 8:9 45:13 <b>collateral (1)</b> 15:20 <b>colleague (2)</b> 12:10 53:4 <b>colleague's (1)</b> 16:2 <b>colleagues (1)</b> 44:20 <b>combination (1)</b> 38:14 <b>come (6)</b> 7:24 10:24 16:9 26:18 27:3 39:23 <b>comes (3)</b> 15:21 30:11 47:10 <b>coming (1)</b> 42:11 <b>comments (1)</b> 53:18 <b>Commissioner (2)</b> 2:6 4:25 <b>commit (1)</b> 42:23 <b>commitment (1)</b> 37:25 <b>committed (2)</b> 38:8 53:6 <b>common (3)</b> 13:10 15:24 17:16 <b>community (30)</b> 1:4 2:6 3:3,4,6,8,9 3:11,12,20 11:17,17,19 13:24 24:15 25:24 28:21 31:3 32:25 33:20 34:16 35:7 36:17 37:12 38:8,9 40:15 42:15 45:14 50:4 <b>community-based (1)</b> 38:2</p>	<p><b>comparative (1)</b> 18:16 <b>competition (9)</b> 4:7 9:2,4,7,10,14 12:12 14:4 15:18 <b>competitions (2)</b> 12:13,20 <b>complement (1)</b> 28:7 <b>complete (1)</b> 33:11 <b>completed (2)</b> 42:11,12 <b>completers (4)</b> 35:24 36:2,13,15 <b>completion (1)</b> 36:6 <b>complimentary (1)</b> 34:6 <b>component (1)</b> 28:24 <b>components (2)</b> 21:2 28:14 <b>computer (1)</b> 9:25 <b>concluded (1)</b> 23:25 <b>concludes (2)</b> 52:25 53:18 <b>conditions (4)</b> 13:23 38:19,21 39:10 <b>conducted (2)</b> 36:25 37:4 <b>conference (57)</b> 1:6 4:1,5,13,17 5:1,2 6:1 7:1 8:1,15 9:1 10:1 11:1 12:1 13:1 14:1 15:1 16:1 17:1 18:1 19:1 20:1 21:1 22:1 23:1 24:1 25:1 26:1 27:1 28:1 29:1 30:1 31:1 32:1 33:1 34:1 35:1 36:1 37:1 38:1 39:1 40:1 41:1 42:1 43:1 44:1 45:1 46:1 47:1 48:1 49:1 50:1 51:1 52:1 53:1,19 <b>conferences (1)</b> 44:7 <b>confines (1)</b> 13:5 <b>conjunction (1)</b> 38:2 <b>connection (1)</b> 30:4 <b>consequence (1)</b> 37:17 <b>consider (3)</b> 15:11 48:4 53:13 <b>considered (4)</b> 37:10,20 41:12,13 <b>consistent (1)</b> 46:22 <b>contact (4)</b> 9:17,19 30:5,19 <b>contacted (1)</b> 49:9 <b>contacts (1)</b> 49:22 <b>contain (1)</b> 22:2 <b>content (3)</b> 6:14 16:3 20:8 <b>Contents (1)</b> 22:19 <b>context (5)</b> 11:14 13:10,13,19 14:15 <b>continue (1)</b> 38:5 <b>contract (3)</b> 14:12,13 37:3 <b>contractor's (1)</b> 41:11 <b>contracts (3)</b> 5:17 49:10,13 <b>contrasting (1)</b> 15:14 <b>contributes (1)</b> 19:18 <b>control (2)</b> 37:20 45:10 <b>conversation (1)</b> 51:3 <b>copy (2)</b> 43:11,21 <b>core (2)</b> 21:21 31:5 <b>correct (3)</b> 9:19,21 44:23</p>
----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------

**DYCD - Preproposal Conference - Queens and Staten Island  
September 22, 2014**

<p><b>correctly (1)</b> 31:12  <b>correspond (1)</b> 9:16  <b>cost (7)</b> 31:19 50:5,6,7,7,13,13  <b>counseling (1)</b> 29:13  <b>counselor (3)</b> 21:6 24:9 49:22  <b>count (6)</b> 22:6 31:20,22 32:7,9 43:14  <b>counts (2)</b> 30:5 31:25  <b>COUNTY (1)</b> 54:5  <b>couple (2)</b> 31:3 41:22  <b>course (2)</b> 14:13 47:17  <b>cover (1)</b> 20:7  <b>covered (1)</b> 20:11  <b>Craig (4)</b> 3:17 44:10,10,24  <b>credit (1)</b> 28:23  <b>criteria (1)</b> 27:3  <b>CSBG (2)</b> 12:6 20:10  <b>curious (1)</b> 26:15  <b>currently (1)</b> 37:24  <b>cutting (1)</b> 33:13</p> <hr/> <p align="center"><b>D</b></p> <hr/> <p><b>D (1)</b> 31:5  <b>daily (2)</b> 29:6,17  <b>Danielle (5)</b> 1:19 3:7 29:23 54:7,21  <b>data (5)</b> 18:20 19:2,3,3,4  <b>date (1)</b> 41:3  <b>dates (2)</b> 40:18 41:4  <b>day (3)</b> 28:25 49:24 54:18  <b>days (2)</b> 38:4 45:19  <b>decide (1)</b> 7:25  <b>decided (1)</b> 10:15  <b>deficit-based (1)</b> 16:7  <b>defined (2)</b> 45:19,22  <b>defining (2)</b> 14:5 27:12  <b>delegate (3)</b> 13:15,20 17:5  <b>deliver (1)</b> 42:9  <b>delve (1)</b> 13:9  <b>demographic (1)</b> 19:2  <b>demonstrate (9)</b> 13:21 14:17 26:17,19,25 28:8 37:14,25 38:7  <b>denominator (1)</b> 29:19  <b>department (4)</b> 1:4 11:16 12:3 27:6  <b>depend (1)</b> 36:3  <b>depending (2)</b> 42:8 48:14  <b>Deputy (1)</b> 4:3  <b>describe (1)</b> 21:25  <b>describing (1)</b> 51:17  <b>description (5)</b> 7:22 21:17 26:20 26:22,23  <b>deserving (1)</b> 12:6  <b>design (1)</b> 38:23  <b>designated (1)</b> 27:15</p>	<p><b>desire (1)</b> 15:19  <b>desired (1)</b> 16:16  <b>desk (1)</b> 38:4  <b>detail (1)</b> 16:21  <b>details (6)</b> 12:2 13:4,9,17 16:23 34:10  <b>determined (1)</b> 12:14  <b>develop (1)</b> 35:13  <b>development (9)</b> 1:4,6 2:7 11:17 12:8,14 14:12 18:5,11  <b>devoted (1)</b> 20:20  <b>difference (1)</b> 25:3  <b>different (10)</b> 8:25 20:9 23:4 39:2 39:24 40:9 46:5,12 53:11,15  <b>directed (1)</b> 6:13  <b>directly (3)</b> 52:17,18,21  <b>director (4)</b> 2:5 4:24 20:19 23:17  <b>discuss (4)</b> 5:9 11:10 47:20 52:7  <b>displayed (1)</b> 53:10  <b>disqualify (1)</b> 26:15  <b>distinct (1)</b> 39:22  <b>divide (1)</b> 21:21  <b>divided (2)</b> 9:3 29:18  <b>document (3)</b> 5:20 6:12,20  <b>documentation (5)</b> 43:9,12,18,20 51:2  <b>documents (7)</b> 8:12 9:5,9,14,23 10:16 22:17  <b>doing (1)</b> 13:8  <b>Donohue (6)</b> 3:7 29:23,24 30:11,17 30:21  <b>door (1)</b> 47:10  <b>double-check (2)</b> 10:23 44:12  <b>download (3)</b> 9:5 33:4,11  <b>downloadable (2)</b> 33:9,17  <b>Draft (1)</b> 10:22  <b>drop (1)</b> 7:12  <b>drove (1)</b> 12:15  <b>due (1)</b> 4:19  <b>duplicative (1)</b> 34:5  <b>duration (1)</b> 41:25  <b>DYCD (12)</b> 4:4,15 13:13,20 19:6 34:25 49:9 50:6,13 52:17,18,21  <b>DYCD's (3)</b> 17:2 21:3 53:6</p> <hr/> <p align="center"><b>E</b></p> <hr/> <p><b>E (7)</b> 2:3,3 3:2,2 27:11 54:2,2  <b>e-mail (3)</b> 6:15 8:17 10:10  <b>e-mailed (1)</b> 4:17  <b>EA (1)</b> 28:16  <b>earlier (5)</b> 6:15 9:5 18:20 45:8 53:4  <b>early (3)</b> 10:9,13,14  <b>EB (1)</b> 49:20  <b>education (5)</b> 38:3 43:10,14,19,24</p>	<p><b>educational (13)</b> 4:11 12:23 15:15 20:24 21:5 23:10 27:10 28:5,19 29:10 31:18,23 49:19  <b>effective (1)</b> 19:15  <b>effort (1)</b> 19:14  <b>either (3)</b> 9:24 31:14 50:25  <b>elaborate (2)</b> 26:22 45:12  <b>elder (1)</b> 40:2  <b>elected (1)</b> 45:13  <b>eligible (6)</b> 6:5 7:13,23 8:5,18 33:21  <b>eliminate (1)</b> 5:25  <b>Elizabeth (4)</b> 3:11,14 34:16 39:13  <b>EMAIL (2)</b> 1:24 2:24  <b>embarrassing (1)</b> 32:13  <b>embody (1)</b> 17:12  <b>emphasis (3)</b> 20:23 21:7 44:6  <b>emphasize (1)</b> 9:15  <b>employ (1)</b> 16:6  <b>employee (1)</b> 24:8  <b>employer (3)</b> 43:11,12,21  <b>employment (2)</b> 43:10,18  <b>enroll (1)</b> 46:9  <b>enrollment (2)</b> 19:2,11  <b>ensure (1)</b> 17:11  <b>entail (1)</b> 31:15  <b>enter (4)</b> 9:17 10:4 40:17 41:4  <b>entering (2)</b> 43:10,18  <b>entities (1)</b> 45:14  <b>environments (1)</b> 15:10  <b>Eric (3)</b> 3:15 41:20 47:2  <b>error (1)</b> 24:5  <b>especially (1)</b> 15:8  <b>essence (1)</b> 25:10  <b>essential (1)</b> 16:4  <b>establish (1)</b> 16:14  <b>established (1)</b> 42:20  <b>et (6)</b> 17:17 19:9 25:18 43:10 48:7 48:8  <b>evaluated (1)</b> 19:17  <b>Evaluation (1)</b> 22:3  <b>evaluators (1)</b> 34:21  <b>event (1)</b> 31:17  <b>everybody (1)</b> 32:13  <b>example (7)</b> 15:14 22:9,19 39:25 45:17,17 47:9  <b>exception (2)</b> 17:18 20:24  <b>Exceptions (1)</b> 48:5  <b>executive (2)</b> 23:17 37:8  <b>exit (1)</b> 48:18  <b>expand (1)</b> 38:15  <b>expansion (1)</b> 38:21  <b>expect (7)</b> 17:4,19,21 19:4 21:11 46:19 48:23</p>
-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------

**DYCD - Preproposal Conference - Queens and Staten Island  
September 22, 2014**

<p><b>expectancy (1)</b> 19:19  <b>expectation (5)</b> 17:16 19:10 22:9  36:14 39:21  <b>expectations (5)</b> 15:25 19:24  20:14 21:19 22:25  <b>expected (7)</b> 16:21 22:10,13 30:2  48:2,8,15  <b>expecting (2)</b> 31:10 42:3  <b>expense (1)</b> 28:15  <b>experience (21)</b> 4:11 5:14 13:2  16:20,22 20:15 22:20 24:18,19  24:23 25:2,17 37:14 40:25 51:14  51:16,18,24 52:3,7,8  <b>expertise (2)</b> 18:7,16  <b>explanation (1)</b> 17:14  <b>explicit (1)</b> 20:21  <b>extended (1)</b> 28:25  <b>extensive (1)</b> 51:15  <b>extent (3)</b> 13:24 14:6 18:13  <b>external (1)</b> 41:17</p> <hr/> <p align="center"><b>F</b></p> <hr/> <p><b>F (1)</b> 54:2  <b>face (1)</b> 32:16  <b>facility (2)</b> 26:11 27:2  <b>FACSIMILE (2)</b> 1:24 2:24  <b>fall (2)</b> 15:22 28:9  <b>familiar (4)</b> 7:3 11:15 18:25 21:16  <b>families (19)</b> 4:8 15:18 17:17 24:7  29:25 30:3,4 35:8,9,11 39:15,24  41:21 42:2,6 44:12,22 47:3 48:9  <b>family (15)</b> 3:13,19 12:21 15:9,13  15:19 30:9 35:15 38:12 39:25  40:2,3 44:14 47:14 52:12  <b>Favorites (1)</b> 7:16  <b>feels (1)</b> 40:13  <b>FEMALE (2)</b> 33:6,13  <b>fill (1)</b> 33:4  <b>filled (1)</b> 23:9  <b>filter (2)</b> 7:11,12  <b>filtering (1)</b> 7:20  <b>final (1)</b> 8:21  <b>financial (1)</b> 5:15  <b>Financials (2)</b> 5:21 6:20  <b>find (4)</b> 8:10,13 20:4 53:15  <b>finds (1)</b> 10:7  <b>fire (1)</b> 37:17  <b>first (6)</b> 5:8 16:5 20:13 35:20 43:6  43:6  <b>five (5)</b> 24:5,24 47:23 51:25 52:3  <b>fix (2)</b> 16:7 27:7  <b>floor (1)</b> 23:25  <b>focus (2)</b> 15:16 18:3  <b>focused (1)</b> 52:5</p>	<p><b>folks (2)</b> 53:11,16  <b>follow (2)</b> 20:6 22:24  <b>follow-up (1)</b> 37:3  <b>following (1)</b> 12:19  <b>Food (2)</b> 3:14 39:13  <b>foregoing (1)</b> 54:11  <b>Forestdale (5)</b> 3:7,15 29:24 41:21  47:2  <b>form (8)</b> 22:22 23:8 33:9,17,18  40:21,24 51:12  <b>formal (2)</b> 5:15 26:4  <b>formalized (2)</b> 26:9,13  <b>forms (1)</b> 40:16  <b>formula (1)</b> 29:7  <b>foster (3)</b> 46:4,14,15  <b>found (2)</b> 15:5 23:11  <b>fourteen (1)</b> 40:10  <b>Fox (3)</b> 3:4 25:23,23  <b>frame (3)</b> 35:16 37:2,5  <b>framework (1)</b> 20:11  <b>Frenzel-Berra (23)</b> 2:5 4:23 19:22  19:23 25:6,13,21 27:19 28:17  29:16 30:20,22 32:18,23 33:24  38:17,22 46:13 47:9 50:2,15  51:19,22  <b>frequently (1)</b> 21:23  <b>front (1)</b> 32:16  <b>full-time (2)</b> 44:13,18  <b>function (1)</b> 12:16  <b>functionality (1)</b> 7:15  <b>funding (5)</b> 11:20 12:18 14:3 38:9  52:15  <b>funds (4)</b> 12:6 38:14,14 50:14  <b>further (2)</b> 52:22 54:13</p> <hr/> <p align="center"><b>G</b></p> <hr/> <p><b>G (2)</b> 22:23 51:21  <b>general (2)</b> 38:13 50:5  <b>geographic (1)</b> 9:3  <b>getting (1)</b> 8:20  <b>give (11)</b> 4:13 13:19 14:14 17:9,10  17:15 21:17 22:25 27:5,6 34:19  <b>given (7)</b> 42:2 47:6,7 48:11,16,24  48:25  <b>gives (1)</b> 29:19  <b>giving (3)</b> 26:21,23,24  <b>go (8)</b> 6:6,9 7:17 13:7 19:22,24  20:10 53:8  <b>Goal (3)</b> 15:6,7,23  <b>goals (5)</b> 14:18,19,21 20:12 31:16  <b>goes (1)</b> 6:14  <b>going (10)</b> 4:3 13:8 19:24 20:2  22:24 29:6,8 41:10 49:18 53:12  <b>good (11)</b> 4:2 5:10 11:12 14:17</p>	<p>19:23 31:2 34:15 37:11 41:20  49:4 53:20  <b>grade (1)</b> 34:22  <b>grades (2)</b> 42:22,25  <b>Grant (1)</b> 11:20  <b>Greater (2)</b> 3:17 44:11  <b>greatly (1)</b> 42:9  <b>green (1)</b> 7:7  <b>Gretchen (2)</b> 3:17 44:10  <b>group (3)</b> 3:18 15:4 45:7  <b>guess (1)</b> 45:12  <b>guidance (3)</b> 41:25 48:23,24  <b>guide (1)</b> 21:4  <b>guides (2)</b> 11:4,6</p> <hr/> <p align="center"><b>H</b></p> <hr/> <p><b>H (7)</b> 23:8 31:21 32:3 50:5,9,11  51:20  <b>half (2)</b> 26:3,11  <b>hall (1)</b> 27:16  <b>halls (1)</b> 28:3  <b>hand (1)</b> 54:18  <b>handle (1)</b> 6:10  <b>handout (1)</b> 34:9  <b>hands (1)</b> 7:2  <b>happened (1)</b> 46:5  <b>happens (1)</b> 16:17  <b>happy (1)</b> 23:5  <b>Haring (5)</b> 3:18 45:6,6,12,22  <b>health (2)</b> 5:17 38:3  <b>Healthy (14)</b> 4:8 12:21 15:18 17:17  24:7 29:25 35:7 39:15,24 41:21  42:6 44:12,22 47:3  <b>help (6)</b> 10:10 14:8 16:13 17:10  18:18 48:3  <b>helpful (1)</b> 25:15  <b>helping (2)</b> 16:7 21:7  <b>hereunto (1)</b> 54:17  <b>HES (1)</b> 41:11  <b>HHS (13)</b> 2:8,9 4:21,23 5:9,12,13  5:23 6:3,7,18 34:13,21  <b>Hi (7)</b> 25:23 28:20 29:23 33:19  34:15 38:11 44:4  <b>high (10)</b> 4:11 12:23 15:15 17:18  21:8 23:10 24:10 28:22 29:5  42:16  <b>high-needs (1)</b> 12:5  <b>higher (1)</b> 42:18  <b>highlight (2)</b> 9:2 16:3  <b>highlights (1)</b> 20:2  <b>hired (1)</b> 30:13  <b>Hispanic (3)</b> 3:13 38:12 52:12  <b>hit (1)</b> 10:2  <b>home (3)</b> 6:22 7:6,8</p>
-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------

**DYCD - Preproposal Conference - Queens and Staten Island  
September 22, 2014**

<p>hope (1) 16:17  hospital (3) 26:3,6,14  hours (11) 21:18 27:13,22 28:10  29:17,20,22 45:19 49:18,20,21  house (11) 3:6,8,12 28:21 31:3  32:25 36:17 37:12 39:16 42:15  50:4  Housing (4) 4:9 12:21 17:17 24:6  how's (1) 29:5  HRA (2) 49:11,13  human (2) 5:17 16:6</p> <hr/> <p align="center"><b>I</b></p> <p>idea (2) 16:13 34:19  identified (4) 12:4 14:2 35:13,17  identify (1) 14:18  Identifying (1) 14:10  II (2) 10:6,17  imagine (1) 26:7  immigrant (3) 12:22 37:13 49:10  Immigrants (1) 4:10  Immigration (4) 24:7 31:4,7 49:7  implement (1) 21:4  implies (1) 21:12  important (2) 12:11 20:13  in-kind (1) 50:7  in-school (3) 27:13,18,22  inaudible (10) 6:7 14:16 17:15  19:18 24:25 30:6 42:3,10 50:15  51:9  incentive (1) 28:18  include (4) 17:13 34:11 43:21,25  includes (2) 19:2 50:14  including (2) 19:17 50:7  incorporate (1) 21:20  incorporated (1) 27:14  increase (1) 52:19  increased (1) 42:19  increases (1) 52:16  index (1) 30:8  indicated (1) 31:13  indicators (4) 14:23 22:5 42:17,17  individual (10) 15:13,16 29:13  30:5,9 31:20 32:6,8 35:14 47:12  individual's (1) 29:7  individually (1) 32:6  individuals (3) 30:2 35:12 48:9  info@hhsaccelerator.nyc.gov (1)  6:10  inform (1) 49:9  information (10) 9:18,22 10:5 19:9  20:5 22:17 35:25 52:14 53:5,6  informed (2) 17:21,22  initial (1) 16:16</p>	<p>initiative (2) 12:9 18:5  initiatives (1) 11:21  inputted (1) 19:4  Instruction (1) 31:7  instructional (1) 21:13  intend (1) 31:16  interest (1) 11:13  interested (2) 7:25 54:15  interns (2) 30:12,18  interpreted (1) 28:2  introduce (2) 4:15,22  involved (2) 34:18,25  Island (51) 1:7 4:1 5:1 6:1 7:1 8:1  9:1 10:1 11:1 12:1 13:1 14:1 15:1  16:1 17:1 18:1 19:1 20:1 21:1  22:1 23:1 24:1 25:1 26:1 27:1  28:1 29:1 30:1 31:1 32:1 33:1  34:1 35:1 36:1 37:1 38:1 39:1  40:1 41:1 42:1 43:1 44:1 45:1  46:1 47:1 48:1 49:1 50:1 51:1  52:1 53:1  issue (6) 36:8 43:13 47:13 48:20  49:2,15  issues (2) 9:21 10:10  item (1) 32:19</p> <hr/> <p align="center"><b>J</b></p> <p>Jacob (2) 3:22 51:11  Jennifer (6) 2:8 4:23 5:8,10 11:9  12:10  Johnson (18) 2:14 4:2,3 11:9  19:21 23:23 27:5 34:13,20 35:4  44:8 47:19 48:20 49:2,15 52:22  52:25 53:17</p> <hr/> <p align="center"><b>K</b></p> <p>K (1) 3:2  K.C (2) 3:8 31:2  Karina (2) 3:22 51:11  Kate (3) 3:5 27:8 49:17  keep (1) 10:19  keeping (1) 13:22  Kendra (2) 3:16 44:4  key (10) 20:16 24:22 25:7,19,19,20  25:21 51:13,23 52:7  kind (2) 6:19 30:12  know (8) 6:11 10:11 35:11 39:3,16  40:18,25 51:6  knows (1) 32:14</p> <hr/> <p align="center"><b>L</b></p> <p>language (2) 11:23 50:23  large (2) 13:24 14:6  launched (1) 5:23</p>	<p>Laura (2) 3:18 45:6  LaVigne (5) 3:9 33:19,20 34:2,8  lay (1) 29:9  layout (1) 6:19  lays (2) 20:25 23:13  learning (1) 28:25  Lee (4) 3:14 39:13,13 40:12  legal (5) 3:18 31:19,22 45:7 49:8  length (1) 48:13  let's (1) 30:8  letter (2) 17:6 43:13  level (4) 10:6,17 21:19 23:7  leverage (1) 39:12  liking (1) 18:2  limit (5) 32:15,17,19 33:3,12  limits (1) 33:18  line (2) 5:7 24:2  link (3) 21:2 39:3,5  linkage (6) 22:14,15,21 40:6 44:6  45:20  linkages (10) 18:12 22:12,13 39:15  39:17,18,22 40:7 41:16 53:4  linking (1) 53:13  list (9) 8:11 18:17 21:24 32:5 40:9  41:2 44:7 53:10,12  listed (2) 17:3 45:18  lists (1) 22:4  Literacy (3) 4:12 12:22 24:11  little (6) 7:7 14:15 16:2 20:11 23:3  37:21  locate (1) 7:10  located (2) 26:14 38:3  location (1) 9:3  locations (1) 45:15  log (1) 53:7  login (1) 10:4  long (5) 38:17,21,22 39:9 53:12  longer (1) 37:16  look (2) 40:22 41:7  looking (5) 10:20,22 15:14 27:19  50:10  looks (3) 7:20 20:7 31:9  low-income (4) 12:5 14:11 15:6,7  luck (1) 53:20  Lynn (4) 3:11 34:15,16,24</p> <hr/> <p align="center"><b>M</b></p> <p>making (1) 19:15  MAMARONECK (4) 1:22,23 2:22  2:23  manage (1) 45:4  management (20) 6:21 13:16  16:12,25 17:4,7,14,16,20,22 19:3  20:23 21:2,3,4 24:5,8,12 47:25</p>
------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------

**DYCD - Preproposal Conference - Queens and Staten Island  
September 22, 2014**

<p>48:6  <b>manager (3)</b> 44:13,18 48:7  <b>maps (4)</b> 22:23 34:9,13,14  <b>marriage (1)</b> 54:15  <b>Marvin (4)</b> 3:3 24:14 35:6 40:14  <b>Mary (2)</b> 3:12 37:11  <b>match (3)</b> 9:10,14 50:8  <b>matching (1)</b> 50:14  <b>Matloff-Nieves (19)</b> 3:6 28:20,21              29:4,12 36:16,17,23 42:14,15,25              43:7,17,24 50:3,4,11,16 51:5  <b>matter (2)</b> 54:11,16  <b>maximum (1)</b> 44:14  <b>Mayor's (3)</b> 2:8,9 5:11  <b>mean (6)</b> 14:15 23:17 24:11 36:20              46:13 52:18  <b>measured (1)</b> 43:4  <b>measures (1)</b> 22:5  <b>meet (4)</b> 19:7 27:3 39:10 40:13  <b>meeting (1)</b> 47:11  <b>meetings (2)</b> 19:6 21:9  <b>meets (1)</b> 38:18  <b>member (1)</b> 15:19  <b>members (6)</b> 5:14 20:16 24:22              25:8 51:13,23  <b>mention (1)</b> 22:4  <b>mentioned (4)</b> 6:15 20:23,24 22:12  <b>met (2)</b> 38:21 48:18  <b>methodology (4)</b> 12:2,2,8 17:8  <b>mic (1)</b> 5:7  <b>Michelle (2)</b> 3:9 33:19  <b>microphone (2)</b> 24:2 33:7  <b>mics (1)</b> 27:7  <b>Mike (7)</b> 2:6 4:24 11:10 19:21              20:11,22 22:12  <b>mile (2)</b> 26:3,12  <b>milestones (1)</b> 14:18  <b>military (1)</b> 43:20  <b>mind (1)</b> 10:19  <b>Mine (1)</b> 34:11  <b>minimum (7)</b> 5:4 20:20 22:21              39:21 49:19 52:16,19  <b>minute (1)</b> 16:12  <b>minutes (1)</b> 47:23  <b>missing (1)</b> 44:17  <b>mission (2)</b> 14:6,9  <b>mobile (3)</b> 37:18 45:9,18  <b>mocks (1)</b> 5:18  <b>model (1)</b> 24:12  <b>models (1)</b> 24:8  <b>moment (3)</b> 47:7 48:12,16  <b>money (1)</b> 44:18  <b>Montefiore (4)</b> 3:3 24:15 35:7              40:15</p>	<p><b>month (1)</b> 42:12  <b>monthly (2)</b> 17:23 49:22  <b>months (3)</b> 42:13,13 47:12  <b>morning (10)</b> 4:2 5:10 11:12 19:23              31:2 34:15 37:11 39:13 41:20              49:4  <b>Mosholu (3)</b> 3:3 24:14 40:14  <b>mother (1)</b> 15:21  <b>move (2)</b> 46:16,21  <b>multiple (3)</b> 6:2 9:13 35:12  <b>Murray (7)</b> 2:9 32:24 33:8,15 40:21              41:7 53:3</p> <hr/> <p align="center"><b>N</b></p> <hr/> <p><b>N (1)</b> 2:3  <b>name (8)</b> 5:6,6 24:3,3 27:8 29:23              41:4 49:5  <b>names (1)</b> 40:17  <b>narrative (1)</b> 32:15  <b>National (1)</b> 14:21  <b>NDA (33)</b> 4:5,6 12:13,25 18:8              21:17 26:2,4,6,8,11,12,17 27:3              28:4 34:9 37:15,15,16 39:4,19              46:5,6,10,12,24 51:15 52:2,4,5,8              52:9 53:19  <b>NDA's (6)</b> 11:24 34:18,25 39:2,11              51:16  <b>nearby (1)</b> 51:16  <b>necessarily (4)</b> 45:2,4 47:6,16  <b>need (14)</b> 8:5,20 10:15 11:7 12:15              15:22 26:10,16 39:16 40:2,3,4              46:5 47:13  <b>needed (3)</b> 18:18,19 51:6  <b>needs (16)</b> 13:23 14:2,7 15:21,21              35:13 36:19 39:24 40:7,9,10              41:24 42:9 47:11 48:14,18  <b>Neighbor (4)</b> 12:8 18:3,5,11  <b>neighborhood (4)</b> 1:6 12:14 36:7              37:25  <b>neighborhoods (2)</b> 12:5,6  <b>neighbors (1)</b> 12:4  <b>new (21)</b> 1:4,10,10,23 2:23 3:10,14              3:17,18,21 7:15 8:23 11:18 12:4              12:24 33:20 44:11 45:6 49:6 54:4              54:8  <b>Nicklas (8)</b> 3:15 41:20,21 47:2,2              47:17,21 48:22  <b>nobody's (1)</b> 10:22  <b>non-required (2)</b> 15:2 18:22  <b>Notary (1)</b> 54:7  <b>noted (1)</b> 53:21  <b>notes (1)</b> 19:3  <b>notice (1)</b> 9:20  <b>notification (1)</b> 8:16</p>	<p><b>number (9)</b> 22:7,15 23:2 29:17,18              29:20 47:20,22 49:8  <b>numbers (3)</b> 42:2 43:9 44:14  <b>numerator (1)</b> 29:20</p> <hr/> <p align="center"><b>O</b></p> <hr/> <p><b>obtain (1)</b> 14:24  <b>obvious (1)</b> 20:5  <b>Obviously (1)</b> 41:23  <b>October (3)</b> 4:18,20 54:18  <b>offer (5)</b> 12:19 28:14,23 38:15              49:23  <b>offered (1)</b> 29:18  <b>Office (3)</b> 2:8,9 5:11  <b>offices (1)</b> 26:4  <b>officials (1)</b> 45:13  <b>okay (10)</b> 7:3 38:13,20,25 41:7              46:7,17,18 47:18 52:25  <b>once (5)</b> 9:12 31:22,23 32:10 33:3  <b>ongoing (1)</b> 17:11  <b>open (1)</b> 23:25  <b>operates (1)</b> 7:6  <b>operation (1)</b> 45:19  <b>Operations (4)</b> 2:7,8,9 5:11  <b>opportunity (14)</b> 4:10 12:25 22:19              35:23 36:5,12,24 37:6 41:10 43:8              46:3 50:17 51:25 52:13  <b>options (1)</b> 40:8  <b>order (2)</b> 7:4 37:3  <b>orders (1)</b> 50:25  <b>ordinary (1)</b> 25:11  <b>organization (4)</b> 5:7 20:16 24:3              40:13  <b>Organizational (1)</b> 24:18  <b>Oriented (1)</b> 13:16  <b>out-of-school (1)</b> 49:21  <b>outcome (19)</b> 14:24 16:16 18:21              19:4,11,14 22:5,6,8,10 35:8,10              35:20,20 41:12,14,24,24 54:16  <b>outcomes (11)</b> 15:2,5 18:22 22:3,5              22:7 35:15,17,23 36:11 42:16  <b>outreach (3)</b> 3:16 37:18 44:5  <b>outside (1)</b> 28:24  <b>overlap (1)</b> 15:25  <b>overriding (1)</b> 16:8  <b>oversight (3)</b> 5:17 17:11 20:21  <b>overview (4)</b> 4:14 6:16 11:11 13:8</p> <hr/> <p align="center"><b>P</b></p> <hr/> <p><b>P (3)</b> 2:3,3 3:2  <b>p.m (1)</b> 4:20  <b>page (17)</b> 6:22 7:6 8:24 10:24 17:7              22:18 27:11 28:16 31:20 32:15              32:17 42:17 43:8 47:20,21 49:20</p>
----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------

**DYCD - Preproposal Conference - Queens and Staten Island  
September 22, 2014**

<p>52:13  <b>paid (4)</b> 25:8 52:17,18,21  <b>Panel (4)</b> 4:16,22 5:3 47:19  <b>Panel's (1)</b> 23:24  <b>paper (1)</b> 11:5  <b>parent (1)</b> 50:25  <b>parenting (2)</b> 40:3 50:20  <b>part (7)</b> 16:12 28:13 30:16 32:2  33:3,10 51:9  <b>participant (14)</b> 15:17 29:21,22  31:19,24,25 32:11 46:9 48:6 50:6  50:20,21,25 51:4  <b>participants (1)</b> 42:22  <b>participants (29)</b> 13:2 14:20,25  15:3 18:10,18 21:6 23:20 29:9,19  31:21 33:21,22 35:10 39:11,23  40:13 42:6,24 43:9,18 44:22  46:21 48:16,17,18 50:13 51:7  52:17  <b>participants' (4)</b> 27:23 35:19 44:25  52:20  <b>participate (1)</b> 26:18  <b>participating (1)</b> 32:7  <b>participation (1)</b> 28:15  <b>particular (5)</b> 11:13 18:6 20:12  21:10 30:15  <b>parties (1)</b> 54:14  <b>partner (1)</b> 45:15  <b>partners (1)</b> 53:14  <b>partnership (2)</b> 23:12,18  <b>parts (1)</b> 46:21  <b>patients (2)</b> 26:6,7  <b>pay (1)</b> 12:11  <b>paying (1)</b> 35:10  <b>Penni (2)</b> 3:20 49:5  <b>people (10)</b> 6:23 14:11 15:6,7 16:7  16:9,13 17:23 38:16 53:13  <b>percent (8)</b> 22:11 26:7 35:8 36:7  36:19,20 46:6,19  <b>percentage (4)</b> 29:7 35:24 36:13  36:15  <b>performance (3)</b> 14:21 19:16,20  <b>period (3)</b> 27:17 42:7 43:4  <b>periods (1)</b> 28:3  <b>permanent (1)</b> 38:7  <b>person (2)</b> 9:20 15:20  <b>personnel (1)</b> 21:10  <b>pertain (1)</b> 11:22  <b>pertains (1)</b> 8:14  <b>phones (1)</b> 45:10  <b>physical (1)</b> 45:25  <b>pick (1)</b> 21:23  <b>piece (1)</b> 29:9  <b>place (5)</b> 27:13,21,22,25 28:5</p>	<p><b>placed (2)</b> 46:4,11  <b>placements (1)</b> 46:14  <b>plan (2)</b> 16:14 31:15  <b>Planning (1)</b> 12:3  <b>plans (2)</b> 23:19 35:14  <b>Please (2)</b> 4:22 47:19  <b>point (9)</b> 6:17 8:8 15:5 18:15 36:8  36:14 37:22 38:6 42:10  <b>pointed (2)</b> 27:20 48:13  <b>pointing (2)</b> 9:7 12:11  <b>policy (1)</b> 5:15  <b>pool (5)</b> 9:4,7,11,14 12:12  <b>pools (1)</b> 9:2  <b>population (1)</b> 21:18  <b>populations (1)</b> 15:8  <b>portfolio (1)</b> 19:8  <b>portion (1)</b> 6:11  <b>possess (1)</b> 16:14  <b>possession (1)</b> 26:10  <b>possible (3)</b> 30:18 39:3 53:14  <b>post (2)</b> 44:9 53:6  <b>posted (1)</b> 8:16  <b>potential (1)</b> 15:9  <b>poverty (1)</b> 13:23  <b>PPB (1)</b> 5:18  <b>practices (2)</b> 13:22 19:8  <b>Pre-Proposal (55)</b> 1:6 4:1,5,17 5:1  6:1 7:1 8:1,15 9:1 10:1 11:1 12:1  13:1 14:1 15:1 16:1 17:1 18:1  19:1 20:1 21:1 22:1 23:1 24:1  25:1 26:1 27:1 28:1 29:1 30:1  31:1 32:1 33:1 34:1 35:1 36:1  37:1 38:1 39:1 40:1 41:1 42:1  43:1 44:1 45:1 46:1 47:1 48:1  49:1 50:1 51:1 52:1 53:1,19  <b>Pre-Qualification (2)</b> 5:20 6:21  <b>pre-qualified (6)</b> 6:3 7:4 8:2,7,18  53:11  <b>precluded (1)</b> 51:17  <b>presence (1)</b> 26:2  <b>present (2)</b> 2:13 18:10  <b>presentation (2)</b> 15:25 23:24  <b>presenting (4)</b> 16:11 40:9 42:8  48:14  <b>presents (4)</b> 15:20 30:9,9 50:25  <b>previous (2)</b> 43:2,4  <b>primarily (2)</b> 15:12,16  <b>primary (1)</b> 48:7  <b>principal (2)</b> 16:8 23:16  <b>principals (1)</b> 17:22  <b>Principles (1)</b> 13:23  <b>prior (5)</b> 16:20 18:15 23:21 43:5  45:16  <b>priorities (1)</b> 14:3</p>	<p><b>probably (2)</b> 10:8,12  <b>problem (1)</b> 9:18  <b>problems (1)</b> 16:11  <b>proceed (1)</b> 8:23  <b>proceedings (2)</b> 54:10,12  <b>process (4)</b> 5:24 34:17,18 35:2  <b>procurement (5)</b> 5:24 7:9,11,18,21  <b>procurements (1)</b> 7:16  <b>produce (1)</b> 16:16  <b>program (85)</b> 2:5,7 4:24 11:11  12:18 14:3,22,24 15:2,24 16:9,19  19:24 20:12,14,19,19,20,22 21:5  21:11,15,18,20,22 22:4,9,20 23:9  23:15,19 24:6,20 25:7,17,20,22  26:5,9,10,11 27:2,14 28:19 29:18  31:5,15 35:24 36:2,3,18,20 38:13  38:18,23,25 39:15,18,24 41:4,12  42:4,6,7,12,22,24 43:10,14,19,19  45:18 46:21 47:24 48:5,5,19,19  49:18,24 50:7,12,22 51:3,9  <b>programs (12)</b> 11:21 16:6 33:23  36:5,6 38:14 40:6,18 41:3,17,18  44:2  <b>progress (2)</b> 14:20 43:3  <b>projected (1)</b> 36:2  <b>projections (1)</b> 19:19  <b>proposal (31)</b> 6:14 8:21,23 9:6,9  9:10 10:16,20 11:5 14:22 17:13  18:9 19:22,25 22:22 24:17 26:19  28:9 30:16 31:4,15 32:19 33:2,3  33:4,9,16 34:22 39:4 40:24 51:12  <b>proposals (14)</b> 4:19 5:9 6:3,6,7  9:13 11:24 13:14 16:21 19:16  22:14 34:20,24 39:10  <b>propose (9)</b> 6:5 7:13,23 8:22 9:12  28:9 38:23 46:8 51:8  <b>proposed (4)</b> 24:20 44:7 52:2,4  <b>proposer (7)</b> 14:17 18:8,17 26:16  26:24 31:14 42:22  <b>proposers (4)</b> 13:21 22:13 44:21  48:4  <b>proposing (6)</b> 5:21,25 31:9 38:18  40:5 46:3  <b>provide (6)</b> 12:20 17:14 21:25  26:13 34:6 40:4  <b>provided (5)</b> 17:9,10 27:22 34:4  35:25  <b>provider (8)</b> 6:18 8:9 9:17 10:25  16:9 19:6 38:3 51:2  <b>providers (9)</b> 6:4 8:4,7,11 19:10  21:11 49:9,12 53:9  <b>provides (3)</b> 21:2 28:7,14  <b>providing (7)</b> 17:7 24:24 37:17  45:9 51:14,25 52:3</p>
-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------

**DYCD - Preproposal Conference - Queens and Staten Island  
September 22, 2014**

<p><b>public (3)</b> 44:7,9 54:7  <b>publish (1)</b> 6:2  <b>purpose (2)</b> 13:7 35:15</p> <hr/> <p align="center"><b>Q</b></p> <hr/> <p><b>qualification (2)</b> 30:13 46:7  <b>qualifications (1)</b> 20:18  <b>qualify (2)</b> 26:15 37:19  <b>quarter (2)</b> 43:5,6  <b>Queens (64)</b> 1:7 3:6,8,12 4:1 5:1          6:1 7:1 8:1 9:1 10:1 11:1 12:1          13:1 14:1 15:1 16:1 17:1 18:1          19:1 20:1 21:1 22:1 23:1 24:1          25:1 26:1,2,2 27:1 28:1,21 29:1          30:1 31:1,3 32:1,25 33:1 34:1          35:1 36:1,17 37:1,12 38:1 39:1,2          40:1 41:1 42:1,15 43:1 44:1 45:1          46:1 47:1 48:1 49:1 50:1,4 51:1          52:1 53:1  <b>question (45)</b> 4:15 9:8 24:17 25:2          25:4,6,16,17,24 27:9,11 28:12          29:5,25 30:17 31:8 32:2,12,25          36:18,24 37:12 38:13,24 39:14          39:21 40:16,17,24 42:16 44:5          45:17 47:22 48:13 49:6 50:5,9,12          50:17 51:10,13,19,21,22 53:3  <b>questions (19)</b> 4:16 5:3,5 6:9,14          8:24 13:6,7 23:5,22,25 28:22          31:4 41:9,23 43:16 48:11 52:23          53:18  <b>quick (2)</b> 7:19 9:20  <b>quite (1)</b> 17:8</p> <hr/> <p align="center"><b>R</b></p> <hr/> <p><b>R (3)</b> 2:3 3:2 54:2  <b>range (1)</b> 42:8  <b>rate (5)</b> 19:14 22:8,10 36:6 52:16  <b>rating (1)</b> 19:18  <b>reach (2)</b> 8:9 31:16  <b>reaching (1)</b> 14:18  <b>read (1)</b> 7:24  <b>reading (1)</b> 31:11  <b>really (1)</b> 32:13  <b>reasonable (3)</b> 19:11,13,19  <b>receive (1)</b> 46:6  <b>received (1)</b> 10:21  <b>receiving (2)</b> 31:18 42:23  <b>record (1)</b> 54:12  <b>recruit (1)</b> 23:19  <b>recruited (1)</b> 42:24  <b>redundancies (1)</b> 5:25  <b>refer (2)</b> 18:18 19:25  <b>reference (3)</b> 7:19 16:25 40:11  <b>referenced (1)</b> 40:8</p>	<p><b>referencing (1)</b> 30:16  <b>referrals (1)</b> 18:12  <b>referring (1)</b> 25:22  <b>refresh (1)</b> 7:8  <b>regards (3)</b> 27:10,12 39:14  <b>regular (1)</b> 21:9  <b>related (4)</b> 31:4 35:22 49:8 54:13  <b>relates (2)</b> 37:13 49:6  <b>relating (2)</b> 11:24 50:18  <b>relationship (3)</b> 21:13 23:15 37:23  <b>relative (1)</b> 42:18  <b>relatively (1)</b> 42:7  <b>released (5)</b> 4:6,7 7:13,23 8:15  <b>relevant (6)</b> 16:22 39:17,17 51:16          51:17 52:4  <b>relocate (1)</b> 38:6  <b>remember (2)</b> 19:16 41:5  <b>remind (2)</b> 11:25 18:3  <b>reminder (1)</b> 10:6  <b>reminding (1)</b> 44:21  <b>repeat (2)</b> 33:6 40:21  <b>replace (1)</b> 5:18  <b>report (2)</b> 15:4 21:12  <b>reported (2)</b> 1:19 54:10  <b>reporting (5)</b> 1:22 2:22 18:20 22:3          43:4  <b>Request (1)</b> 6:2  <b>require (1)</b> 23:15  <b>required (12)</b> 8:5 9:23 14:23 18:21          20:18 22:16,16 23:18 30:13 35:9          35:20,23  <b>requirement (1)</b> 45:10  <b>requirements (3)</b> 16:23 20:15          35:25  <b>requires (3)</b> 22:20 32:11 49:19  <b>Research (2)</b> 2:5 4:24  <b>reside (2)</b> 18:10 46:9  <b>residents (3)</b> 26:8,17 27:2  <b>resolve (1)</b> 47:13  <b>resolved (1)</b> 9:21  <b>resources (3)</b> 11:7 25:18 39:12  <b>respect (3)</b> 33:21 34:2,8  <b>respective (2)</b> 18:13 39:11  <b>respond (2)</b> 4:19 51:23  <b>responds (1)</b> 6:25  <b>response (9)</b> 23:3 47:4,5,8,22          48:10,12,21 52:24  <b>responsibilities (1)</b> 23:14  <b>rest (1)</b> 25:12  <b>restate (1)</b> 43:15  <b>restriction (1)</b> 33:25  <b>resubmit (1)</b> 10:17  <b>result (2)</b> 16:16,18  <b>results (3)</b> 13:16,25 14:10</p>	<p><b>retract (1)</b> 10:16  <b>review (10)</b> 15:11 19:8 20:13 34:17          34:18,22 35:2 50:18,19,21  <b>reviewed (1)</b> 34:25  <b>revised (2)</b> 34:10,14  <b>RFP (41)</b> 4:14 6:20,23 7:5 8:6,12          8:14 9:5 11:14,21 13:5,18 14:8          17:3 18:13 20:3,6,13,25 21:11,16          22:7,18 25:22 26:9 27:10 35:8,23          36:10,12,13 38:18,19 40:8,11          46:23 49:7,8,12,19 52:13  <b>rfpquestions@dycd.nyc.gov (1)</b>          4:18  <b>RFPs (11)</b> 4:5,6,7 6:6 9:3 13:11          15:11 16:4,24 19:13 20:7  <b>RICHMOND (1)</b> 54:5  <b>right (8)</b> 13:8 22:18,23 32:15 36:9          48:12 52:6,13  <b>Riis (2)</b> 3:22 51:11  <b>Riley (7)</b> 3:5 27:8,8 28:2,12 49:17          49:17  <b>Roadmap (2)</b> 7:10,18  <b>Robert (3)</b> 2:5 4:23 19:21  <b>role (1)</b> 24:9  <b>ROMA (1)</b> 13:22  <b>roma1.org (2)</b> 13:18 14:20  <b>room (2)</b> 11:15 32:14  <b>Rule (1)</b> 5:19  <b>Ryan (1)</b> 2:9</p> <hr/> <p align="center"><b>S</b></p> <hr/> <p><b>S (3)</b> 2:3 3:2,2  <b>salary (1)</b> 44:16  <b>satisfy (4)</b> 40:7 45:10,21 47:12  <b>save (3)</b> 5:3 7:16,17  <b>saying (1)</b> 47:6  <b>says (8)</b> 10:20,21 24:22 26:9 27:20          31:6 39:16 51:5  <b>schedule (6)</b> 27:15 32:4 45:22,24          50:10,12  <b>scheduled (1)</b> 27:23  <b>school (23)</b> 4:11 12:24 15:15 17:18          21:8,10 23:10,12,14,16,18,19          24:10 28:6,8,10,23,24,25 29:5          42:16 49:24,25  <b>school's (1)</b> 21:13  <b>School-Aged (1)</b> 12:23  <b>school-based (1)</b> 21:9  <b>school-day (1)</b> 27:15  <b>schools (1)</b> 28:22  <b>SCO (2)</b> 3:19 46:2  <b>screen (3)</b> 7:8,11 11:6  <b>second (10)</b> 9:8 27:6,7 29:4 31:25          36:23 37:22 47:20 50:16 52:13</p>
-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------

**DYCD - Preproposal Conference - Queens and Staten Island  
September 22, 2014**

<p><b>section (16)</b> 20:3,8,14,17,22 22:17 22:25 27:11,20 31:5 47:25 49:20 50:17,24 53:9,9 <b>sections (1)</b> 20:8 <b>secure (1)</b> 22:13 <b>see (7)</b> 7:24 8:4,7 14:22 21:10 33:11 34:14 <b>seeing (3)</b> 17:23,24 32:14 <b>seen (1)</b> 11:23 <b>select (3)</b> 9:7 31:6,14 <b>self-sufficient (1)</b> 15:7 <b>Selfhelp (2)</b> 3:11 34:16 <b>senior (4)</b> 12:20 22:10 25:25 39:7 <b>Seniors (3)</b> 4:9 17:17 24:6 <b>sense (1)</b> 47:14 <b>sentence (1)</b> 27:20 <b>separate (3)</b> 12:13 39:4 49:15 <b>September (2)</b> 1:11 4:6 <b>servant (1)</b> 53:8 <b>serve (6)</b> 18:9 26:6 47:7,14,15 48:23 <b>served (1)</b> 42:2 <b>serves (1)</b> 25:25 <b>service (16)</b> 5:17 8:5,19 16:9 21:19 23:7 24:24 28:7 32:11 35:14 38:15 43:20 45:2 48:13 49:20 53:11 <b>services (60)</b> 1:22 2:22 3:4,10,11 3:13,19,21 4:8,8,9,9 5:20 6:4 8:3 11:19 12:15,20,21,21,22,22,23 15:12 16:6 18:19 21:15 22:11 25:24,25 26:13,18 27:4 31:5,5,19 31:22,23 32:5,6,7 33:20 34:5,6 34:16 35:10 37:13 38:12 40:4,5 42:11 45:9 49:8,10,23 51:14,25 52:4,12 53:9 <b>servicing (7)</b> 15:12,13,18 18:7 28:23 37:15 39:10 <b>sessions (1)</b> 27:16 <b>set (4)</b> 11:14 13:9,13 54:17 <b>sets (1)</b> 21:16 <b>Settlement (2)</b> 3:22 51:12 <b>seven (11)</b> 4:6 13:10 16:4 20:7 22:21 24:6 39:16,17,18,21,22 <b>share (1)</b> 35:5 <b>sharing (2)</b> 19:9 39:6 <b>sheet (4)</b> 20:7 43:11,21,22 <b>short (1)</b> 42:7 <b>shots (1)</b> 11:6 <b>show (4)</b> 7:2 18:9,17 34:10 <b>sign (1)</b> 51:7 <b>signatures (1)</b> 23:16 <b>signs (1)</b> 51:6 <b>silent (1)</b> 36:13</p>	<p><b>similar (6)</b> 20:7 21:7 24:22 36:5 37:2,5 <b>simplify (1)</b> 5:24 <b>simply (1)</b> 33:15 <b>simultaneously (2)</b> 37:2,5 <b>single (2)</b> 6:17 17:6 <b>sir (1)</b> 47:20 <b>sister (1)</b> 15:21 <b>site (10)</b> 9:16 26:9,10,13 37:20 45:10,18,19,25 53:7 <b>sites (2)</b> 38:25 46:24 <b>six (1)</b> 42:13 <b>size (4)</b> 19:14 48:4,10,11 <b>skilled (1)</b> 30:24 <b>slide (1)</b> 14:14 <b>Society (3)</b> 3:5 27:9 49:18 <b>somebody (1)</b> 30:19 <b>Sorel (6)</b> 2:8 4:23 5:8,10,11 7:3 <b>sort (6)</b> 17:12 20:5 34:5,6 39:7 46:3 <b>sources (1)</b> 38:9 <b>space (5)</b> 37:15,16 38:4,5 52:7 <b>speak (1)</b> 35:3 <b>SPEAKER (2)</b> 33:6,13 <b>specialized (1)</b> 5:13 <b>specific (3)</b> 14:10 22:15 36:24 <b>specifically (1)</b> 49:7 <b>specified (3)</b> 9:4,23 33:12 <b>spelled (3)</b> 18:13 36:9 37:9 <b>spend (1)</b> 14:11 <b>spirit (1)</b> 18:14 <b>split (1)</b> 53:10 <b>spoke (4)</b> 18:20 24:5,8,9 <b>ss (1)</b> 54:4 <b>staff (32)</b> 4:15 5:14,16,16 6:18 17:11 18:24 20:16,19 21:14 24:19,21,22 25:5,7,7,8,11,11,17 25:19,19,20,21,22 30:13 39:7 51:13,18,18,23 52:7 <b>staffing (2)</b> 16:23 20:17 <b>standards (7)</b> 13:16 17:2,4,9,10 18:2 21:3 <b>started (1)</b> 4:3 <b>state (7)</b> 5:6 20:2,12 22:7 24:2 54:4 54:8 <b>stated (3)</b> 22:16 35:24 36:12 <b>Staten (51)</b> 1:7 4:1 5:1 6:1 7:1 8:1 9:1 10:1 11:1 12:1 13:1 14:1 15:1 16:1 17:1 18:1 19:1 20:1 21:1 22:1 23:1 24:1 25:1 26:1 27:1 28:1 29:1 30:1 31:1 32:1 33:1 34:1 35:1 36:1 37:1 38:1 39:1 40:1 41:1 42:1 43:1 44:1 45:1 46:1 47:1 48:1 49:1 50:1 51:1</p>	<p>52:1 53:1 <b>states (2)</b> 50:20 52:14 <b>status (3)</b> 10:20,24,25 <b>STENO-KATH (2)</b> 1:22 2:22 <b>Stenokat@verizon.net (1)</b> 2:24 <b>stenokath@verizon.net (2)</b> 1:24 2:25 <b>step-by-step (1)</b> 11:6 <b>steps (1)</b> 16:15 <b>stipend (1)</b> 28:14 <b>stipends (2)</b> 28:13,18 <b>strategies (1)</b> 21:8 <b>strategy (1)</b> 14:6 <b>street (2)</b> 1:9 37:18 <b>streets (1)</b> 34:10 <b>strengthening (1)</b> 15:9 <b>strengths (2)</b> 16:10,13 <b>strong (1)</b> 19:12 <b>structured (13)</b> 19:22,25 22:22 24:17 28:6 32:19 33:2,3,4,9,16 40:24 51:12 <b>students (2)</b> 15:15 21:12 <b>study (2)</b> 27:16 28:3 <b>submission (1)</b> 5:9 <b>submit (8)</b> 6:5 9:12 10:2,5,7,9,14 22:13 <b>submitted (4)</b> 4:20 10:21 22:21 34:21 <b>submitting (2)</b> 9:9 11:5 <b>Subparagraph (2)</b> 48:2,6 <b>subsequent (2)</b> 16:17 35:20 <b>substantial (1)</b> 37:14 <b>substantive (1)</b> 40:20 <b>succeed (1)</b> 21:8 <b>successful (7)</b> 14:10 16:20 17:13 18:8 24:23 51:14,24 <b>successfully (1)</b> 17:8 <b>suffice (1)</b> 14:16 <b>sufficient (1)</b> 35:17 <b>suggest (3)</b> 10:9 26:21,24 <b>suggested (1)</b> 40:10 <b>suggestions (2)</b> 17:10 19:12 <b>summarized (1)</b> 13:18 <b>Summary (2)</b> 7:21 8:21 <b>Sunnyside (2)</b> 3:4 25:23 <b>supervisor (1)</b> 36:19 <b>supervisor's (1)</b> 20:20 <b>supervisory (1)</b> 25:11 <b>support (19)</b> 4:7,8,9,9,11 12:23 15:15,20 20:25 21:5,6,22 23:10 27:10 28:5 29:10 49:19 50:18,24 <b>Supported (2)</b> 4:10 12:25 <b>supporting (1)</b> 21:24 <b>supportive (4)</b> 15:10 22:20 24:7</p>
-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------

**DYCD - Preproposal Conference - Queens and Staten Island  
September 22, 2014**

<p>40:3  <b>supposed (2)</b> 50:19,21  <b>sure (6)</b> 8:20 9:6,8,13,21 47:4  <b>Susan (5)</b> 3:6 28:20 36:16 42:14                      50:3  <b>switching (1)</b> 43:7  <b>system (12)</b> 5:19,22 6:6,13,17,24                      7:5,7 8:8,17 18:23 19:5  <b>systems (1)</b> 25:18</p> <hr/> <p align="center"><b>T</b></p> <hr/> <p><b>T (2)</b> 54:2,2  <b>tab (6)</b> 7:17 8:3,4,12,19,22  <b>tab-based (1)</b> 7:7  <b>Table (1)</b> 22:18  <b>take (8)</b> 16:15 27:13,21,22,24 28:5                      40:22 41:7  <b>talk (3)</b> 16:12 32:4 34:17  <b>talked (1)</b> 45:7  <b>Talking (1)</b> 39:6  <b>target (3)</b> 15:12 21:18 33:22  <b>targeting (1)</b> 38:9  <b>targets (1)</b> 19:12  <b>tasks (1)</b> 7:9  <b>team (2)</b> 5:14 34:21  <b>technical (4)</b> 5:16 6:11 10:10 40:15  <b>technically (1)</b> 17:24  <b>tell (2)</b> 20:15,17  <b>term (2)</b> 30:8 44:25  <b>terms (8)</b> 10:4 16:22,22 35:14                      40:16 41:10,15 42:3  <b>test (1)</b> 13:12  <b>thank (11)</b> 11:9,13 19:20,21 23:23                      24:13 25:14 39:20 48:22 49:3                      53:19  <b>thing (7)</b> 8:25 17:24 24:4 25:3 34:6                      36:3 39:7  <b>things (4)</b> 13:10 16:3,10 26:5  <b>think (4)</b> 15:25 19:15 25:4 28:16  <b>third (1)</b> 40:3  <b>thought (1)</b> 53:5  <b>three (5)</b> 38:4 40:5 41:2 42:13                      47:12  <b>time (30)</b> 4:14,19 5:5 8:25 10:17                      14:12 20:20 27:16,23,25 28:25                      35:3,5,16 36:19 37:2,5,10 38:6                      42:8,23 43:11,21,22 47:15 48:10                      48:12,16 49:16 53:21  <b>today (1)</b> 18:2  <b>today's (2)</b> 4:4 34:9  <b>Toolkit (1)</b> 21:3  <b>Toolskit (1)</b> 17:2  <b>total (1)</b> 50:7  <b>track (4)</b> 14:19 15:3 18:22 35:19</p>	<p><b>tracked (1)</b> 22:8  <b>traditional (1)</b> 28:10  <b>train (1)</b> 18:24  <b>training (3)</b> 13:13 43:19,25  <b>transcript (1)</b> 54:12  <b>transferred (2)</b> 49:11,13  <b>transitions (1)</b> 26:5  <b>tried (2)</b> 40:19 41:5  <b>trouble (1)</b> 6:12  <b>true (1)</b> 54:12  <b>trying (1)</b> 13:7  <b>turn (1)</b> 5:2  <b>twelve (1)</b> 40:10  <b>two (2)</b> 31:22 32:8  <b>two (16)</b> 5:4 17:25 24:23 25:3                      28:21 31:10,16,20 36:25 37:4                      38:25 43:15 51:13,24 52:2 53:15  <b>type (1)</b> 12:6</p> <hr/> <p align="center"><b>U</b></p> <hr/> <p><b>ultimately (1)</b> 19:17  <b>understand (1)</b> 10:3  <b>understood (1)</b> 47:5  <b>units (1)</b> 37:18  <b>unsure (1)</b> 10:23  <b>up-to-date (1)</b> 9:22  <b>update (1)</b> 10:15  <b>upload (2)</b> 6:11 9:25  <b>use (8)</b> 7:11 9:2 12:2 18:24 22:19                      30:8 38:13 52:6  <b>users (2)</b> 10:7,17  <b>utilizing (3)</b> 25:17 37:19,22</p> <hr/> <p align="center"><b>V</b></p> <hr/> <p><b>vacations (2)</b> 49:23,25  <b>van (2)</b> 37:18 45:14  <b>various (4)</b> 11:23 40:17 45:14,15  <b>vary (3)</b> 42:9 45:2 48:14  <b>vault (3)</b> 5:20 6:20 9:25  <b>vehicle (1)</b> 45:9  <b>verify (1)</b> 50:24  <b>video (1)</b> 11:4  <b>volunteer (1)</b> 30:20  <b>volunteered (1)</b> 25:9  <b>volunteers (3)</b> 30:12,23,23  <b>vulnerable (1)</b> 15:8</p> <hr/> <p align="center"><b>W</b></p> <hr/> <p><b>wage (2)</b> 52:16,19  <b>wages (2)</b> 52:15,20  <b>waiting (1)</b> 10:12  <b>waiver (2)</b> 51:6,7  <b>walk (1)</b> 26:20  <b>Wang (7)</b> 3:19 46:2,2,11,16,18,23</p>	<p><b>want (18)</b> 4:4 8:2,19,25 9:6,8,14,19                      10:23 11:4,14 13:9 15:3 18:3,14                      24:12 41:21 47:4  <b>wanted (12)</b> 8:8 11:24 13:13,19                      16:3 24:16 30:3 44:11,13,17 45:8                      47:3  <b>wants (1)</b> 28:23  <b>wasn't (1)</b> 43:12  <b>watch (1)</b> 11:4  <b>way (8)</b> 17:12 21:4,16 23:3 26:22                      39:3,5 54:15  <b>ways (2)</b> 21:7 53:15  <b>we'll (14)</b> 5:8 10:11 11:10,25 13:5                      19:10 20:17 23:5,25 34:21 40:22                      41:7 44:8,9  <b>we're (10)</b> 4:2 20:21 28:23 32:5                      36:7 37:24 38:3,7 46:3 50:19  <b>we've (4)</b> 12:3 19:12 23:4 48:11  <b>web-based (1)</b> 18:23  <b>website (3)</b> 11:2 17:3 44:9  <b>week (1)</b> 17:25  <b>weekends (2)</b> 49:21,24  <b>weeks (1)</b> 17:25  <b>Wegman (5)</b> 3:22 51:11,11,21 52:6  <b>welcome (3)</b> 4:4 9:11 18:6  <b>Wendy (3)</b> 2:14 4:3 6:15  <b>went (2)</b> 7:19 33:7  <b>weren't (1)</b> 41:3  <b>WHEREOF (1)</b> 54:17  <b>William (1)</b> 1:9  <b>Williams (7)</b> 3:8 31:2,3,17 32:3,12                      32:21  <b>willing (1)</b> 43:13  <b>win (1)</b> 13:14  <b>within-entitled (1)</b> 54:11  <b>WITNESS (1)</b> 54:17  <b>wondering (1)</b> 49:11  <b>word (1)</b> 17:15  <b>wording (1)</b> 24:21  <b>words (1)</b> 23:2  <b>work (12)</b> 4:10 12:25 17:13,21                      22:20 24:7 30:24 34:19 38:4                      44:19 46:24 47:11  <b>workforce (2)</b> 36:4,6  <b>working (3)</b> 12:3 25:18 38:2  <b>wouldn't (1)</b> 29:14  <b>write (1)</b> 32:20  <b>written (1)</b> 16:23  <b>wrong (1)</b> 9:19  <b>www.nyc.gov/hhsaccelerator (1)</b>                      11:3</p> <hr/> <p align="center"><b>X</b></p> <hr/>
--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------

**DYCD - Preproposal Conference - Queens and Staten Island  
September 22, 2014**

<b>Y</b>	<b>4</b>
<b>Yeah (2)</b> 39:8,9 <b>year (12)</b> 19:17 42:2 43:2,5 45:3,5 47:8,15,18 48:17,19,24 <b>years (5)</b> 16:22 24:23,24 51:14,24 <b>years' (1)</b> 52:3 <b>YMCA (2)</b> 3:17 44:11 <b>York (18)</b> 1:4,10,10,23 2:23 3:10 3:14,17,18,21 11:18 12:4 33:21 44:11 45:6 49:6 54:4,8 <b>young (1)</b> 17:23 <b>youth (26)</b> 1:4 4:10,12 11:17 12:24 12:25 13:2 15:16 17:19 21:8 23:10 24:10 35:23 36:4,5,12,24 37:6 41:11 42:16 43:8 46:3,4 50:17 51:25 52:13	<b>4-day (1)</b> 19:7 <b>40 (5)</b> 30:2,4 35:8 48:3,9 <b>42 (1)</b> 12:4 <b>45 (10)</b> 30:2 44:15 45:3,4 47:5,15 48:3,9,15,17
<b>Z</b>	<b>5</b>
<b>0</b>	<b>5 (8)</b> 24:17,18,22 25:4,6,10 51:13 51:21 <b>50 (1)</b> 22:11 <b>5th (1)</b> 4:6
<b>1</b>	<b>6</b>
<b>1 (4)</b> 15:6 30:4 48:5,6 <b>1:55 (1)</b> 10:12 <b>10 (5)</b> 27:11 36:19,20 42:17 49:20 <b>10:06 (1)</b> 1:11 <b>10038 (1)</b> 1:10 <b>10543 (2)</b> 1:23 2:23 <b>11:18 (1)</b> 53:21 <b>139 (2)</b> 1:22 2:22 <b>14th (1)</b> 4:20 <b>156 (1)</b> 1:9 <b>16 (1)</b> 13:3 <b>1st (1)</b> 54:18	<b>6 (7)</b> 15:7,23 24:17,20 25:5,8,11 <b>60 (1)</b> 35:8 <b>681-1985 (1)</b> 2:24
<b>2</b>	<b>7</b>
<b>2 (2)</b> 22:18 31:20 <b>2:00 (1)</b> 4:20 <b>20 (2)</b> 46:6,19 <b>2014 (2)</b> 1:11 54:18 <b>212 (2)</b> 2:23,24 <b>212.95.DEPOS (1)</b> 1:23 <b>22 (1)</b> 1:11 <b>24 (1)</b> 13:3 <b>250 (1)</b> 49:20	<b>7 (1)</b> 25:17 <b>70 (1)</b> 22:11 <b>75 (1)</b> 36:7 <b>7th (1)</b> 4:18
<b>3</b>	<b>8</b>
<b>3 (4)</b> 26:2,4,6,8 <b>3-16 (1)</b> 5:19 <b>30 (1)</b> 16:21 <b>38,250 (1)</b> 44:16 <b>381-2061 (1)</b> 2:23 <b>381-2064 (1)</b> 2:24	<b>8 (2)</b> 40:17,24 <b>80 (1)</b> 26:7 <b>850 (1)</b> 44:14
	<b>9</b>
	<b>9 (1)</b> 28:16 <b>9/22/14 (50)</b> 4:1 5:1 6:1 7:1 8:1 9:1 10:1 11:1 12:1 13:1 14:1 15:1 16:1 17:1 18:1 19:1 20:1 21:1 22:1 23:1 24:1 25:1 26:1 27:1 28:1 29:1 30:1 31:1 32:1 33:1 34:1 35:1 36:1 37:1 38:1 39:1 40:1 41:1 42:1 43:1 44:1 45:1 46:1 47:1 48:1 49:1 50:1 51:1 52:1 53:1 <b>914 (2)</b> 2:23,24 <b>914.381.2061 (1)</b> 1:23 <b>914.722.0816 (1)</b> 1:24 <b>95-DEPOS (1)</b> 2:23 <b>953-3767 (1)</b> 2:23 <b>953.3767 (1)</b> 1:23